



FY 2016-17 Recommended Budget

June 9, 2016



COUNTY OF SAN MATEO
Inter-Departmental Correspondence

County Manager's Office



DATE: June 9, 2016
BOARD MEETING DATE: June 21, 2016
SPECIAL NOTICE/HEARING: None
VOTE REQUIRED: Majority

TO: Honorable Board of Supervisors
FROM: John L. Maltbie, County Manager
SUBJECT: **FY 2016-17 Recommended Budget Hearing**

RECOMMENDATION:

Adopt a Resolution approving the FY 2016-17 Recommended Budget submitted by the County Manager.

BACKGROUND:

The County Budget Act (Government Code §§ 29000-29144 and § 30200) requires that counties have a Recommended budget, approved by the Board of Supervisors, in place on July 1 of each fiscal year.

On September 22, 2015, as part of the two year budget process, the Board of Supervisors approved the FY 2015-16 Adopted Budget and received the FY 2016-17 Preliminary Recommended Budget. The purpose of this budget transmittal is to seek formal approval of the FY 2016-17 Recommended Budget. This Budget has been amended from the one received last September to include adjustments that are deemed necessary to ensure uninterrupted services and operations through September 2016. The Board will consider the FY 2016-17 Adopted Budget, including September revisions and final Fund Balance adjustments, on September 20, 2016.

County Manager's Message

The Recommended Budget for FY 2016-17 is approximately \$219 million or 9.2 percent more than anticipated last September. Most of these increases are for capital and infrastructure projects, rollovers and Measure A initiatives. To meet these requirements General Fund reserves will be drawn down to \$154 million, the lowest level in 10 years. This is particularly worrisome since most economists believe we may see a mild downturn in the local economy in the next 18-24 months. This is usually a time when we are replenishing our reserves, not depleting them.

The Road Fund reserves are also declining as many unanticipated projects have been added to the capital program over the last year. If this trend continues, the Road Fund reserves will be depleted within 4-5 years. Once this happens the conditions of the roads in the unincorporated area will quickly deteriorate because gas taxes, the primary source of

funding for roads, is not sufficient to meet the on-going maintenance needs of the County roads system and the continuing increase in capital projects requests.

I will submit a new 5-year Capital Improvement and Infrastructure Program to the Board next year along with the FY 2017-19 Recommended Budget. Once adopted it will be prudent for the Board to not make significant changes without identifying new sources of funding, eliminating projects or both.

Measure A is scheduled to sunset in 2023. If the Board anticipates placing a measure on a future ballot asking the voters to renew this tax it will be important to demonstrate a record of success in using existing Measure A funds to replace deteriorating infrastructure and capital facilities and filling gaps in health and safety services that can achieve savings or improved social conditions.

The County is making good progress in accelerating the pay-down of unfunded pension and retiree health liabilities despite volatile market conditions during the last 12 months. At the present rate of advanced funding, the County's unfunded pension obligations should be paid off by 2023, after which time the County's continuing obligations should be reduced by \$106 million annually. The debt schedule on the Maple Street Correctional Facility is structured so that by 2020 it will be \$5.3 million less than this year with further declines throughout the remaining life of the bonds.

With the economy slowing and perhaps entering a recession in the next two-years and with health care funding showing unusual volatility the County needs to be very cautious in initiating new programs or capital/IT projects going forward.

DISCUSSION:

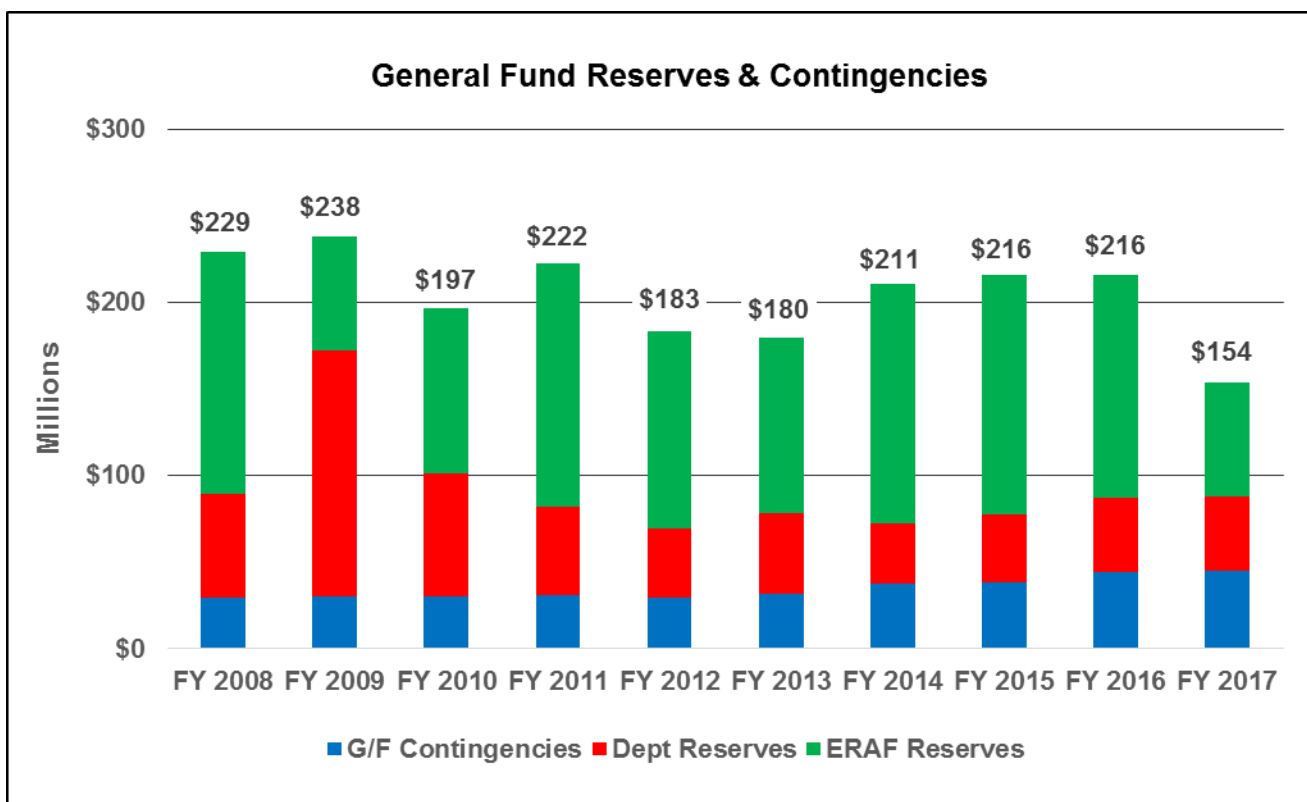
The FY 2016-17 Preliminary Recommended Budget received by the Board last September totaled \$2,383,795,853 with 5,408 authorized positions. With ongoing adjustments made during the course of the current fiscal year, the FY 2016-17 Preliminary Recommended Budget was revised in February 2016 to reflect an increase to \$2,384,771,391 with 5,418 authorized positions (the "FY 2016-17 Revised Recommended Budget"). The FY 2016-17 Recommended Budget now presented to the Board for approval totals \$2,603,794,834 with 5,438 authorized positions, representing an increase of \$219,023,443 or 9.2% and 20 positions over the Revised Recommended Budget. The increases, which are described in greater detail below, are primarily related to the net increase of position adjustments including position reclassifications and add/deletes (\$3.5 million), County pension and retiree health liabilities (\$18.7 million), capital and infrastructure projects including rollovers (\$94.3 million), operating transfers from Non-Departmental Services and the Accumulated Capital Outlay Fund to fund capital projects (\$55.2 million), and Measure A initiatives including rollovers (\$56.4 million); these increases are partially offset by other adjustments, including the elimination of one-time expenditures (\$9.1 million).

The following tables display the Total Requirements and Authorized Positions for All Funds and the General Fund for the FY 2016-17 Preliminary, Revised and Recommended budgets. The Position Adjustments can be found in Attachment A and Budget Unit Summaries can be found in Attachment F.

TOTAL REQUIREMENTS – ALL FUNDS					
All Funds	FY 2016-17 Preliminary	FY 2016-17 Revised	FY 2016-17 Recommended	FY 2016-17 Change	% Change
Total Budget	\$2,383,795,853	\$2,384,771,391	\$2,603,794,834	\$219,023,443	9.2%
Total Positions	5,408	5,418	5,438	20	0.4%

TOTAL REQUIREMENTS – GENERAL FUND					
General Fund	FY 2016-17 Preliminary	FY 2016-17 Revised	FY 2016-17 Recommended	FY 2016-17 Change	% Change
Total Budget	\$1,568,578,275	\$1,569,553,813	\$1,677,325,230	\$107,771,417	6.9%
Total Positions	4,245	4,253	4,274	19	0.4%

General Fund Reserves



The decrease in Reserves from the FY 2015-16 Adopted Budget to the FY 2016-17 Recommended Budget is \$61.8 million. This decrease can be segmented into four categories: ongoing, loans, short-term, and onetime. The ongoing segment is \$27.1 million and includes Net County Cost adjustments and increases to Retiree Health (also known as Other Post-Employment Benefits – OPEB). These increases are offset by general purpose revenue adjustments and the elimination of the Children’s Health Initiative contribution. The increase in OPEB costs was not anticipated. CalPERS fell short of its earnings assumption by 7.1% during FY 2014-15 which resulted in an ongoing increase in the County’s Annual Required Contribution (ARC) beginning this year. We’ll be taking an ATR to the Board on June 21 to appropriate additional funding to cover the FY 2015-16 ARC.

Ongoing Items				
Reason for Change	FY 2016-17 Preliminary	FY 2016-17 Changes	FY 2016-17 Recomm	Duration
Net County Cost Adjustments	(46,383,724)	1,206,511	(45,177,213)	Ongoing
General Purpose Revenue Adjustments	15,978,024	4,273,271	20,251,295	Ongoing
Retiree Health Increase		(4,625,000)	(4,625,000)	Ongoing
CHI Contribution Eliminated		2,430,000	2,430,000	Ongoing
No Charge Facilities		(19,875)	(19,875)	Ongoing
Ongoing Items - Subtotal	(30,405,700)	3,264,907	(27,140,793)	

The Net County Cost adjustments are listed in the table below and include Maple Street Correctional Center debt service, Salaries and Benefits, Sunny Day litigation costs, Mental Health Pods, and the Laura's Law and Commuter Bus pilots.

Net County Cost Adjustments				
Reason for Change	FY 2016-17 Preliminary	FY 2016-17 Changes	FY 2016-17 Recomm	Duration
All-Salary & Benefit Increases	22,858,145	(12,147,166)	10,710,979	Ongoing
All-S&B Revenue Offsets	(6,959,557)	3,785,444	(3,174,113)	Ongoing
All-Service Charge Adjustments	1,071,070		1,071,070	Ongoing
All-CBO COLAs	1,350,889		1,350,889	Ongoing
Sheriff-Maple Street Debt Service	25,823,900		25,823,900	Ongoing / Declining
Health-Laura's Law Pilot Program	2,008,116		2,008,116	Pilot
PDP-Sunny Day Balance (one-time)		3,000,000	3,000,000	Onetime
Health-Mental Health Pods		1,711,586	1,711,586	Ongoing
OoS-Commuter Bus Pilot		2,000,000	2,000,000	Pilot
Misc Adjustments	231,161	443,625	674,786	Ongoing
Net County Cost Adjustments - Total	46,383,724	(1,206,511)	45,177,213	

The County loans total \$18 million. Of this amount, \$7.7 million should be returned to the General Fund within two years for the loan to Peninsula Clean Energy for start-up costs and lending collateral. Loans to Half Moon Bay and Brisbane for the library projects will have longer payback arrangements made from future property tax allocations, as will the loan to the County Airports Fund, which will be paid back from future hangar rental income. The loans are listed in the table below.

County Loans				
Reason for Change	FY 2016-17 Preliminary	FY 2016-17 Changes	FY 2016-17 Recomm	Duration
Half Moon Bay Library Loan		(6,000,000)	(6,000,000)	Loan / Long-Term Payback
Brisbane Library Loan		(1,700,000)	(1,700,000)	Loan / Long-Term Payback
County Airports Loan		(2,800,000)	(2,800,000)	Loan / Long-Term Payback
Peninsula Clean Energy Start Up (Loan)		(1,480,800)	(1,480,800)	Loan / Short-Term Payback
Peninsula Clean Energy Collateral (Loan)		(6,000,000)	(6,000,000)	Loan / Short-Term Payback
Loans - Subtotal	0	(17,980,800)	(17,980,800)	

The short-term items total \$16.1 million and include an increase in the Retirement Prepayment of \$14.1 million and the first of a three-year contribution to the new Enhanced Flood Control Zone of \$2 million. The increases in the Retirement Prepayment are based on

the differential payment that is required to fund the fixed rate of 37.14%. The current statutory rate is 32.4%. The total differential payment will be \$23.6 million next year, compared to \$9.5 million in the current year. The County Manager's Office will be working with SamCERA on analyzing and possibly restructuring the current MOU as the differential payments are substantially outpacing the retirement savings. We need to make sure that this prepayment structure is sustainable from a reserves and cash flow perspective.

Short-Term Items				
Reason for Change	FY 2016-17 Preliminary	FY 2016-17 Changes	FY 2016-17 Recomm	Duration
Workday HR Technician		(55,000)	(55,000)	Short-Term
Enhanced Flood Control Zone		(2,000,000)	(2,000,000)	Short-Term / Thru FY 2019
Retirement Prepayment Increase		(14,062,000)	(14,062,000)	Short-Term / Thru FY 2023
Short-Term Items - Subtotal	0	(16,117,000)	(16,117,000)	

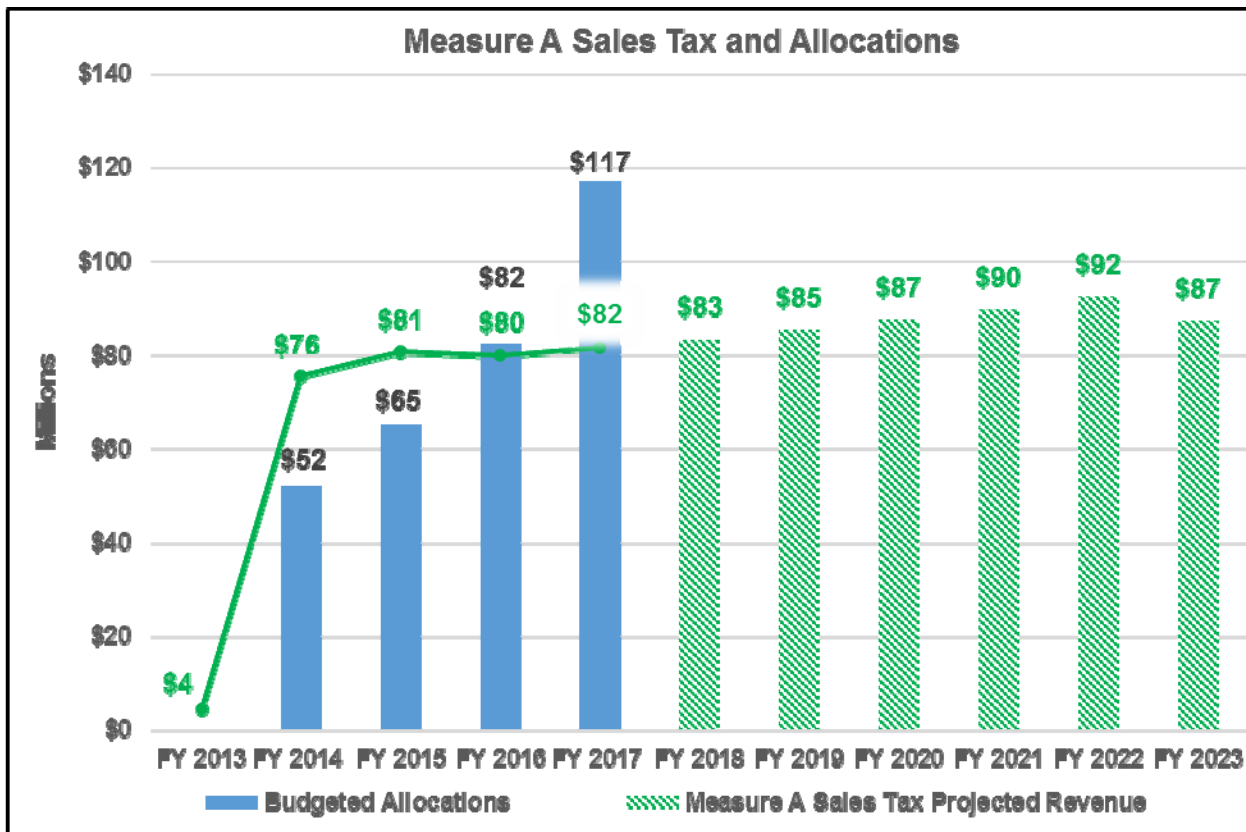
Finally, the onetime items, which are listed in the table below, represent \$584,460 and include the new capital projects, as well as the Affordable Housing Task Force and Climate Action Plan / Sea Level Rise initiatives. It should be noted that we changed the funding for the Old Maguire office renovation from the General Fund to the Accumulated Capital Outlay Fund, which currently holds the Circle Star sale proceeds. A complete list of Capital Projects, including new and rollover projects, can be found in Attachment D.

Onetime Items				
Reason for Change	FY 2016-17 Preliminary	FY 2016-17 Changes	FY 2016-17 Recomm	Duration
ATR - Peninsula Clean Energy		(800,000)	(800,000)	Onetime
ATR - Enhanced Flood Control Zone		(200,000)	(200,000)	Onetime
Risk Deductible - Stillpath Retreat Center		(100,000)	(100,000)	Onetime
Maguire Improvements to ACO Fund		9,320,971	9,320,971	Onetime
Students Consultants Program		(40,000)	(40,000)	Onetime
Affordable Housing Task Force		(500,000)	(500,000)	Onetime
Climate Action Plan / Sea Level Rise		(580,000)	(580,000)	Onetime
Capital Projects - New		(8,659,000)	(8,659,000)	Onetime
Department Adjustments		973,569	973,569	Onetime
Onetime Items - Subtotal	0	(584,460)	(584,460)	

Measure A

The amount of Measure A funds appropriated in this budget total \$162 million. Of that amount, \$117 million is new spending and \$45 million is projected rollover from the FY 2015-16. The chart below only shows budgeted allocations as the inclusion of rollover amounts would overstate total Measure A allocations. It should be noted that there remains \$12.5 million set aside in FY 2016-17 for health and children services.

The assumptions included for the ongoing allocations for FY 2017-18 are \$10 million for countywide Capital projects, \$5 million for Parks projects, \$5 million for countywide IT projects, \$2.5 million for Board loans and grants, \$1 million for Board District-specific allocations, and \$33 million for existing ongoing initiatives such as The Big Lift, Prevention and Early Intervention, paratransit services (SamTRANS), etc. The out years are adjusted upwards by 2%. There is a complete list of funded Measure A initiatives in Attachment C.



Road Fund

The Road Fund, managed by the County’s Public Works Department, is the County’s funding source for maintaining and managing the County’s road infrastructure (316 miles of roads), including road surfacing, sidewalks, roadside vegetation management, and associated storm water drainage facilities. Funding revenues are primarily derived from gas taxes, which were last increased in 1994.

In FY 2015-16, gas tax revenues will approximate \$14.7 million, which provides sufficient funding to operate the Engineering and Road Divisions of Public Works and leaves \$3.5 million for capital projects and field maintenance. This level of funding can generally maintain overall pavement conditions at current levels if invested entirely in prioritized road maintenance activities and projects. However, it is not sufficient to cover emergency repairs, discretionary projects or address 40 miles of failed roads, which are estimated to cost \$24 million to restore. In FY 2015-16 alone, spending levels exceeded revenues by more than \$6 million; an unsustainable trend that would exhaust the Road Fund reserves balance of \$27 million in four to five years. Further complicating matters is that Road Fund revenue is expected to decline by approximately \$1 million in FY 2016-17 due to improved gas mileage of newer vehicles, the popularity of electric vehicles for which no gas tax is collected, and the low price of fuel that has reduced the revenue gained from the sales tax component of gas tax.

The tables below highlight and categorize several discretionary road projects within the past three fiscal years and their estimated costs. Often projects require significant and costly environmental permitting with mitigation, monitoring and reporting components that extend for several years after the project is completed. For the Road Fund to remain financially

viable, a State or Federal fix to the gas tax or a new way of financing road construction repairs and restoration needs to be identified.

Emergency Repairs:

Location	Year(s) Costs Incurred	Estimated Road Fund Costs
Mirada Road Rock Slope Protection	FY 2015-16	\$125,000
Westborough Blvd Sinkhole Repairs	FY 2015-16	\$70,000 to date (work not completed)
Cloverdale Road Slope Failure	FY 2015-16	TBD
Alpine Road culvert failure (dirt section) permitting	FY 2014-15 and FY 2015-16	\$30,000 to date
Alpine Road Slope Repairs, Los Trancos	FY 2013-14	\$250,000
Skylonda Dr. Slipout Repair	FY 2013-14	\$125,000
Culvert Replacement Projects	FY 2015-16	\$220,000

Redirected Priorities:

Location	Year(s) Costs Incurred	Estimated Road Fund Costs
Seal Cove Road Construction	FY 2014-15	\$500,000
North Street Road Reconstruction	FY 2015-16	\$850,000
Pescadero Causeway Feasibility Study	Ongoing	TBD
Butano Creek Dredging at Pescadero Creek Road	Ongoing	TBD
Ramona Road Enhanced Slide Repair	FY 2013-14 and FY 2014-15	\$250,000 (differential between proposed repair and enhanced repair)
Alpine Road @ 280 Bike Lane Improvements	FY 2013-14	\$700,000
Alpine Road Corridor Study	FY 2015-16	\$165,000
Athlone Way Drainage Study	FY 2015-16	\$30,000
Athlone Court Drainage Improvements	FY 2015-16	\$185,000
Tower Road Sidewalk Improvements	FY 2015-16	\$35,000 to date
Semicircular Road Sidewalk Improvements	FY 2014-15	\$580,000 (after grant reimbursements)
Highway 1 Mobility Study	Ongoing	TBD
Surfer's Beach Improvements	FY 2014-15 and FY 2015-16	TBD (minor costs)
ASBS on-going maintenance (to comply with new regulations)	Ongoing	TBD
Vegetation Management (increased costs to manage without herbicides)	Ongoing	Additional management costs of approx. \$200,000 annually
Carlos Street Improvements (including ASBS compliance)	2014-15	\$200,000
Pampas grass eradication	Ongoing	\$50,000 (after grants)
Pescadero Fire Station Relocation	Ongoing	TBD (minor costs to date)
Stage Road Sidewalk and Access Improvements	FY 2016-17	Up to \$200,000, pending a funding source determination
Alpine Road Trail Improvements	FY 2015-16 and FY 2016-17	TBD
Revisit North Fair Oaks Road Standards	FY 2016-17	TBD

Significant budget adjustments made to the FY 2016-17 Preliminary Recommended Budget include:

1. Capital Projects (\$94.3 million) – Adjustments include rollover of previously funded projects totaling \$98.5 million (including \$24.6 million in Measure A projects), new projects totaling \$12.8 million (including \$400,000 in Measure A projects), and removal of \$17 million for renovations of County Office Building One pending completion of the County Government Center Master Planning Study. New projects include the Mirada Road erosion protection, replacement of the Pine Street Warehouse, improvements to the Alpine Bike and Pedestrian Trail, restoration work at the Hall of Justice South Entrance, replacement of a fuel tank at the Pescadero Corporation Yard, replacement of the playing field at the Youth Services Center, and various water supply and treatment studies on the Coastsides. A complete list of funded projects can be found in Attachment D.
2. Measure A Initiatives (\$162 million) – Adjustments reflect the rollover of previously funded projects totaling \$45 million which includes \$24.6 million for Capital Projects, \$11.9 million for the Big Lift, \$4.2 million for unspecified Board loans and grants, \$3 million for fire engine and safety equipment, \$2.8 million for parks improvement, and other miscellaneous projects. New projects include additional housing and community development, homeless and safety net services, collaborative community outcomes, parks improvements, active and alternative transportation, capital projects and county facilities infrastructure improvements. A complete list of funded projects can be found in Attachment C.
3. Pension Prepayment Contribution (\$14.1 million) – Pursuant to the MOU entered into between the County and SamCERA on November 19, 2013, the County agreed to aggressively pay down its unfunded pension liability with a combination of lump sum contributions totaling \$140 million and maintaining a blended fixed rate contribution of 38% through FY 2022-23. The blended fixed rate was subsequently reduced to 37.14% to account for the employee 50% pick-up of Cost of Living Adjustments. The differential payment, which will grow to \$23.6 million next year, is the difference between the blended fixed rate of 37.14% and the blended statutory rate of 32.4% for FY 2016-17. As noted earlier, the County Manager's Office will be working with SamCERA and its actuary on analyzing and possibly restructuring this arrangement as the differential payments are substantially outpacing retirement savings.
4. Retiree Health Contribution (\$4.6 million) – In May 2008 the County entered into an Agreement with CalPERS to establish an irrevocable trust to meet the County's funding requirements for ongoing retiree health benefits, otherwise known as Other Post-Employment Benefits (OPEB). During FY 2014-15, CalPERS fell short of its earnings assumption by 7.1%. This and other changes to plan and demographic assumptions has resulted in a substantial increase of \$3.9 million in the County's Annual Required Contribution (ARC) in FY 2015-16. The County's actuary projects an additional increase of \$700,000 in FY 2016-17.

5. Half Moon Bay and Brisbane Library Loans (\$7.7 million) – Loans to the cities of Half Moon Bay (\$6 million) and Brisbane (\$1.7 million) will be provided to assist in the development of new library facilities to be operated by the County Library System. These loans are provided on a long-term basis, with low- or no-interest and will be repaid out of the cities' future property tax apportionments.
6. Peninsula Clean Energy Authority Loan (\$7.5 million) – This loan, which should be fully repaid within two to three years, will be used to fund start-up activities, including power purchases and operating costs, and provide lending collateral until the revenue stream of the Authority can sustain ongoing operations.
7. County Airports Loan (\$2.8 million) – A loan will be provided to the Department of Public Works to fund the replacement of two hangar rows at the San Carlos Airport. Repayment of the 25-year loan will begin in FY 2017-18 using rental income generated from tenants of the new hangars.
8. Enhanced Flood Control Zone (\$2 million) – Funding is requested over the next three fiscal years for administration costs of this new flood control zone, which was created in FY 2015-16 to help address flood risks in the County's unincorporated areas of responsibility and enhance the County's existing flood control efforts.
9. Commuter Bus Pilot (\$2 million) – The County is currently in the process of redesigning the Commute Alternative program (CAP). As part of that redesign, proposals were solicited for a comprehensive employee commuter bus service. This service would help reduce carbon emissions as well as traffic and parking congestion in and around the County Government Center in Redwood City and the San Mateo Medical Center. This funding will support a one-year pilot and evaluation.
10. Mental Health Pods (\$1.7 million) – In accordance with action taken by the Board of Supervisors on April 12, 2016, in response to the termination of the agreement with Santa Clara County for two psychiatric inpatient beds, funding is added to support two dedicated Mental Health pods to treat inmates with severe mental illness. One 24-bed pod is located at the Maguire Correctional Center for male inmates and one 8-bed pod is located at the Maple Street Correctional Center for female inmates.
11. Children's Health Initiative Contribution Removed (\$2.4 million) – As a result of the State's expanded Medi-Cal coverage for undocumented children, which shifts an estimated 3,000 children from the Healthy kids Program to Medi-Cal, costs and revenues have been adjusted accordingly and include the elimination of the County's annual Contribution to the Children's Health Initiative.
12. Climate Resiliency / Sea Level Rise (\$580,000) – Funding is requested for the completion of the countywide vulnerability assessment to include the south coast of the County and major County facilities, develop resilience strategies for multi-jurisdictional sub-areas of the County that face heightened vulnerability to sea level rise, and outreach and community engagement activities.

13. Affordable Housing Task Force (\$500,000) – Funding is requested to build partnerships with cities to support implementation of identified Affordable Housing strategies and develop a community outreach, engagement and communications infrastructure, including website design, content development, and interactive graphics and tools.
14. Sunny Day Trials (\$3.5 million) – The remaining balance of the County’s \$5 million agreement with the Private Defender Program for Sunny Day defense costs is appropriated. In addition, two term Deputy District Attorney positions are requested as the length of litigating these cases is expected to last two to three years. The term positions will backfill the work of the more senior staff focusing on the Sunny Day trials.

County Counsel has reviewed and approved the Budget Resolution as to form.

The approval of the FY 2016-17 Recommended Budget contributes to the Shared Vision 2025 outcome of a Collaborative Community by ensuring that resources are allocated in accordance with the law, that services to the community – especially the most vulnerable – are maintained without interruption, and that the County’s financial future remains strong.

FISCAL IMPACT

With these revisions, the FY 2016-17 Recommended Budget for all funds totals \$2,603,794,834 and 5,438 authorized positions. Reserves amount to \$322.3 million or 14.1%. The FY 2016-17 Recommended Budget for the General Fund totals \$1,677,325,230 and 4,274 authorized positions. Reserves amount to \$154 million or 10.1%.

Finally, Measure A appropriations amount to \$162 million in FY 2016-17, including \$104.8 million in the Preliminary Recommended Budget, \$12.4 million in new spending and \$45 million in rollovers, including \$811,000 for Library Projects (not part of the County’s All Funds budget).

ATTACHMENTS

- A) Position Adjustments
- B) Funding Adjustments
- C) Measure A Funded Initiatives
- D) Capital Projects List
- E) Memberships and Contributions
- F) Budget Unit Summaries
- G) FY 2015-17 Children, Youth and Families Budget

RESOLUTION NO. _____

BOARD OF SUPERVISORS, COUNTY OF SAN MATEO, STATE OF CALIFORNIA

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**APPROVING THE FY 2016-17 RECOMMENDED BUDGET SUBMITTED BY
THE COUNTY MANAGER**

RESOLVED, by the Board of Supervisors of the County of San Mateo, State of California, that

WHEREAS, the County Budget Act (Government Code §§ 29000-29144 and § 30200) requires that counties have a Recommended budget, approved by the Board of Supervisors, in place on July 1 of each fiscal year; and

WHEREAS, on June 9, 2016, the County Manager submitted to the Board of Supervisors a Recommended Budget for its consideration; and

WHEREAS, the Board of Supervisors has held a public budget hearing on June 21, 2016, during which time testimony was taken from County officers, employees and members of the public; and

WHEREAS, the FY 2016-17 Recommended Budget submitted herewith contains estimates of Fund Balances which will be finalized after the June 21st budget hearing and upon the conclusion of FY 2015-16 year-end closing activities;

NOW, THEREFORE, IT IS HEREBY DETERMINED AND ORDERED that:

1. The budget recommended by the County Manager for Fiscal Year 2016-17, including all fixed assets and revisions, and approved by the Board during its public hearings, shall be the Recommended Budget of the County of San Mateo;

2. All final Fiscal Year 2015-16 Fund Balance adjustments shall be part of the FY 2016-17 Recommended Budget and shall be made in accordance with the County Reserves Policy and Fund Balance guidelines; and

3. The time for adoption of the FY 2016-17 budget shall be extended to no later than October 2, 2016, and expenditures until that time shall be made in accordance with the Recommended Budget.

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FY 2016-17 Recommended Budget

ATTACHMENT A

Position Adjustments

Position Adjustment Summary FY 2016-17

PROGRAM (P-LEVEL)	DEPARTMENT / DIVISION	CLASSIFICATION	JOB CLASS CODE	ADD	DEL	DESCRIPTION
CRIMINAL JUSTICE						
2510P	District Attorney	DA Victim Advocate I	G111	1.00		One DA Victim Advocate is added to serve as a Misdemeanor Restitution Specialist.
2510P	District Attorney	DA Victim Advocate II	G114	1.00		One DA Victim Advocate II is added in conjunction with a collaborative grant for County Victim Services with CalOES.
3011P	Sheriff's Office	Legal Office Specialist	E375	1.00		Administrative and Support Services: One Legal Office Specialist is added and one Lead Legal Office Assistant is deleted in order to align with current staffing needs.
3011P	Sheriff's Office	Lead Legal Office Assistant	E374		(1.00)	
3011P	Sheriff's Office	Legal Office Specialist	E375	4.00		Administrative and Support Services: Four Legal Office Specialists are added in order to align with current staffing needs.

PROGRAM (P-LEVEL)	DEPARTMENT / DIVISION	CLASSIFICATION	JOB CLASS CODE	ADD	DEL	DESCRIPTION
3101P	Sheriff's Office	Legal Office Specialist - Supervisor	E376	1.00		Maguire Correctional Facility: One Legal Office Specialist Supervisor is added and one Administrative Assistant is deleted to reflect current staffing needs.
3101P	Sheriff's Office	Administrative Assistant	E089		(1.00)	
3101P	Sheriff's Office	Sheriff's Sergeant	H044	1.00		Maguire Correctional Facility: One Sergeant is reassigned to a new Prison Rape Elimination Act unit.
3101P	Sheriff's Office	Sheriff's Sergeant	H044		(1.00)	
3051P	Sheriff's Office	Sheriff's Captain	D192	1.00		Patrol Bureau: One Sheriff's Captain is added and one Sheriff's Lieutenant is deleted in accordance with the law enforcement contract between the Sheriff's Office and the City of Half Moon Bay.
3051P	Sheriff's Office	Sheriff's Lieutenant	D191		(1.00)	
3051P	Sheriff's Office	Program Coordinator II	G244	1.00		Patrol Bureau: One Program Coordinator II position is added to augment the Community Alliance to Revitalize our Neighborhood (CARON) program.

PROGRAM (P-LEVEL)	DEPARTMENT / DIVISION	CLASSIFICATION	JOB CLASS CODE	ADD	DEL	DESCRIPTION
3011P	Sheriff's Office	Financial Services Manager I	D060		(1.00)	Administrative and Support Services: One Financial Services Manager I is deleted to reflect current staffing needs.
3150P	Sheriff's Office	Fiscal Office Specialist	E350	1.00		Custody Programs: One Fiscal Office Specialist, one Sheriff's Captain, and eight Correctional Officers are added and four Deputy Sheriffs, four Legal Office Specialists, two Utility Workers, one Capital Projects Manager, one Office Assistant and one Fiscal Office Assistant are deleted to reflect the current staffing needs of the Maple Street Correctional Center.
3150P	Sheriff's Office	Sheriff's Captain	D192	1.00		
3150P	Sheriff's Office	Correctional Officer	H059	8.00		
3150P	Sheriff's Office	Deputy Sheriff	H060		(4.00)	
3150P	Sheriff's Office	Legal Office Specialist	E375		(4.00)	
3150P	Sheriff's Office	Utility Worker	T063		(2.00)	
3150P	Sheriff's Office	Capital Projects Manager	N108		(1.00)	
3150P	Sheriff's Office	Office Assistant	E335		(1.00)	
3150P	Sheriff's Office	Fiscal Office Assistant	E347		(1.00)	
3055P	Sheriff's Office	Sheriff's Captain - Unclassified	B246	1.00		
3055P	Sheriff's Office	Sheriff's Captain - Unclassified	B246		(1.00)	

PROGRAM (P-LEVEL)	DEPARTMENT / DIVISION	CLASSIFICATION	JOB CLASS CODE	ADD	DEL	DESCRIPTION
3053P	Sheriff's Office	Deputy Sheriff	H060		(1.00)	Investigations Bureau: One Deputy Sheriff position is deleted due to the Drug Enforcement Administration Municipal Task Force program end and related loss of revenue.
TOTAL CRIMINAL JUSTICE				22.00	(20.00)	
HEALTH SERVICES						
5500P	Health System	Health Services Manager II	D033	1.00		Health Administration: One Health Services Manager II is added and one Senior Public Health Nurse is deleted from Family Health Services. This action was previously approved by the Board through Salary Resolution Amendment # 74395.
6240P	Health System	Senior Public Health Nurse-U	B102		(1.00)	
5720P	Health System	Social Worker I/II/III	G098	1.00		Aging and Adult Services: One Social Worker is added and one Deputy Public Administrator is deleted. This action was previously approved by the Board through Salary Resolution Amendment # 74395.
5720P	Health System	Deputy Public Administrator II	B325		(1.00)	

PROGRAM (P-LEVEL)	DEPARTMENT / DIVISION	CLASSIFICATION	JOB CLASS CODE	ADD	DEL	DESCRIPTION
5720P	Health System	Senior Accountant - E	E009	1.00		Aging and Adult Services: One Senior Accountant is added and one Social Worker is Deleted. This action was previously approved by the Board through Salary Resolution Amendment # 74395.
5720P	Health System	Social Worker I/II/III	G098		(1.00)	
6170P	Health System	Community Program Specialist II	G227	1.00		Behavioral Health and Recovery Services: One each Community Program Specialist, Public Health Educator, Program Services Manager and Public Health Educator are relocated from Family Services to unify the Chronic Disease and Injury Prevention (CDIP) unit with Alcohol and Other Drug Services (AOD).
6170P	Health System	Public Health Educator	F057	1.00		
6170P	Health System	Program Services Manager I	D131	1.00		
6170P	Health System	Public Health Educator	F057	1.00		
6240P	Health System	Community Program Specialist II	G227		(1.00)	
6240P	Health System	Public Health Educator	F057		(1.00)	
6240P	Health System	Program Services Manager I	D131		(1.00)	
6240P	Health System	Public Health Educator	F057		(1.00)	

PROGRAM (P-LEVEL)	DEPARTMENT / DIVISION	CLASSIFICATION	JOB CLASS CODE	ADD	DEL	DESCRIPTION
6300P	Health System	Correctional Health Nurse	F018	1.00		Correctional Health Services: One Correctional Health Nurse is added to support two dedicated Mental Health pods to treat inmates with severe mental illness. This action was previously approved by the Board through Salary Resolution Amendment # 74395.
6300P	Health System	Psych Social Worker	G035	1.00		Correctional Health Services: One Psych Social Worker is added to support two dedicated Mental Health pods to treat inmates with severe mental illness. This action was previously approved by the Board through Salary Resolution Amendment # 74395.
TOTAL HEALTH SERVICES				9.00	(7.00)	
SOCIAL SERVICES						
2600P	Child Support Services	Senior Information Technology Analyst	V234	1.00		Reclassification previously approved by the Board through Salary Resolution Amendment #074324.
2600P	Child Support Services	Information Technology Technician	V230		(1.00)	

PROGRAM (P-LEVEL)	DEPARTMENT / DIVISION	CLASSIFICATION	JOB CLASS CODE	ADD	DEL	DESCRIPTION
2600P	Child Support Services	Child Support Supervisor - Exempt	E434	1.00		One Child Support Supervisor is added and one Child Support Customer Service Supervisor is deleted to reflect current needs within the Department.
2600P	Child Support Services	Child Support Customer Service Supervisor - Exempt	E439		(1.00)	
2600P	Child Support Services	Child Support Technician	E432	2.00		Two Child Support Technicians are added and two Child Support Customer Service Specialists are deleted to reflect a shift in the workload within the department.
2600P	Child Support Services	Child Support Customer Service Specialist	E335		(2.00)	
2600P	Child Support Services	Child Support Analyst I/II	E435	1.00		One Child Support Analyst is added and one Child Support Specialist is deleted to reflect current needs within the Department. .
2600P	Child Support Services	Child Support Specialist I	E290		(1.00)	
7330P	Human Services Agency	Human Services Manager I	D090	1.00		Vocational Rehab Services: One Human Services Manager is moved from Employment Services in alignment with the Department's strategic plan focus on quality assurance and training.
7010P	Human Services Agency	Management Analyst III	D181		(1.00)	

PROGRAM (P-LEVEL)	DEPARTMENT / DIVISION	CLASSIFICATION	JOB CLASS CODE	ADD	DEL	DESCRIPTION
7330P	Human Services Agency	Human Services Manager I	D090	1.00		Vocational Rehab Services: One Human Services Manager is moved from Employment Services in
7320P	Human Services Agency	Human Services Manager I	D090		(1.00)	alignment with the Department's strategic plan.
7320P	Human Services Agency	Human Services Manager II	D091	1.00		Vocational Rehab Services: One Human Services Manager is moved from Employment Services in
7330P	Human Services Agency	Human Services Manager II	D091		(1.00)	alignment with the Department's strategic plan.
7420P	Human Services Agency	Senior Shelter Care Counselor	G063	1.00		Children and Family Services: Reclassification of one Shelter Care Counselor to a Senior Shelter Care Counselor in alignment
7420P	Human Services Agency	Shelter Care Counselor	G062		(1.00)	with the Department's strategic plan.
7220P	Human Services Agency	Benefit Analyst III	G069	1.00		Eligibility Determination: One Benefits Analyst is added and one Community Worker is deleted from
7520P	Human Services Agency	Community Worker II	G113		(1.00)	Community Capacity in alignment with the Department's strategic plan.

PROGRAM (P-LEVEL)	DEPARTMENT / DIVISION	CLASSIFICATION	JOB CLASS CODE	ADD	DEL	DESCRIPTION
7220P	Human Services Agency	Human Services Program Policy Analyst	G221	1.00		Eligibility Determination: One Human Services Program Policy Analyst is added and one Rehab Production Manager is deleted from Vocational Rehab
7330P	Human Services Agency	Rehab Production Manager	F150		(1.00)	Services in alignment with the Department's strategic plan.
7220P	Human Services Agency	Human Services Program Policy Analyst	G221	1.00		Eligibility Determination: One Human Services Program Policy Analyst is added and one Vocational Rehab Policy Analyst is deleted from Vocational
7330P	Human Services Agency	Vocational Rehab Counselor II	G013		(1.00)	Rehab Services in alignment with the Department's strategic plan.
7220P	Human Services Agency	Benefit Analyst III	G069	5.00		Eligibility Determination: Five Benefit Analysts are moved from Children and Family Services in alignment
7420P	Human Services Agency	Benefit Analyst III	G069		(5.00)	with the Department's strategic plan.
7320P	Human Services Agency	Community Worker II-Unclassified	B184	1.00		Employment Services: Changing the Community Worker II position from Classified to Unclassified.
7320P	Human Services Agency	Community Worker II-Classified	G113		(1.00)	
TOTAL SOCIAL SERVICES				18.00	(18.00)	

PROGRAM (P-LEVEL)	DEPARTMENT / DIVISION	CLASSIFICATION	JOB CLASS CODE	ADD	DEL	DESCRIPTION
COMMUNITY SERVICES						
3830P	Planning and Building	Planner II	R050	1.00		Long Range Planning Services: One Planner II has been added and one Senior Graphics Specialist is deleted to support rezoning efforts in the unincorporated North Fair Oaks community. This action was previously approved by the Board through Salary Resolution Amendment # 74395.
3830P	Planning and Building	Senior Graphics Specialist	V238		(1.00)	
3910P	Parks	Administrative Services Manager	D045	1.00		Administration and Support: Reclassification of one Management Analyst III to Administrative Services Manager.
3910P	Parks	Management Analyst III	D181		(1.00)	
3910P	Parks	Assistant Director of Parks	B308	1.00		Administration and Support: One Assistant Director of Parks, one Fiscal Office Specialist, one Office Assistant and one GIS Technician are added to reflect the current staffing needs of the Department. The Board previously approved the action to add one Assistant Director of Parks through Salary Resolution Amendment # 74324.
3910P	Parks	Fiscal Office Specialist	E350	1.00		
3910P	Parks	Office Assistant	E334	1.00		
3910P	Parks	GIS Technician I	N053	1.00		
3910P	Parks					

PROGRAM (P-LEVEL)	DEPARTMENT / DIVISION	CLASSIFICATION	JOB CLASS CODE	ADD	DEL	DESCRIPTION
3980P	Parks	Administrative Assistant II	E089	1.00		Coyote Point Marina: Reclassification of one Fiscal Office Specialist to Administrative Assistant II. This action was previously approved by the Board through Salary Resolution Amendment # 74453.
3980P	Parks	Fiscal Office Specialist	E350		(1.00)	
4010P	Office of Sustainability	Senior Accountant - Confidential	E004	1.00		Administration: Reclassification of one Accountant II to Senior Accountant - Confidential.
4010P	Office of Sustainability	Accountant II - Confidential	E540		(1.00)	
4050P	Office of Sustainability	Resource Conservation Program Mgr	D008	1.00		Livable Communities: One Resource Conservation Program Manager is added and one Management Analyst is deleted to create a manager for the Livable Communities Division.
4050P	Office of Sustainability	Management Analyst	D181		(1.00)	
4060P	Office of Sustainability	Surplus Property Officer	E409	1.00		Natural Resources: One Surplus Property Officer is moved from one org to another within Department as the position is more closely aligned with the Solid Waste Management unit.
4050P	Office of Sustainability	Surplus Property Officer	E409		(1.00)	

PROGRAM (P-LEVEL)	DEPARTMENT / DIVISION	CLASSIFICATION	JOB CLASS CODE	ADD	DEL	DESCRIPTION
4510P	Department of Public Works	Resource Conservation Specialist I/II	B048	1.00		Admin Unit: One Resource Conservation Specialist is added to coordinate between cities and the County on stormwater issues. Funded by CCAG.
4510P	Department of Public Works	Financial Services Manager I	D060	1.00		Admin Unit: One Financial Services Manager is added to to meet ongoing financial workload requirements, provide additional technical support, and to facilitate succession planning for a variety of financial activities in the Department.
4600P	Department of Public Works	Public Works Technician II	N011	1.00		Engineering Services Division: One Public Works Technician has been added and one vacant Drafting
4600P	Department of Public Works	Drafting Technician I	N053		(1.00)	Technician has been deleted to reflect the current staffing needs of the Department.
4730P	Department of Public Works	Capital Project Manager	N108	1.00		Facilities Services: One Capital Project Manager, one Senior Capital Project Manager and one Management Analyst are added to provide sufficient project management staff and depth to
4730P	Department of Public Works	Senior Capital Project Manager	D170	1.00		

PROGRAM (P-LEVEL)	DEPARTMENT / DIVISION	CLASSIFICATION	JOB CLASS CODE	ADD	DEL	DESCRIPTION
4730P	Department of Public Works	Management Analyst	D181	1.00		execute a substantially increased Capital Improvement Program.
4730P	Department of Public Works	Senior Capital Project Manager	D170	1.00		Facilities Services: One filled Senior Capital Project Manager position is transferred from the Sheriff's Office.
7920P	Department of Housing	Accountant II	E011	1.00		Fiscal Unit: One Accountant is added to support ongoing Measure A initiatives.
7920P	Department of Housing	Housing Community Development Specialist III	R003	2.00		Program Operations: Two HCD Specialists are added to support ongoing Measure A initiatives.
TOTAL COMMUNITY SERVICES				20.00	(7.00)	
ADMINISTRATION AND FISCAL SERVICES						
1210P	County Manager's Office	Principal Management Analyst	D180	1.00		Budget, Policy, and Performance Unit: One Assistant Budget Director position and one Management Analyst position are added to provide additional support to the Executive Team and County Departments.
1210P	County Manager's Office	Management Analyst	D181	1.00		

PROGRAM (P-LEVEL)	DEPARTMENT / DIVISION	CLASSIFICATION	JOB CLASS CODE	ADD	DEL	DESCRIPTION
1215P	County Manager's Office	Agenda Administrator - Confidential	E475	1.00		Clerk of the Board Division: One Agenda Administrator - Confidential is added to provide additional support to the Board of Supervisors, the Executive Team, and County Departments.
1300B	Assessor-County Clerk-Recorder	Assessor/Recorder Support Services Supervisor	E325	1.00		County Clerk-Recorder: One Assessor/Recorder Support Services Supervisor is added in the Clerk-Recorder Unit and one Departmental Systems Analyst is deleted from the Appraisal Services Unit to provide adequate support in the Clerk-Recorder Unit.
1300B	Assessor-County Clerk-Recorder	Departmental Systems Analyst	V233		(1.00)	
1300B	Assessor-County Clerk-Recorder	Administrative Assistant I - confidential	E031	1.00		Appraisal Services: Conversion of one Administrative Assistant to confidential status. This action was previously approved by the Board through
1300B	Assessor-County Clerk-Recorder	Administrative Assistant I	E029		(1.00)	Salary Ordinance Amendment No. 074524 on May 24, 2016.

PROGRAM (P-LEVEL)	DEPARTMENT / DIVISION	CLASSIFICATION	JOB CLASS CODE	ADD	DEL	DESCRIPTION
1300B	Assessor-County Clerk-Recorder	Principal Appraiser	U045	1.00		Appraisal Services: One Principal Appraiser is added and one Assessor Recorder Support Services Supervisor is deleted to support the needs of the Appraisal Unit.
1300B	Assessor-County Clerk-Recorder	Assessor Recorder Support Services Supervisor	E325		(1.00)	
1530P	Treasurer-Tax Collector	Financial Services Manager II	D151	1.00		Tax Collector Unit: One Financial Services Manager II is added and one Financial Services Manager I is deleted in order to align with current staffing needs. This adjustment is offset by a decrease in Services and Supplies expenditures.
1530P	Treasurer-Tax Collector	Financial Services Manager I	D060		(1.00)	
1720P	Human Resources Department	Human Resources Technician-Confidential	E013	1.00		Benefits Division: One Human Resources Technician is moved from Administration to Benefits.
1710P	Human Resources Department	Human Resources Technician-Confidential	E013		(1.00)	
TOTAL ADMINISTRATION AND FISCAL SERVICES				8.00	(5.00)	
TOTAL POSITION CHANGES				77.00	(57.00)	
NET POSITION CHANGES				20.00		



FY 2016-17 Recommended Budget

ATTACHMENT B

Funding Adjustments

Sheriff's Office (3000B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, and the reallocation of Core IT across all departments. These adjustments are partially offset by reductions in state and federal revenues and associated expenditures.

Total Requirements	Total Sources	Net County Cost	Positions
(5,794,894)	(1,607,869)	(4,187,025)	0

2. Civil Support Staff:

As part of the Sheriff's Office reorganization, one Lead Legal Office Assistant is being converted to a Legal Office Specialist, and four Civil Support staff positions are being added. The new positions are fully funded by the Civil Trust Fund. Legal Office Specialist positions are being added as a placeholder until Human Resources determines the appropriate classification for the civil department duties.

Total Requirements	Total Sources	Net County Cost	Positions
407,052	407,052	0	4

3. Delete Financial Services Manager:

As part of the Sheriff's Office reorganization, one Financial Services Manager I position is being deleted. The position is vacant and the job duties are being absorbed by other fiscal positions.

Total Requirements	Total Sources	Net County Cost	Positions
(161,809)	0	(161,809)	(1)

4. Paul Coverdell Grant:

The Sheriff's Office is appropriating a grant in the amount of \$18,931 for the 2015 Paul Coverdell Forensic Sciences Improvement Program. The grant will fund specialized training for the Sheriff's Office Forensic Examiners in the areas of Buried Body Crime Scene Analysis, Firearms and Tool Marks Examinations, and Latent Print Examinations. There is no net county cost associated with this appropriation.

Total Requirements	Total Sources	Net County Cost	Positions
18,931	18,931	0	0

5. Convert HMB Lieutenant to Captain:

The Sheriff's Office is converting one Lieutenant position into one Captain position, in accordance with the Law Enforcement contract between the Sheriff's Office and the City of Half Moon Bay. This position change is funded by a reallocation of existing resources, and 50 percent by the City of Half Moon Bay.

Total Requirements	Total Sources	Net County Cost	Positions
24,825	12,412	12,413	0

6. Community Alliance to Revitalize Our Neighborhood Program Coordinator:

The Sheriff's Office is adding one Program Coordinator II position to augment our CARON Program (Community Alliance to Revitalize Our Neighborhood). The Program Coordinator position will assist in promoting healthy communities by cultivating the relationship between law enforcement and the community. The position will play a vital role in empowering families with education, knowledge and resources. It is funded through a reallocation of existing appropriations.

Total Requirements	Total Sources	Net County Cost	Positions
125,016	0	125,016	1

7. Delete Deputy Sheriff in DEA Task Force:

Due to program termination and loss of funding, the Sheriff's Office is deleting one vacant Deputy Sheriff position and the related revenue for the Drug Enforcement Administration Municipal Task Force.

Total Requirements	Total Sources	Net County Cost	Positions
(204,835)	(204,835)	0	(1)

8. FY 2015 Sheriff's Captain:

The Sheriff's Office is moving one grant-funded Sheriff's Captain position from FY2014 Urban Area Security Initiative Grant to the new FY2015 Urban Area Security Initiative Grant. There is no net county cost for this change.

Total Requirements	Total Sources	Net County Cost	Positions
(309,486)	(309,486)	0	(1)
309,486	309,486	0	1

9. Convert Administrative Assistant to Legal Office Specialist Supervisor:

As part of the Sheriff's Office reorganization, one vacant Administrative Assistant position is being converted to a Legal Office Specialist Supervisor. This position will oversee a team of Legal Office Specialists in the Corrections Booking unit.

Total Requirements	Total Sources	Net County Cost	Positions
(3,174)	0	(3,174)	0

10. Prison Rape Elimination Act Unit:

The Sheriff's Office is assigning one Sergeant to a new Prison Rape Elimination Act (PREA) unit, which will focus on ensuring the Corrections division adheres to the new legal requirements associated with this law. One Sergeant position is being moved from Maguire Correctional Facility to the new PREA unit. There is no additional net county cost associated with this move.

Total Requirements	Total Sources	Net County Cost	Positions
(217,388)	0	(217,388)	(1)
217,388	0	217,388	1

11. Maple Street Correctional Center Reorganization:

As part of the Sheriff's Office reorganization, we are making the following position changes for the Maple Street Correctional Center which will better suit the needs of the facility and the inmates. Add one Fiscal Office Specialist position, eight Correctional Officer positions and one Sheriff's Captain position, and delete four vacant Deputy Sheriff positions, four vacant Legal Office Specialist positions, two vacant Utility Worker positions, one vacant Capital Projects Manager position, one vacant Office Assistant position, and one Fiscal Office Assistant position. These changes result in an overall decrease of 3 FTE and are funded through a reallocation of existing appropriations, and a net county cost increase of \$17,709.

Total Requirements	Total Sources	Net County Cost	Positions
17,709	0	17,709	(3)

TOTAL FY 2016-17 DEPARTMENT FUNDING ADJUSTMENTS

Total Requirements	Total Sources	Net County Cost	Positions
(5,571,179)	(1,374,309)	(4,196,870)	0

 Probation Department (3200B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, the reallocation of core IT across all departments, and decreases in debt service due to the refunding of the Youth Service Center bonds. These adjustments are partially offset by a reduction in State tax revenues.

Total Requirements	Total Sources	Net County Cost	Positions
(2,833,934)	(246,417)	(2,587,517)	0

 Probation Department (3200D)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, the reallocation of core IT across all departments, and decreases in debt service due to the refunding of the Youth Service Center bonds. These adjustments are partially offset by a reduction in State tax revenues.

Total Requirements	Total Sources	Net County Cost	Positions
(2,833,934)	(246,417)	(2,587,517)	0

District Attorney (2510B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, and the reallocation of core IT across all departments. These adjustments are partially offset by a reduction in State sales tax revenues.

Total Requirements	Total Sources	Net County Cost	Positions
(34,773)	(15,710)	(19,063)	0

2. Victim Advocate Position:

One DA Victim Advocate is added to serve as the misdemeanor victim restitution specialist.

Total Requirements	Total Sources	Net County Cost	Positions
97,317	0	97,317	1

3. Deputy District Attorneys:

Two Term Deputy District Attorneys are added to backfill the work of more senior staff focusing on the Sunny Day trials which are expected to last two to three years.

Total Requirements	Total Sources	Net County Cost	Positions
542,812	0	542,812	0

4. County Victim Services Grant:

The County has received a new two-year grant for the District Attorney Victim/Wellness Unit, which is collaborative with Community Overcoming Relationship Abuse (CORA) and Rape Trauma Services (RTS). With this funding, one unclassified DA Victim Advocate is added, as well as funding for operating costs associated with this work.

Total Requirements	Total Sources	Net County Cost	Positions
488,588	330,000	158,588	1

TOTAL FY 2016-17 DEPARTMENT FUNDING ADJUSTMENTS

Total Requirements	Total Sources	Net County Cost	Positions
1,093,944	314,290	779,654	2

Private Defender Program (2800B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: decreases in rent due to a reduction in debt service due to refunding of the Youth Service Center bonds.

Total Requirements	Total Sources	Net County Cost	Positions
(7,001)	0	(7,001)	0

2. Sunny Day Contract:

The remaining balance of the County's agreement with the Private Defender Program for Sunny Day defense costs is appropriated.

Total Requirements	Total Sources	Net County Cost	Positions
3,000,000	0	3,000,000	0

TOTAL FY 2016-17 DEPARTMENT FUNDING ADJUSTMENTS

Total Requirements	Total Sources	Net County Cost	Positions
2,992,999	0	2,992,999	0

 Coroner's Office (3300B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, the reallocation of core IT across all departments and a reduction in one-time funding for morgue equipment.

Total Requirements	Total Sources	Net County Cost	Positions
(83,608)	0	(83,608)	0

Health Administration (5500B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, the reallocation of core IT across all departments. There is no overall increase to the Administration budget.

Total Requirements	Total Sources	Net County Cost	Positions
8,103,348	0	8,103,348	0
(8,103,348)	0	(8,103,348)	0

2. Reconciliation of Budget to Approved Salary Resolution:

One Health Services Manager II has been added pursuant to the Salary Resolution approved by the Board of Supervisors on March 8, 2016. Services and supply expenses have been reduced to fund this position.

Total Requirements	Total Sources	Net County Cost	Positions
203,941	0	203,941	1
(203,941)	0	(203,941)	0

TOTAL FY 2016-17 DEPARTMENT FUNDING ADJUSTMENTS

Total Requirements	Total Sources	Net County Cost	Positions
0	0	0	1

Health Coverage Unit (5510B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, the reallocation of core IT across all departments, and adjustments to revenues and intrafund transfers.

Total Requirements	Total Sources	Net County Cost	Positions
(529,296)	(395,953)	(133,343)	0

2. Restructure of Health Coverage Unit Budget due to Medi-Cal Expansion for Undocumented Children:

As a result of the State's expanded Medi-Cal coverage for undocumented children, shifting an estimated 3,000 children from the Healthy Kids Program to Medi-Cal, costs and revenues have been adjusted as follows: elimination of the annual County contribution, rebooking of revenue into the correct account, significant reduction to health care premium costs, and reduction of Healthy Kids Trust Fund revenue, slightly offset by increases in California Children's Health Initiative Program revenue to cover most children remaining on Healthy Kids.

Total Requirements	Total Sources	Net County Cost	Positions
(1,813,144)	(1,813,144)	0	0

TOTAL FY 2016-17 DEPARTMENT FUNDING ADJUSTMENTS

Total Requirements	Total Sources	Net County Cost	Positions
(2,342,440)	(2,209,097)	(133,343)	0

 Public Health, Policy and Planning (5550B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, the reallocation of core IT across all departments, fixed assets requirements, and increases in animal control and licensing and laboratory fee-based revenue and volumes.

Total Requirements	Total Sources	Net County Cost	Positions
135,089	335,188	(200,099)	0

 Health IT (5560B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, and the reallocation of core IT across all departments. Increased costs were offset by a reduction in contract expenses.

Total Requirements	Total Sources	Net County Cost	Positions
48,040	0	48,040	0
(48,040)	0	(48,040)	0

Emergency Medical Services GF (5600B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, and the reallocation of core IT across all departments.

Total Requirements	Total Sources	Net County Cost	Positions
(10,295)	(10,295)	0	0

2. Emergency Response Plans with Long-Term Care Facility Partners:

One Management Fellow is added to the Emergency Medical Services (EMS) budget to assess and implement the most appropriate tool to automate the availability determination process for long term care beds within San Mateo County. The EMS system currently has a process for determining available hospital beds and the feasibility of replicating that system will be reviewed. The Fellow will also collaborate with long term care facilities to review their existing emergency response plans, to help them develop integrated emergency disaster plans with the medical and health response system in San Mateo County, and to establish a forum to assist these type of facilities to provide more coordinated assistance to like-facilities during emergencies and disasters. If feasible, this process will make it possible to identify vacant beds more rapidly in a crisis. The position will be funded by Health Realignment funds.

Total Requirements	Total Sources	Net County Cost	Positions
108,160	108,160	0	0

TOTAL FY 2016-17 DEPARTMENT FUNDING ADJUSTMENTS

Total Requirements	Total Sources	Net County Cost	Positions
97,865	97,865	0	0

 Emergency Medical Services Fund (5630B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments are made as follows: payments for Physicians/Trauma accounts are funded in accordance with SB 476, which limits the amount of reserves that may be maintained to no more than 15% of collections. Fund Balance and Reserves are decreased from the EMS allocation due to anticipated increased expenditures in the EMS General Fund to support additional initiatives.

Total Requirements	Total Sources	Net County Cost	Positions
132,335	0	132,335	0
(132,335)	0	(132,335)	0

Aging and Adult Services (5700B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, and the reallocation of core IT across all departments. Funding is allocated for a projected increase in personnel costs as part of the In Home Support Services (IHSS) compliance with Fair Labor Standards Act (FLSA) requirements implemented in February 2016. Funding is also allocated for the Division's share of the leased facility payment for 801 Gateway Blvd, South San Francisco, entered into by the County in March 2016. These costs are expected to be reimbursed by federal and state funds.

Total Requirements	Total Sources	Net County Cost	Positions
1,306,052	1,246,102	59,950	0

2. Reconciliation of Budget with Salary Resolution:

One vacant Deputy Public Administrator is deleted and a Social Worker is added as approved by the Board of Supervisors on March 8, 2016. Position control is corrected by adding a Senior Accountant and deleting one vacant Social Worker as originally approved in the Preliminary Recommended Budget.

Total Requirements	Total Sources	Net County Cost	Positions
44,481	44,481	0	0

3. Measure A- Reconciliation of Measure A Funds:

The Division's Preliminary Recommended Budget included an incorrect allocation for Measure-A funds related to contracts with community-based partners. The Sources and Requirements were over-stated by \$829K.

Total Requirements	Total Sources	Net County Cost	Positions
(829,257)	(829,257)	0	0

TOTAL FY 2016-17 DEPARTMENT FUNDING ADJUSTMENTS

Total Requirements	Total Sources	Net County Cost	Positions
521,276	461,326	59,950	0

 IHSS Public Authority (5800B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

The Division is projecting an increase in personnel costs as part of the Public Authority compliance with Fair Labor Standards Act (FLSA) requirements implemented in February 2016. The costs are expected to be reimbursed by federal and state funds.

Total Requirements	Total Sources	Net County Cost	Positions
513,185	513,185	0	0

 Environmental Health (5900B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommend Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs which was offset by an increase in the reallocation of core IT across all departments. Adjustments are offset by additional Extra Help costs.

Total Requirements	Total Sources	Net County Cost	Positions
(144,114)	0	(144,114)	0
144,114	0	144,114	0

Behavioral Health and Recovery Services (6100B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, and the reallocation of core IT across all departments.

Total Requirements	Total Sources	Net County Cost	Positions
(1,145,553)	(165,670)	(979,883)	0

2. Transfer of Chronic Disease and Injury Prevention Unit:

In order to unify the Chronic Disease and Injury Prevention (CDIP) unit with Alcohol and Other Drug Services (AOD) in Behavioral Health & Recovery Services (BHRS), CDIP has been transferred from Family Health to BHRS. This organizational change will strengthen AOD prevention partnerships and drive further reductions in tobacco use in communities across San Mateo County. Four filled positions are transferred from Family Health to BHRS.

Total Requirements	Total Sources	Net County Cost	Positions
1,115,760	978,197	137,563	4

3. Measure A - Reconciliation of Measure A Funds:

The Division's Preliminary Recommended Budget included an incorrect allocation for Measure A-funded services.

Total Requirements	Total Sources	Net County Cost	Positions
(1,568,790)	(1,568,790)	0	0

TOTAL FY 2016-17 DEPARTMENT FUNDING ADJUSTMENTS

Total Requirements	Total Sources	Net County Cost	Positions
(1,598,583)	(756,263)	(842,320)	4

Family Health Services (6240B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, the reallocation of core IT across all departments and adjustments to funding.

Total Requirements	Total Sources	Net County Cost	Positions
5,263	145,915	(140,652)	0

2. Transfer of Chronic Disease and Injury Prevention Unit:

In order to unify the Chronic Disease and Injury Prevention (CDIP) unit with the Alcohol and Other Drug (AOD) team, CDIP has been transferred to Behavioral Health and Recovery Services (BHRS). This organizational change will strengthen AOD prevention partnerships and drive further reductions in tobacco use in communities across San Mateo County.

Total Requirements	Total Sources	Net County Cost	Positions
(990,767)	(964,251)	(26,215)	(4)

3. Reconciliation of Budget to Approved Salary Resolution:

A vacant Public Health Nurse-Unclassified, formerly associated with a grant that has ended, has been deleted pursuant to the Salary Resolution approved by the Board of Supervisors on March 8, 2016. Associated funding has been eliminated.

Total Requirements	Total Sources	Net County Cost	Positions
(184,443)	(184,443)	0	(1)

4. Measure A- Roll Over:

Measure A funding has been corrected.

Total Requirements	Total Sources	Net County Cost	Positions
(30,000)	(30,000)	0	(1)

TOTAL FY 2016-17 DEPARTMENT FUNDING ADJUSTMENTS

Total Requirements	Total Sources	Net County Cost	Positions
(1,199,947)	(1,032,779)	(167,168)	(5)

Correctional Health Services (6300B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, the reallocation of core IT across all departments, and the elimination of one-time costs.

Total Requirements	Total Sources	Net County Cost	Positions
(424,071)	0	(424,071)	0

2. Reconciliation of Budget for Mental Health Pods:

The Board of Supervisors previously approved two dedicated Mental Health pods to treat inmates with severe mental illness, given the loss of two psychiatric inpatient beds through a contract with Santa Clara County. One pod is located at the Maguire Correctional Health Facility with 24 beds for male inmates, and one pod at the Maple Street Correctional Center with 8 beds for female inmates. The Mental Health Units will provide effective treatment, reduce risks to inmates and staff, and promote lasting community placement after release. The budget is now reconciled with the action taken by the Board on April 12, 2016.

Total Requirements	Total Sources	Net County Cost	Positions
1,711,586	0	1,711,586	2

TOTAL FY 2016-17 DEPARTMENT FUNDING ADJUSTMENTS

Total Requirements	Total Sources	Net County Cost	Positions
1,287,515	0	1,287,515	0

 San Mateo Medical Center (6600B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, and the reallocation of core IT across all departments.

Total Requirements	Total Sources	Net County Cost	Positions
(484,748)	(484,748)	0	0

 Contributions to the Medical Center (5850B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, and the reallocation of core IT across all departments.

Total Requirements	Total Sources	Net County Cost	Positions
(746,461)	0	(746,461)	0

First 5 San Mateo County (1950B) - Information Only

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, regular pay and benefit adjustments, increased contract costs for the agency Business Intelligence Application, and the reallocation of core IT across all departments. The adjustments were primarily made to support the agency-wide strategic plan approved by the First 5 Commission.

Total Requirements	Total Sources	Net County Cost	Positions
59,796	0	59,796	0

2. IMPACT Grant:

Revenue is increased due to a new IMPACT grant from First 5 California.

Total Requirements	Total Sources	Net County Cost	Positions
0	269,946	(269,946)	0

3. Strategic Plan:

Program costs and contract costs are reduced in accordance with the First 5 Strategic Plan.

Total Requirements	Total Sources	Net County Cost	Positions
(371,334)	0	(371,334)	0

4. Adjustments to Fund Balance:

Adjustments are made to reflect reductions to the year-end fund balance estimate.

Total Requirements	Total Sources	Net County Cost	Positions
0	(541,484)	581,484	0

TOTAL FY 2016-17 DEPARTMENT FUNDING ADJUSTMENTS

Total Requirements	Total Sources	Net County Cost	Positions
(311,538)	(311,538)	0	0

Human Services Agency (7000D)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, regular pay and benefit adjustments, increased contract costs for the agency Business Intelligence Application, and the reallocation of core IT across all departments. The adjustments were primarily made to support the agency-wide strategic plan through technology and operational quality improvements, and are offset by increased State and tax revenues.

Total Requirements	Total Sources	Net County Cost	Positions
(251,031)	544,811	(795,842)	0

2. Building Security Upgrades:

Funding is appropriated to facilitate HSA building security upgrades that were recommended under the FY 2015-16 County-wide Site Security Assessment. The enhancements will include a variety of improvements based on site-specific needs: Installing additional security cameras and/or improving existing security cameras (i.e. 360-degree views), introducing keycard access to staff-only areas, improved lighting in/around facilities, installing shatter-proof film and/or tint on ground-level windows, constructing walls/partitions and/or lockable interview rooms, and installing a public address system.

Total Requirements	Total Sources	Net County Cost	Positions
250,000	180,000	70,000	0

3. Daly City 92nd Street Facility Improvements:

Funding is appropriated for Agency staff managed facility improvements to the Daly City 92nd Street offices, which are leased from the City of Daly City. The improvements include seismic retrofit, asbestos abatement, ADA corrections, and refurbishing of the bathrooms. In addition, observation and visitation rooms, as well as client interview areas are included. This will align the 92nd Street facility with the new client-facing model that has been adopted throughout the County. These improvements are being funded by CalWorks Single Allocation and Fund Balance.

Total Requirements	Total Sources	Net County Cost	Positions
4,500,000	4,500,000	0	0

4. Redwood City Facility Improvements:

Funding is appropriated for facility improvements to the lobby at the Redwood City (Middlefield Rd.) office to increase the overall customer experience, build state of the art children's observation and visitation rooms, client interview areas, install adjustable sit/stand desks at staff workstations, and remove surplus shelving units. This will reduce the current average client wait time and align the Redwood City facility with the new client-facing model that has been

adopted throughout the County. These improvements are being funded by CalWorks Single Allocation, Fund Balance and Federal Welfare Administration funds.

Total Requirements	Total Sources	Net County Cost	Positions
1,250,000	1,250,000	0	0

5. Structural Changes:

In alignment with the Agency's Strategic Plan and focus on quality assurance and training, thirteen positions have been converted or transferred. This new structure will enhance the quality of services to clients.

Total Requirements	Total Sources	Net County Cost	Positions
675,189	555,786	119,403	5

6. Measure A - Rollover Term HOPE Plan Staffing:

Measure A funding and expenditures are re-allocated from HOPE (Housing Our People Effectively) contracts appropriation to HOPE staffing. The reallocation will fund one term Management Analyst and one term Intern/Fellow assigned to the Homeless and Safety Net Unit. These positions will provide project development, project management, and contracts administration to support the implementation of the new Strategic Plan to End Homelessness by 2020 (HOPE plan).

Total Requirements	Total Sources	Net County Cost	Positions
299,517	0	299,517	0
(299,517)	0	(299,517)	0

7. Measure A - Rollover Delete Benefits Analysts Positions:

Five Measure A funded Benefit Analysts are deleted as they are no longer needed in the Family Resource Model for utilization in the new Quality Assurance and Training Model. During the current fiscal year, other funding sources more appropriate for the Benefit Analyst function have been used and the Measure A funding was underutilized.

Total Requirements	Total Sources	Net County Cost	Positions
(600,885)	(600,885)	0	(5)

8. Measure A - Starvista Day Break Program:

Measure A funding and expenditure appropriations are continued for the Starvista Daybreak program to offset reductions in federal funding due to sequestration. Measure A funds of \$215,000 are allocated in FY 2016-17. The objectives of this program are met when 87% of the youth with individual case plans who participate in the Daybreak program complete a job training program or secure a high school equivalency degree.

Total Requirements	Total Sources	Net County Cost	Positions
215,000	215,000	0	0

9. Measure A - Community Legal Aid Resources:

Measure A funding and expenditure appropriations are allocated for one or more contractors to host a series of free legal workshops for vulnerable populations in the County. These workshops will provide attendees with general legal information on specific topics as well as opportunities to meet one-on-one with an attorney and receive referrals for ongoing legal services. All workshops will be designed to assist individuals and families that cannot afford attorneys or otherwise have difficulty accessing other self-help resources.

Total Requirements	Total Sources	Net County Cost	Positions
350,000	350,000	0	0

TOTAL FY 2016-17 DEPARTMENT FUNDING ADJUSTMENTS

Total Requirements	Total Sources	Net County Cost	Positions
6,388,273	6,994,712	(606,439)	0

Child Support Services (2600B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, adjustments to facility costs and the reallocation of core IT across all departments.

Total Requirements	Total Sources	Net County Cost	Positions
(187,631)	(110,777)	(76,854)	0

2. Reclass of IT Postion:

Adjustments have been made to reflect reclassification of an IT Technician to a Senior IT Analyst based on a Human Resources review of actual work performed by the incumbent. The reclassification was completed under Salary Resolution Amendment #074324.

Total Requirements	Total Sources	Net County Cost	Positions
(138,741)	0	(138,741)	(1)
173,313	0	173,313	1

3. Conversion of Supervisor Position:

One Child Support Customer Service Supervisor is deleted and one Child Support Supervisor is added to reflect current needs within the Department as part of a Department-wide reorganization. There is no adjustment in total requirements or net county cost for this position change.

Total Requirements	Total Sources	Net County Cost	Positions
(143,211)	0	(143,211)	(1)
143,211	0	143,211	1

4. Conversion of Call Center Positions to Child Support Technicians:

Two Child Support Customer Service Specialists are deleted and two Child Support Technicians are added as the Shared Services Call Center has reduced the number of counties it supports and the Department has determined that with the reduced work in the Call Center, Child Support Technician positions are needed to support the work of the case managers who are establishing and enforcing child support orders.

Total Requirements	Total Sources	Net County Cost	Positions
(179,328)	0	179,328)	(2)
206,268	0	206,268	2

5. **Conversion of CS Specialist Position to Child Support Analyst:**

One Child Support Specialist is deleted and one Child Support Analyst is added to reflect current needs within the Department as part of a Department-wide reorganization.

Total Requirements	Total Sources	Net County Cost	Positions
(103,194)	0	(103,194)	(1)
118,536	0	118,536	1

TOTAL FY 2016-17 DEPARTMENT FUNDING ADJUSTMENTS

Total Requirements	Total Sources	Net County Cost	Positions
(110,777)	(110,777)	0	0

Planning and Building (3800B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, decreases in retirement contributions and health benefit costs, the reallocation of core IT across all departments and increases in training expenses, building code book expenses, department reserves, and vehicle replacement charges. These adjustments will primarily be offset by an increase in building permit revenue.

Total Requirements	Total Sources	Net County Cost	Positions
236,410	213,063	23,347	0

2. Changes to Position:

The Department deleted one Senior Graphics Specialist and added one Planner II.

Total Requirements	Total Sources	Net County Cost	Positions
(6,645)	0	(6,645)	0

TOTAL FY 2016-17 DEPARTMENT FUNDING ADJUSTMENTS

Total Requirements	Total Sources	Net County Cost	Positions
229,765	213,063	16,702	0

Local Agency Formation Commission (3570B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, decreases in retirement contributions and health benefit costs, decreases in salaries and benefits, state association fee increases, decreases in Departmental Reserves, increases in risk management charges, and the reallocation of core IT across all departments.

Total Requirements	Total Sources	Net County Cost	Positions
(38,888)	(38,888)	0	0

2. Special Studies:

Departmental Reserves will fund special studies that may be required during the fiscal year.

Total Requirements	Total Sources	Net County Cost	Positions
60,000	0	60,000	0
(60,000)	0	(60,000)	0

TOTAL FY 2016-17 DEPARTMENT FUNDING ADJUSTMENTS

Total Requirements	Total Sources	Net County Cost	Positions
(38,888)	(38,888)	0	0

Parks Administration (3900B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, decreases in retirement contributions and health benefit costs, and the reallocation of core IT across all departments. Additional adjustments were needed to rollover funding for the following projects: Surfer's Beach Erosion Control; Habitat Restoration of San Vicente Creek; Geographical Information System (GIS) Development; Restoration of Sanchez Adobe; and Fire Fuel Reduction. Increases in Fund Balance and Intrafund Transfers were needed to rollover funding for the Restoration of Sanchez Adobe and Fire Fuel Reduction projects.

Total Requirements	Total Sources	Net County Cost	Positions
793,055	(37,373)	830,428	0
(656,752)	24,000	(680,752)	0

2. Adjustments to Administration and Support:

Additional positions will provide enhanced support in several operational areas, including reservations, fiscal, IT, maintenance, management, and planning and development. The following positions have been added: Assistant Director of Parks; Fiscal Office Specialist; Office Assistant; and GIS Technician. Position adjustment costs have been partially offset by funding from the Parks Dedication Trust Fund. A reclassification from a Management Analyst III to an Administrative Services Manager is also included.

Total Requirements	Total Sources	Net County Cost	Positions
505,693	59,899	445,794	4

3. Adjustments to Operations and Maintenance:

Operating Transfers from various Parks trust funds offset the costs associated with the general maintenance and upgrades at various parks within the Parks system and special department expenses related to the Volunteer Program. A reduction in vehicle mileage charges resulted from cancelling the purchase of a garbage collection truck funded by the SMCSaves Program.

Total Requirements	Total Sources	Net County Cost	Positions
312,600	320,000	(7,400)	0

4. Measure A New - Renovation of Sanchez Adobe:

Measure A funding is added for the renovation of Sanchez Adobe.

Total Requirements	Total Sources	Net County Cost	Positions
800,000	800,000	0	0

5. Measure A Rollover - General Maintenance and Upgrade Projects:

Measure A rollover consists of twelve general maintenance and upgrade projects. These projects include: the Flood Park landscape design; Crystal Springs Trail improvements; hazardous tree removal; restoration of Pigeon Point; security camera system for Park Districts I and II; Captain's House audio and video upgrades; waterline and sewer repairs; and garbage container upgrades throughout the Park system. Additionally, ten projects, funded through the Letter of Intent (LOI) Process, are also being rolled over to FY 2016-17. These projects include the Ravenswood Bay Trail Connection Project requested by the Association of Bay Area Governments; the two-mile trail that will connect segments of the Coastal Trail requested by Coastside Land Trust; Trail Planning and Construction of Pedro Point Headlands requested by the Pacifica Land Trust; and Environmental Youth Corps and Computer Based Natural Resource Database GIS requested by the Student Conservation Association. Additional LOI projects include the following: Parks master plan, Parks playground improvements, Parks Volunteer Stewardship Corps, Parks baseline mapping and threat assessment for rare, threatened, and endangered species, and the Pescadero Old Haul Road Sediment Bridge Repair.

Total Requirements	Total Sources	Net County Cost	Positions
2,576,247	2,576,247	0	0

TOTAL FY 2016-17 DEPARTMENT FUNDING ADJUSTMENTS

Total Requirements	Total Sources	Net County Cost	Positions
4,330,843	3,742,773	588,070	4

Parks Acquisition and Development (3970B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Several adjustments to Total Sources are needed to account for increases in interest earnings; grant revenue from rollover projects (i.e., Green Valley Trail and Midcoast Multi-Modal Trail, and Eastern Promenade); Non-Departmental revenue for the purchase of Pillar Point Marsh; additional funding for both the Midcoast Multi-Modal Trail and the Memorial Park Water Storage Project; and Fund Balance due to savings from previous projects. Increases in Total Requirements are required to complete the abovementioned rollover projects, as well as other rollover Capital Projects funded by Parks Acquisition and Development, but managed by the Department of Public Works. A decrease in Non-General Fund Reserves was needed to balance the budget.

Total Requirements	Total Sources	Net County Cost	Positions
2,453,141	2,453,141	0	0

2. Measure A Rollover - Park Studies and Professional Consultants:

Measure A funds for park studies and professional consultants are being rolled over. Studies will primarily focus on concessions at County parks, fee strategies, the fiscal impact of acquiring Sharp Park, identifying and planning for deferred maintenance needs for the parks system and Coyote Point Marina, and the fiscal impact of acquiring and incorporating the Honor Camp into the parks system.

Total Requirements	Total Sources	Net County Cost	Positions
211,910	211,910	0	0

TOTAL FY 2016-17 DEPARTMENT FUNDING ADJUSTMENTS

Total Requirements	Total Sources	Net County Cost	Positions
2,665,051	2,665,051	0	0

Coyote Point Marina (3980B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, decreases in retirement contributions and health benefit costs, and the reallocation of core IT across all departments. Additional adjustments include increases in the retirement of Long-Term Debt to pay for existing Marina loans, Fixed Assets for the completion of Phase I of Marina dredging, and Fund Balance to rollover funds for Marina dredging. A decrease in Reserves was made to balance the budget.

Total Requirements	Total Sources	Net County Cost	Positions
268,190	275,000	(6,810)	0

2. Changes to Positions:

One Administrative Assistant II is added and a Fiscal Office Specialist is deleted pursuant to Salary Resolution Amendment 074453 approved by the Board on April 12, 2016.

Total Requirements	Total Sources	Net County Cost	Positions
6,810	0	6,810	0

TOTAL FY 2016-17 DEPARTMENT FUNDING ADJUSTMENTS

Total Requirements	Total Sources	Net County Cost	Positions
275,000	275,000	0	0

County Library (3700B) - Information Only

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, and the reallocation of core IT across all departments. Adjustments have also been made to capture anticipated increases in property tax revenue and for costs associated with support provided by the Peninsula Library System.

Total Requirements	Total Sources	Net County Cost	Positions
713,268	713,268	0	0

2. Add On-time Purchases to Improve Service Delivery:

Library Reserves and excess Educational Revenue Augmentation Fund (ERAF) will be used to support system-wide goals of providing library users with convenient, high quality services and include: support for early learning and literacy services provided throughout the system to target special needs and high risk communities; increase print materials in the children, teen and adult collections; increase digital resources including downloadable books, music, magazines, videos, world language materials and best-selling titles; increase the inventory of eReader devices, Wi-Fi hotspots and laptop/tablets available for check-out to further expand access to digital materials; and continue efforts to improve the appearance and functionality of library spaces to meet current standards and operational needs.

Total Requirements	Total Sources	Net County Cost	Positions
3,508,000	3,508,000	0	0

3. Measure A Rollover - East Palo Alto Library Facility Renovation:

Measure A funding will roll forward and be used to partially offset the costs associated with an interior renovation of the East Palo Alto Library. The project will focus on reconfiguring the existing layout to create a more functional library.

Total Requirements	Total Sources	Net County Cost	Positions
445,000	445,000	0	0

TOTAL FY 2016-17 DEPARTMENT FUNDING ADJUSTMENTS

Total Requirements	Total Sources	Net County Cost	Positions
4,666,268	4,666,268	0	0

Office of Sustainability (4000B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, the reallocation of core IT across all departments, decreases in contract expenses for services rendered to date, and an increase in Fund Balance related to the County's support of the formation of the Peninsula Clean Energy Joint Powers Authority.

Total Requirements	Total Sources	Net County Cost	Positions
(662,816)	1,308,924	(1,971,740)	0

2. Loan to Peninsula Clean Energy for Start-Up Operational Costs and Staff Support

In 2014, the Office of Sustainability was asked to explore the feasibility of developing a Community Choice Aggregation program. At that time, the Board agreed to loan the Peninsula Clean Energy Authority (PCEA) \$1.5 million for various start up activities, such as the hiring of a program consultant, the commission of a feasibility study, the creation of a web site and marketing plan, and other administrative activities related to the operations of PCEA. Due to timing issues between when PCEA begins collecting revenue to cover the power purchases and other operating costs, an additional loan of \$1.48 million from the County is required to successfully launch PCEA in October 2016. The County will fully recover all costs associated with both loans at a rate and term to be negotiated with PCEA.

Total Requirements	Total Sources	Net County Cost	Positions
2,144,812	0	2,144,812	0
(1,480,800)	0	(1,480,800)	0

3. Employee Commuter Bus

The County is currently in the process of redesigning the Commute Alternatives Program (CAP), a program managed by the Office of Sustainability. As a part of that redesign, a Request for Proposals was issued to solicit bids for a comprehensive employee commuter bus service. The commuter bus service will help reduce carbon emissions as well as reduce traffic and parking congestion in and around the County's Government Center in Redwood City and at the San Mateo Medical Center in San Mateo. This service is proposed as a one year pilot and will establish performance metrics for program evaluation before the FY 2017-19 budget cycle.

Total Requirements	Total Sources	Net County Cost	Positions
2,000,000	0	2,000,000	0

4. Affordable Housing Taskforce

The Affordable Housing Task Force is currently expected to conclude its initial phase in June 2016. At this point, the taskforce will shift its focus to finalizing the online "toolkit" comprised of information on the jobs-housing gap, a menu of housing solutions, and community engagement strategies. In addition, efforts will focus on developing a community outreach and engagement communications strategy, and working on partnerships with cities to support implementation of the identified Affordable Housing strategies. The services will include resources for research, funding options, outreach materials, website maintenance, design, content development, graphics and tools.

Total Requirements	Total Sources	Net County Cost	Positions
500,000	0	500,000	0
(500,000)	0	(500,000)	0

5. Climate Resiliency / Sea Level Rise - Vulnerability Assessment

The Climate Resiliency/Sea Level Rise Program was launched in July 2015 to ensure our communities, ecosystems and economy are prepared for climate change. In FY 2015-16, the Climate Resiliency/Sea Level Rise Program focused on the assessing phase, identifying critical assets countywide, evaluating their vulnerability to sea level rise, and developing initial adaptation strategies to mitigate vulnerabilities. The program also developed improved flooding and sea level rise mapping to understand the types of sea level rise and storm related impacts the County will face in the future. This additional funding will allow for the completion of the countywide vulnerability assessment to include the south coast of the County as well as the vulnerability assessment of major County facilities.

Total Requirements	Total Sources	Net County Cost	Positions
220,000	0	220,000	0
(220,000)	0	(220,000)	0

6. Climate Resiliency / Sea Level Rise - Planning

In the planning phase, the Program will develop a resilience plan framework that can be used countywide base on the vulnerability assessment and preliminary adaptation strategies from Phase I. Additionally, the Program will fully develop resilience strategies for multi-jurisdictional 'sub areas' of the County that face heightened vulnerability to sea level rise. The Program will seek to identify other funding sources for resilience plan implementation and complete a cost benefit analyses for 2-3 major implementation projects.

Total Requirements	Total Sources	Net County Cost	Positions
170,000	0	170,000	0
(170,000)	0	(170,000)	0

7. Climate Resiliency / Sea Level Rise - Outreach and Community Engagement

The Program will develop a number of outreach and education initiatives that will include the Youth Exploring Sea Level Rise Science (YESS) project, a potential collaboration with the Exploratorium or CuriOdyssey for sea level rise museum exhibits, and the installation of the Owl Eyes virtual reality viewers to illustrate the effects of sea level rise. In addition, the Program will help support Resource Conservation District staff to attend and participate in the Coastal Working Group. This phase will focus on the targeted development of GIS documents, minor refinement to the sea level rise website, and collateral for distribution at community education events throughout the County.

Total Requirements	Total Sources	Net County Cost	Positions
190,000	0	190,000	0
(190,000)	0	(190,000)	0

8. Reclassification of Accountant II - Confidential to Senior Accountant - Confidential

A reclassification study was approved by the County Manager's Office to review a filled Accountant II - Confidential position in the Office of Sustainability. Human Resources conducted a study and the recommendation is to reclassify the incumbent to a Senior Accountant - Confidential.

Total Requirements	Total Sources	Net County Cost	Positions
(154,249)	0	(154,249)	(1)
154,249	0	154,249	1

9. Transfer of Surplus Property Officer Position to Solid Waste Management

One filled Surplus Property Officer position and associated costs are being transferred to the Solid Waste Management budget unit as the duties and responsibilities of this position more closely align to the work performed by that unit.

Total Requirements	Total Sources	Net County Cost	Positions
(181,623)	0	(181,623)	(1)

10. Addition of a Resource Conservation Program Manager

As part of the department re-organization, one vacant Program Services Manager is deleted and one vacant Resource Conservation Program Manager is added. This change better aligns with the overall mission and vision of the Office of Sustainability. The new position will act as the program lead for the Livable Communities Division of the Office and be responsible for the administration of the Affordable Housing and Livable Wage Task Forces; the Commute Alternatives and Active Transportation Programs; the Illegal Dumping Program; and outreach efforts in the North Fair Oaks and Pescadero communities.

Total Requirements	Total Sources	Net County Cost	Positions
(178,705)	0	(178,705)	(1)
178,705	0	178,705	1

11. Measure A New - Active Transportation:

The Active Transportation Coordinator is currently jointly funded through Measure A and C/CAG. C/CAG will terminate the agreement for services in this joint funding program in FY 2016-17. Measure A funds are requested to make up for the funding shortfall for this position moving forward. This is a term position responsible for increasing awareness and participation about active transportation alternatives with County residences, businesses and cities.

Total Requirements	Total Sources	Net County Cost	Positions
75,000	75,000	0	0

12. Measure A Rollover - Resource Conservation District (RCD) Loan:

A one-time, no interest, loan to the San Mateo County RCD is needed to complete several projects, including the winter diversion and improvements to the water supply infrastructure at Memorial Park; the development of a coordinated approach to drought response and water supply reliability in the San Gregorio watershed; and an agricultural water conservation, water security, and drought resiliency program. This loan will be paid back when the RCD receives a state reimbursement from the State Water Resources Board's Integrated Regional Water Management Plan through a drought relief project grant the RCD was awarded in 2015. State reimbursement is anticipated by July 2016.

Total Requirements	Total Sources	Net County Cost	Positions
463,246	463,246	0	0

13. Measure A Rollover - North Fair Oaks Outreach Support:

An adjustment is made to increase extra-help salaries for the two term Outreach Coordinators that work for the North Fair Oaks Forward initiative; salaries are partially offset by an increase in Measure A funding.

Total Requirements	Total Sources	Net County Cost	Positions
80,000	58,157	21,843	0

14. Measure A Rollover - Groundwater Basin Assessment:

In 2014, California enacted the Sustainable Groundwater Management Act that provides the framework for sustainable management of groundwater supplies by local authorities. At the same time, the County became aware of a potential increase in extraction of groundwater from the San Mateo Plain sub-basin. These two factors, along with many years of severe drought conditions, prompted the County to develop a regional approach towards assessing the state of the San Mateo Plain groundwater sub-basin. The Measure A revenue was mistakenly rolled over in the FY 2016-17 Tentatively Recommended Budget and this is the re-appropriation of the contract expenditures for the study of the nine groundwater basins and sub-basins within San Mateo County.

Total Requirements	Total Sources	Net County Cost	Positions
800,000	0	800,000	0

15. Measure A Rollover: Reclassify Measure A Funding to Intrafund Transfer

During the September Revision process for the FY 2015-16 budget, Measure A funding was mistakenly appropriated for the Affordable Housing and Living Wage task forces. This adjustment reclassifies the funding source from Measure A to an Intrafund Transfer.

Total Requirements	Total Sources	Net County Cost	Positions
(250,000)	(250,000)	0	0

TOTAL FY 2016-17 DEPARTMENT FUNDING ADJUSTMENTS

Total Requirements	Total Sources	Net County Cost	Positions
3,010,578	1,655,327	1,355,251	(1)

Solid Waste Management (4060B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Tentatively Adopted Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, the reallocation of Core IT across all departments, a decrease in rent and other administrative costs, and an increase franchise fees based on updated revenue projections.

Total Requirements	Total Sources	Net County Cost	Positions
(34,632)	99,571	(134,203)	0

2. Transfer of Surplus Property Officer Position to Solid Waste Management

One filled Surplus Property Office position and associated costs are being transferred to the Solid Waste Management budget unit as the duties and responsibilities of this position more closely align to the work performed by this Unit.

Total Requirements	Total Sources	Net County Cost	Positions
134,203	0	134,203	1

3. Transfer of County Franchise Area and Pescadero Transfer Station

All services provided to the County Franchise Area (CFA), including rate setting and administration as well as the operation of the Pescadero Transfer Station (PTS), will be transferred from Public Works to the Office of Sustainability. The operations of both programs are funded with a franchise fee for garbage collection services in the franchise area as well as gate fees collected from the PTS.

Total Requirements	Total Sources	Net County Cost	Positions
945,610	945,610	0	1

TOTAL FY 2016-17 DEPARTMENT FUNDING ADJUSTMENTS

Total Requirements	Total Sources	Net County Cost	Positions
1,045,181	1,045,181	0	1

 County Service Areas - Office of Sustainability (4070B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Tentatively Adopted Budget to the FY 2016-17 Recommended Budget.

1. Transfer in of County Service Area #8:

Effective July 1, 2016, County Service Area (CSA) #8 will be transferring from Public Works to the Office of Sustainability as its services are more aligned with the mission of the Office of Sustainability. CSA #8 services include garbage collection, fire protection, Garfield School landscape maintenance, Fair Oaks Community Center maintenance, and community policing. These services will continue to be provided to the community and are fully funded by property tax revenue and fees for sold waste collection in the service area.

Total Requirements	Total Sources	Net County Cost	Positions
6,167,290	6,167,290	0	0

Public Works / Administration (4510B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, the reallocation of core IT across all departments, and minor increases in appropriation for short-term project needs.

Total Requirements	Total Sources	Net County Cost	Positions
74,568	0	74,568	0
(74,568)	0	(74,568)	0

2. Additional C/CAG Resource Conservation Specialist:

C/CAG will fund the addition of one unclassified Resource Conservation Specialist II. This position will coordinate with cities and the County on stormwater issues.

Total Requirements	Total Sources	Net County Cost	Positions
126,840	126,840	0	0

3. Additional Financial Services Manager I:

One full-time Financial Services Manager I will be added. This position will be added to meet ongoing financial workload requirements, provide additional technical support, and facilitate succession planning for a variety of financial activities throughout the Program.

Total Requirements	Total Sources	Net County Cost	Positions
161,809	161,809	0	0

TOTAL FY 2016-17 DEPARTMENT FUNDING ADJUSTMENTS

Total Requirements	Total Sources	Net County Cost	Positions
288,649	288,649	0	0

Public Works / Engineering Services (4600B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, adjustments to service charges, and decreases in reimbursements from clients based on anticipated reductions in cost.

Total Requirements	Total Sources	Net County Cost	Positions
(144,863)	(144,863)	0	0

2. Adjustments to Positions:

One vacant Drafting Technician I has been deleted and one Public Works Technician II has been added. The Public Works Technician II will perform field and office work related to the following tasks: surveying, mapping, inspections, computer aided drafting (CAD) and geographic information system (GIS) maintenance. The position will be funded by reimbursements from clients for project related efforts.

Total Requirements	Total Sources	Net County Cost	Positions
116,727	116,727	0	1
(102,588)	(102,588)	(0)	(1)

TOTAL FY 2016-17 DEPARTMENT FUNDING ADJUSTMENTS

Total Requirements	Total Sources	Net County Cost	Positions
(130,724)	(130,724)	0	0

 Public Works / Enhanced Flood Control Program Administration (4660B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Additional \$1.8 Million to Fund Enhanced Flood Control Efforts:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, adjustments to service charges and decreases in reimbursements from clients based on anticipated cost reduction. \$200,000 was previously allocated bringing the total funding to \$2,000,000 for each year FY 2016-17 through FY 2018-19.

Total Requirements	Total Sources	Net County Cost	Positions
1,800,000	0	1,800,000	0
(1,800,000)	0	(1,800,000)	0

Public Works / Facilities Services (4730B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, adjustments to rent revenue, including corresponding expenses, and increases in claims costs.

Total Requirements	Total Sources	Net County Cost	Positions
49,608	49,608	0	0

2. Additional Capital Projects Staff:

One permanent full-time Capital Project Manager, one permanent full-time Senior Capital Project Manager, and one permanent full-time Management Analyst will be added. In addition, one filled full-time permanent Senior Capital Project Manager will transfer from the Sheriff's Office to the Department of Public Works. These positions are required to meet the needs of a substantially increased Capital Improvement Program.

Total Requirements	Total Sources	Net County Cost	Positions
854,444	854,444	0	4

TOTAL FY 2016-17 DEPARTMENT FUNDING ADJUSTMENTS

Total Requirements	Total Sources	Net County Cost	Positions
904,052	904,052	0	4

 Public Works / Road Construction and Operations (4520B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, minor increases in contract expenses, and a reduction in Reserves to offset a decrease in Highway Users Tax revenues.

Total Requirements	Total Sources	Net County Cost	Positions
(437,553)	(437,553)	0	0

 Public Works / Construction Services (4740B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, increases in extra-help costs to reflect resources necessary for anticipated projects, and decreases in reimbursement from clients based on an anticipated overall reduction in salary and benefit expenses.

Total Requirements	Total Sources	Net County Cost	Positions
(32,069)	(32,069)	0	0

Public Works / Vehicle and Equipment Services (4760B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, and increases in appropriation for potential costs related to movement of infrastructure related to the relocation of the motor pool.

Total Requirements	Total Sources	Net County Cost	Positions
(2,596)	(2,596)	0	0

2. Additional Vehicle Purchases and Replacement of Existing Vehicles:

The Program is responsible for the replacement of assigned and pool vehicles. Departments have identified a need for additional vehicles and replacement of existing vehicles. Vehicles are required to accommodate increased work-related travel and new programs. The additional vehicle purchases will be funded by the requesting department.

Total Requirements	Total Sources	Net County Cost	Positions
1,110,000	1,110,000	0	0

TOTAL FY 2016-17 DEPARTMENT FUNDING ADJUSTMENTS

Total Requirements	Total Sources	Net County Cost	Positions
1,107,404	1,107,404	0	0

Public Works / Airports (4850B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, and a decrease in Reserves to increase vehicle replacement fund contributions and adjustments to carry-forward in-progress projects anticipated to be completed in early FY 2016-17.

Total Requirements	Total Sources	Net County Cost	Positions
655,389	0	655,389	0
(655,389)	0	(655,389)	0

2. Airport Capital Improvement Projects:

To prolong the useful life of airport infrastructure, Reserves will fund paving and critical repairs at Half Moon Bay and San Carlos Airport. Example repairs include replacement of an electrical panel; replacement of a sewer lateral; and structural repairs to hangars at both airports and the San Carlos Airport terminal building. In addition, a Federal Aviation Administration grant will fund a safety project to replace the Half Moon Bay Airport's main windsock and repair a culvert located under a taxiway.

Total Requirements	Total Sources	Net County Cost	Positions
1,445,967	845,688	600,279	0
(600,279)	0	(600,279)	0

3. General Fund Loan-Hangar Row Replacement:

A \$2.8 million General Fund loan will be obtained to fund the replacement of two hangar rows at the San Carlos Airport. The existing hangars, constructed in the mid-1950s, are due for replacement. The new hangars will be constructed to modern design and safety standards. Repayment of the 25-year General Fund loan will begin in FY 2017-18 using rental income generated from tenants of the new hangars.

Total Requirements	Total Sources	Net County Cost	Positions
2,800,000	2,800,000	0	0

TOTAL FY 2016-17 DEPARTMENT FUNDING ADJUSTMENTS

Total Requirements	Total Sources	Net County Cost	Positions
3,645,688	3,645,688	0	0

Public Works / Utilities (4840B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, use of Reserves to complete a purchase of a bucket truck ordered for the lighting districts in FY 2015-16, and adjustments to carry-forward appropriations for various improvement projects started in FY 2015-16.

Total Requirements	Total Sources	Net County Cost	Positions
689,365	689,365	0	0

2. Transfer Management of CSA 8, County Franchise Area and Pescadero Transfer Station to Office of Sustainability:

All services provided to the County Franchise Area (CFA) within the Public Works Waste Management Program, including rate setting and program administration, will transfer to the Office of Sustainability effective July 1, 2016. CFA revenue and reserves will transfer and continue to fund the aforementioned programs. In addition, the management of the Pescadero Transfer Station and County Service Area (CSA) #8 will transfer to the Office of Sustainability on July 1, 2016. CSA 8 property tax revenues and franchise fees will transfer to facilitate the continued funding of community services such as garbage collection, fire protection, community policing, Garfield School landscape services, and Fair Oaks Community Center maintenance.

Total Requirements	Total Sources	Net County Cost	Positions
(6,669,700)	(6,669,700)	0	0

TOTAL FY 2016-17 DEPARTMENT FUNDING ADJUSTMENTS

Total Requirements	Total Sources	Net County Cost	Positions
(5,980,335)	(5,980,335)	0	0

Capital Projects (8500B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made including the rollover of unused funds as follows due to ongoing projects which include the Cordilleras Mental Health Facility replacement, San Mateo Medical Center Old Hospital Building renovations, new Government Center Parking Garage, Animal Care Shelter replacement, Maguire Correctional Facility renovation, County Office Building One renovations, Memorial Park Wastewater and Potable Water System replacement, and other facilities maintenance, engineering and parks projects.

Total Requirements	Total Sources	Net County Cost	Positions
73,868,993	73,868,993	0	0

2. New Funding for Capital Improvement Projects:

New funding is allocated for Mirada Road erosion protection, new County Office Building, Pine Street Warehouse replacement, Alpine Bike and Pedestrian Trail improvements, and other facilities maintenance, engineering and parks projects. In addition, previously allocated funding for the renovation of County Office Building One is removed pending the completion of the County Government Center Master Planning Study.

Total Requirements	Total Sources	Net County Cost	Positions
(4,641,000)	(4,641,000)	0	0

3. Measure A Rollover - Ongoing Capital Improvement Projects:

Measure A funding is rolled over for ongoing buildings and facilities infrastructure projects including the new Public Dispatch Center, Serenity House Respite Center remodel, Maple Street Shelter renovation, Pescadero Fire Station replacement, improvements to Flood Park; and other facilities maintenance, engineering and parks projects.

Total Requirements	Total Sources	Net County Cost	Positions
24,640,256	24,640,256	0	0

4. Measure A - New Capital Improvement Projects:

New Measure A funding for buildings and facilities infrastructure is appropriated for the Pescadero Aquifer Study and Pescadero Alternate Water Source Evaluation projects serving County Service Area (CSA) #11.

Total Requirements	Total Sources	Net County Cost	Positions
400,000	400,000	0	0

TOTAL FY 2016-17 DEPARTMENT FUNDING ADJUSTMENTS

Total Requirements	Total Sources	Net County Cost	Positions
94,268,249	94,268,249	0	0

Accumulated Capital Outlay Fund (8200B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to rollover unused funds for remodel and restoration work on County Office Building One and for non-structural upgrades at the San Mateo Medical Center Old Hospital Building.

Total Requirements	Total Sources	Net County Cost	Positions
9,995,948	9,995,948	0	0

 Other Capital Construction Fund (8450B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to rollover unused funds for the construction of the warm shell at the Maple Street Correctional Center.

Total Requirements	Total Sources	Net County Cost	Positions
12,000,000	12,000,000	0	0

Real Property Services (1220B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, and decreases in retirement contributions and health benefit costs. These adjustments are offset by increases in core IT and leased facility rental charges.

Total Requirements	Total Sources	Net County Cost	Positions
36,066	0	36,066	0
(36,066)	0	(36,066)	0

 Agricultural Commissioner / Sealer (1260B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, Department Reserve increases, and the reallocation of core IT across all departments.

Total Requirements	Total Sources	Net County Cost	Positions
56,345	0	56,345	0

Public Safety Communications (1240B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, and the reallocation of core IT across all departments.

Total Requirements	Total Sources	Net County Cost	Positions
(152,113)	0	(152,113)	0

2. Rollover of Unspent Funding:

Rollover of a Computer Aided Dispatch (CAD) gap analysis, CAD upgrade and 911 telephone upgrade projects. These projects are funded by a transfer from Non-Departmental Services. Spending is anticipated to occur in the first quarter of Fiscal Year 2016-17.

Total Requirements	Total Sources	Net County Cost	Positions
425,000	0	425,000	0
(425,000)	0	(425,000)	0

TOTAL FY 2016-17 DEPARTMENT FUNDING ADJUSTMENTS

Total Requirements	Total Sources	Net County Cost	Positions
(152,113)	0	(152,113)	0

Fire Protection Services (3580B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: increases in risk management charges which are offset by reductions in contract fire protection costs.

Total Requirements	Total Sources	Net County Cost	Positions
13,661	0	13,661	0
(13,661)	0	(13,661)	0

2. Measure A Rollover - Fire Engine Replacement Fund

Unspent Measure A funding for the acquisition of new fire engines and vehicles is rolled over due to long lead times in the manufacturing of these specialized vehicles, several of which have been ordered but will not be completed until FY 2016-17.

Total Requirements	Total Sources	Net County Cost	Positions
3,000,000	3,000,000	0	0

TOTAL FY 2016-17 DEPARTMENT FUNDING ADJUSTMENTS

Total Requirements	Total Sources	Net County Cost	Positions
3,000,000	3,000,000	0	0

 Department of Housing (7900B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, and the reallocation of core IT across all departments.

Total Requirements	Total Sources	Net County Cost	Positions
7,422	0	7,422	0

2. Adding three new positions:

In order to support initiatives funded by Measure A, two Housing/Community Development Specialists and one Accountant II are added. Federal Community Development HUD Grant adjustments are made to balance the budget.

Total Requirements	Total Sources	Net County Cost	Positions
457,362	464,784	(7,422)	3

3. Measure A New - Mobile Home Park Outreach:

Measure A funding has been appropriated to educate tenants and owners of mobile home parks about the County's mobile park rent control law and the recently enacted moratorium on park closures and to collect their comments, which will inform possible future Board action to amend or enact ordinances to protect this rare form of naturally occurring affordable housing.

Total Requirements	Total Sources	Net County Cost	Positions
20,000	20,000	0	0

4. Measure A New - Farm Labor Housing:

Measure A funding has been appropriated in order to support the County's Farm Labor Housing initiative. The Farm Labor Housing initiative allows the County to support agriculture by providing for seasonal housing needs.

Total Requirements	Total Sources	Net County Cost	Positions
500,000	500,000	0	0

5. **Measure A New - Housing Preservation Fund:**

Measure A funding has been appropriated to the County's Housing Preservation Fund, which allows the County to invest in rapid affordable housing solutions through the acquisition of existing properties.

Total Requirements	Total Sources	Net County Cost	Positions
10,000,000	10,000,000	0	0

TOTAL FY 2016-17 DEPARTMENT FUNDING ADJUSTMENTS

Total Requirements	Total Sources	Net County Cost	Positions
10,984,784	10,984,784	0	3

 Board of Supervisors (1100B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, and the reallocation of core IT across all departments.

Total Requirements	Total Sources	Net County Cost	Positions
5,848	0	5,848	0

County Manager / Clerk of the Board (1200B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, and the reallocation of core IT across all departments.

Total Requirements	Total Sources	Net County Cost	Positions
(13,662)	0	(13,662)	0

2. Additional Staffing in the Budget, Policy, and Performance Unit

One Assistant Budget Director and one Management Analyst are added to the Budget, Policy, and Performance Unit of the County Manager's Office to provide additional support to the Executive Team and County Departments. Over the last few years, the Unit's scope of responsibility has increased primarily due to an increased effort around online performance reporting; increased financial monitoring with the passing of Measure A, the County's ten year, half cent sales tax; and the creation of the Center for Continuous Process Improvement (CCPI) Cohort, which is responsible for leading Countywide process improvement events using the Lean/Six Sigma philosophy. Additionally, the Assistant Budget Director will assist with the day to day operations of the Unit allowing the Budget Director to focus on the overall fiscal health of the County.

Total Requirements	Total Sources	Net County Cost	Positions
416,294	0	416,294	2

3. Additional Staffing in the Clerk of the Board Division:

One Agenda Administrator - Confidential is added to the Clerk of the Board Division of the County Manager's Office to provide additional support to the Board of Supervisors, the Executive Team, and County Departments. The number of agenda items being submitted by departments has been steadily increasing and the need for an additional Agenda Administrator to assist with the day to day processing of items is needed. Additionally, the County will be replacing SIRE, the County's online agenda management system, and this position will assist with the development of the new system.

Total Requirements	Total Sources	Net County Cost	Positions
127,966	0	127,966	1

TOTAL FY 2016-17 DEPARTMENT FUNDING ADJUSTMENTS

Total Requirements	Total Sources	Net County Cost	Positions
530,598	0	530,598	3

Assessor-County Clerk-Recorder (1300B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, and the reallocation of core IT across all departments.

Total Requirements	Total Sources	Net County Cost	Positions
345,891	0	345,891	0

2. Position Changes:

Adjustments have been made to reflect the following position changes: delete one Departmental Systems Analyst in the Appraisal Services Division and add one Assessor/Recorder Support Services Supervisor in the Clerk-Recorder Division; convert one Administrative Assistant I from Regular to confidential in the Appraisal Services Division; delete one Assessor/Recorder Support Service Supervisor in the Appraisal Services Division and add one Principal Appraiser in the Appraisal Services Division; net savings will pay for one Departmental Systems Analyst double-fill due to pending retirement; with no changes to Net County Cost.

Total Requirements	Total Sources	Net County Cost	Positions
397,977	0	397,977	3
(397,977)	0	(397,977)	(3)

3. CMS Solutions/Omatic Electronic Numbering System:

The Clerk-Recorder's Division will purchase and install an electronic numbering system for tracking and managing customer service lines. Funding will be provided by the Modernization Trust Fund.

Total Requirements	Total Sources	Net County Cost	Positions
31,002	31,002	0	0

TOTAL FY 2016-17 DEPARTMENT FUNDING ADJUSTMENTS

Total Requirements	Total Sources	Net County Cost	Positions
376,893	31,002	345,891	0

 Controller's Office (1400B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, and the reallocation of core IT across all departments.

Total Requirements	Total Sources	Net County Cost	Positions
(110,565)	0	(110,565)	0

2. Fund Balance Adjustments:

Fund Balance reduced due to one-time projects and purchases in FY 2015-16.

Total Requirements	Total Sources	Net County Cost	Positions
0	(101,631)	101,631	0

TOTAL FY 2016-17 DEPARTMENT FUNDING ADJUSTMENTS

Total Requirements	Total Sources	Net County Cost	Positions
(110,565)	(101,631)	(8,934)	0

Treasurer-Tax Collector (1500B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Proposed Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments; merit increases; decreases in retirement contributions and health benefit costs; funding to purchase a new IVR system and check processing machines; funding for Treasurer's banking cost; and funding for equipment maintenance cost and overall cost reduction measures. Revenue received from Treasury commissions are used to offset the costs of additional support services.

Total Requirements	Total Sources	Net County Cost	Positions
299,104	345,336	(46,232)	0

2. Position Changes:

Add one Financial Services Manager II and delete one Financial Services Manager I in order to align with current staffing needs. This adjustment is offset by a decrease in Services and Supplies expenditures.

Total Requirements	Total Sources	Net County Cost	Positions
25,236	0	25,236	0
(25,236)	0	(25,236)	0

TOTAL FY 2016-17 DEPARTMENT FUNDING ADJUSTMENTS

Total Requirements	Total Sources	Net County Cost	Positions
299,104	345,336	(46,232)	0

 Retirement Office (2000B) - Information Only

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Proposed Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, and decreases in retirement contributions and health benefit costs. Adjustments are offset by an increase in Services and Supplies expenditures.

Total Requirements	Total Sources	Net County Cost	Positions
(65,357)	0	(65,357)	0
65,357	0	65,357	0

 County Counsel (1600B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, decreases in risk management costs, reductions in anticipated Interfund Revenues, and the reallocation of core IT costs across all departments.

Total Requirements	Total Sources	Net County Cost	Positions
588	0	588	0

 Human Resources Department (1700B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, and the reallocation of core IT across all departments. Adjustments have also been made to reflect current costs of limited-term and extra-help positions and corresponding revenue offsets from Benefits and Risk Management Trust Funds. Appropriation has been added for the continuation of one limited-term Human Resources Technician to support the Human Resources Information System (HRIS); a corresponding Intrafund Transfer from Non-Departmental Services is also added to offset the cost. Other adjustments reflect minor changes in facility rent and all other service charges.

Total Requirements	Total Sources	Net County Cost	Positions
340,693	245,185	95,508	0

 Shared Services (1780B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, and the reallocation of core IT across all departments

Total Requirements	Total Sources	Net County Cost	Positions
127	0	127	0

 Information Services (1800B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, and rent adjustments due to staff moves. Adjustments are offset by Intrafund Transfers for ISD Services.

Total Requirements	Total Sources	Net County Cost	Positions
488,344	0	488,344	0
(488,344)	0	(488,344)	0

Non-Departmental Services (8000B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Budget adjustments have been made to reflect current costs for existing levels of service and performance, including: cost of living adjustments, merit increases, decreases in retirement contributions and health benefit costs, and the reallocation of core IT across all departments.

Total Requirements	Total Sources	Net County Cost	Positions
64,279,142	63,479,142	800,000	0

2. SamCERA Blended Rate Pension Contributions:

On August 13, 2013, the Board authorized staff to draft a Memorandum of Understanding with SamCERA to reduce the unfunded pension liabilities by accelerating the pay down using one-time sources such as Reserves and Excess ERAF. The Board approved an option that calls for the blended rate to remain flat at 38% through FY 2022-23, as well as increase one-time contributions. This initiative will result in significant ongoing savings beginning in FY 2024-25.

Total Requirements	Total Sources	Net County Cost	Positions
14,062,000	0	14,062,000	0

3. Retiree Health Contribution:

Increase in the Annual Required Contribution (ARC) for Other Post-Employment Benefits (OPEB) due to negotiated decreases in employee contribution rates, changes to certain assumptions in the valuation of the cost of OPEB, and a decrease in CalPERS interest earnings assumptions rate from 6.81% to 6.73%.

Total Requirements	Total Sources	Net County Cost	Positions
4,625,000	0	4,625,000	0

4. Enhanced Flood Control Zone:

Funding is allocated for administration and staffing costs for the recently created Enhanced Flood Control Zone. The zone was created in FY 2015-16 to help address flood risks in the County's unincorporated areas of responsibility and will enhance the County's existing flood control efforts.

Total Requirements	Total Sources	Net County Cost	Positions
2,000,000	0	2,000,000	0

5. Collateral for the Peninsula Clean Energy Authority Bank Financing:

In addition to funding provided by the County, the Peninsula Clean Energy Authority (PCEA) is seeking \$12 million in financing from a local or regional bank to establish a reserve fund in support of the power purchase agreements entered into by the PCEA, to provide working capital for the pre-revenue collection phase as well as to account for seasonal differences in cash flow, and for deposits required by the California Independent System Operator and California Public Utilities Commission.

The County has solicited interest from and met with a number of local and regional banks with the capacity to provide the required financing. As part of the financing requirements, and since the PCEA is a newly formed entity, the banks are requiring some type of collateral to secure the loan. Subject to negotiation, this collateral will be held with the selected bank in an interest earning account. Additionally, it is expected that the collateral deposit will be held for up to 18 months or until the PCEA has achieved specific agreed upon operating results.

Total Requirements	Total Sources	Net County Cost	Positions
7,480,800	0	7,480,800	0

6. Library Loans:

Loans will be provided to the cities of Half Moon Bay and Brisbane to assist in the development of new library facilities, which will be operated by the County Library System. These loans will be repaid over a long-term from future property tax allocations.

Total Requirements	Total Sources	Net County Cost	Positions
7,700,000	0	7,700,000	0

7. San Carlos Airport Loan:

A loan will be provided to the Department of Public Works to fund the replacement of two hangar rows at the San Carlos Airport. Repayment of the 25-year loan will begin in FY 2017-18 using rental income generated from tenants of the new hangars.

Total Requirements	Total Sources	Net County Cost	Positions
2,800,000	0	2,800,000	0

8. Capital Projects:

New funding is added for Capital Projects including Mirada Road erosion protection, replacement of the Pine Street Warehouse, improvements to the Alpine Bike and Pedestrian Trail, restoration work at the Hall of Justice South Entrance, replacement of a fuel tank at the Pescadero Corporation Yard, various water supply and treatment studies on the Coastsides, and replacement of the playing field at the Youth Services Center.

Total Requirements	Total Sources	Net County Cost	Positions
8,659,000	0	8,659,000	0

9. Climate Resiliency Action Plan:

In 2015, San Mateo County received a grant from the California State Coastal Conservancy to support a sea level rise vulnerability assessment. The study area will encompass approximately three-fourths of the County; the bay shoreline and the coast from Half Moon Bay north. Included in this action plan will be the development of a climate resilience strategy action plan; adaptation planning for sub-areas; a cost-benefit analysis of other pre-funding work to scope out County or City projects; GIS document development, website refinement, and assistance and support; community outreach and education; and miscellaneous collateral, graphic services and technical assistance.

Total Requirements	Total Sources	Net County Cost	Positions
580,000	0	580,000	0

10. Affordable Housing Task Force:

The Affordable Housing Taskforce is expected to conclude its initial phase in June 2016. At that point, the task force will shift its focus on finalizing the online "toolkit" comprised of information on the jobs-housing gap, a menu of housing solutions, and community engagement strategies. In addition, efforts will focus on developing a community outreach and engagement/communications strategy and working on partnerships with cities to support implementation of the identified Affordable Housing strategies. The services will include resources for research, funding options, outreach materials, website maintenance, design and content development, interactive graphics and tools.

Total Requirements	Total Sources	Net County Cost	Positions
500,000	0	500,000	0

11. Children's Health Initiative Contribution Removed:

As a result of the State's expanded Medi-Cal coverage for undocumented children, which shifts an estimated 3,000 children from the Healthy Kids Program to Medi-Cal, costs and revenues have been adjusted accordingly and include the elimination of the County's annual contribution to the Children's Health Initiative.

Total Requirements	Total Sources	Net County Cost	Positions
(2,430,000)	0	(2,430,000)	0

12. Workday Human Resources Technician:

Funding is added for the continuation of one Limited Term HR Technician to support the Human Resources Information System (HRIS).

Total Requirements	Total Sources	Net County Cost	Positions
55,000	0	55,000	0

13. Reserves and Contingencies:

Reserves are reduced due to increased appropriations for projects and initiatives described above. Contingencies are increased to meet the 3% requirement.

Total Requirements	Total Sources	Net County Cost	Positions
(44,825,289)	0	(44,825,289)	0

14. Measure A Rollover - Big Lift:

Unspent FY 2015-16 Big Lift Measure A funds will be re-appropriated in FY 2016-17 to provide quality preschool and other services that promote literacy and reduce absenteeism in populations reading below grade level.

Total Requirements	Total Sources	Net County Cost	Positions
11,904,240	11,904,240	0	0

15. Measure A Rollover - Loans and Grants:

Unspent FY 2015-16 Measure A funds set aside for grants and loans will be re-appropriated in FY 2016-17.

Total Requirements	Total Sources	Net County Cost	Positions
4,245,575	4,245,575	0	0

TOTAL FY 2016-17 DEPARTMENT FUNDING ADJUSTMENTS

Total Requirements	Total Sources	Net County Cost	Positions
81,635,468	79,628,957	2,006,511	0

 Debt Service Fund (8900B)

FY 2016-17 Department Funding Adjustments:

The following are significant changes from the FY 2016-17 Preliminary Recommended Budget to the FY 2016-17 Recommended Budget.

1. Adjustments to Provide Current Level Services:

Debt service decreases due to refunding of the 1997 and 2004 Colma Creek Certificates of Participation and the 2008 Youth Service Center Lease Revenue Bonds.

Total Requirements	Total Sources	Net County Cost	Positions
(1,538,861)	(1,538,861)	0	0



FY 2016-17 Recommended Budget

ATTACHMENT C

Measure A Summary

Measure A Summary FY 2016-17

Org	Department	Measure A Initiative	FY 2016-17 Preliminary	New Measure A	Rollover Measure A	FY 2016-17 Recomm
ALL COUNTY FUNDS						
30517	Sheriff's Office	School Resource Officers	504,734		(5,901)	498,833
30518	Sheriff's Office	Services for Commercially Sexually Exploited Children	210,000			210,000
30578	Sheriff's Office	OES District Coordinator	65,785			65,785
32701	Probation Department	Diversion Services	75,000			75,000
25113	District Attorney's Office	Elder Abuse Prevention	892,433			892,433
62010	Public Health, Policy & Planning	4H Healthy Living Ambassadors	30,000			30,000
56110	Emergency Medical Services	Fall Prevention Program	33,520			33,520
57023	Aging & Adult Services	Elder Abuse Prevention	655,595			655,595
57075	Aging & Adult Services	Older Adult Supportive Services	1,808,389		(829,257)	979,132
59310	Environmental Health	Augmented Housing Inspection Program	296,772			296,772
61106	Behavioral Health & Recovery	Coordination with County Office of Education and Community Collaborate for EPA	280,908			280,908
61121	Behavioral Health & Recovery	Parenting Project and Mental Health First Aid	120,000			120,000
61301	Behavioral Health & Recovery	Early Onset Bi-Polar Intervention, Youth Trauma Intervention, Mental Health Outpatient Services	2,829,072			2,829,072
61311	Behavioral Health & Recovery	Prenatal to Three Initiative - Home Visiting	103,390			103,390

Org	Department	Measure A Initiative	FY 2016-17 Preliminary	New Measure A	Rollover Measure A	FY 2016-17 Recomm
61314	Behavioral Health & Recovery	PES Case Management Services for Youth	103,390			103,390
61329	Behavioral Health & Recovery	Early Childhood Community Team Expansion	660,000			660,000
61429	Behavioral Health & Recovery	SMART Program and Respite Center	1,705,786		(450,000)	1,255,786
61503	Behavioral Health & Recovery	Jail Alternate Disposition	250,215		(118,790)	131,425
61729	Behavioral Health & Recovery	Outpatient Substance Abuse, Residential Care, and Housing Subsidy for AOD Providers	1,629,049		(1,000,000)	629,049
62810	Family Health Services	Prenatal to Three Initiative	1,400,595			1,400,595
63210	Correctional Health	Jail Alternate Disposition Program	118,790			118,790
68422	San Mateo Medical Center	Pescadero Clinic	596,329			596,329
70158	Human Services Agency	Electronic Data Processing	153,702			153,702
72250	Human Services Agency	Non-Assistance Food Stamps	150,000			150,000
73331	Human Services Agency	Work center Food Services	5,000			5,000
73333	Human Services Agency	Work center Re-entry Employment	224,401			224,401
74221	Human Services Agency	Family Resource Center Collaborative	1,484,100		(390,575)	1,093,525
74251	Human Services Agency	Child Welfare Services	2,406,139			2,406,139
75101	Human Services Agency	Homeless and Safety Net Services	6,068,264	215,000		6,283,264
75227	Human Services Agency	Collaborative Community Outcomes		350,000		350,000

Org	Department	Measure A Initiative	FY 2016-17 Preliminary	New Measure A	Rollover Measure A	FY 2016-17 Recomm
75232	Human Services Agency	Veterans Services	290,381			290,381
75235	Human Services Agency	Domestic Violence	75,000			75,000
38320	Planning & Building	Long Range Planning	209,261			209,261
39352	Parks Department	Parks Improvement Projects	3,200,000	800,000	2,576,247	6,576,247
39700	Parks Acq & Development	Parks Acquisition and Development			211,910	211,910
40312	Office of Sustainability	North Fair Oaks Forward	3,900,000		58,157	3,958,157
40316	Office of Sustainability	Active and Alternative Transportation		75,000		75,000
40511	Office of Sustainability	Groundwater Basin Assessment	800,000		463,246	1,263,246
85810	Capital Projects	County Facilities Infrastructure	32,940,126	400,000	24,640,256	57,980,382
35800	Fire Protection Services	Fire Engine and Safety Equipment	1,500,000		3,000,000	4,500,000
79210	Housing & Community Dev	County Community Development	6,917,500	10,520,000		17,437,500
12141	Public Safety Communications	Communications	45,000			45,000
19143	County Manager's Office	Students With Amazing Goals	350,000			350,000
17240	Human Resources Department	Supported Training for Emancipated Youth	400,000			400,000
18440	Information Services Dept.	Special Projects	8,000,000			8,000,000
80125	Non-Departmental Services	SamTRANS - Paratransit Services	5,000,000			5,000,000
80125	Non-Departmental Services	Children's Services (Unspecified)	2,500,000			2,500,000

Org	Department	Measure A Initiative	FY 2016-17 Preliminary	New Measure A	Rollover Measure A	FY 2016-17 Recomm
80125	Non-Departmental Services	Health Care Priorities (Unspecified)	10,000,000			10,000,000
80125	Non-Departmental Services	Big Lift Collaborative	2,500,000		11,904,240	14,404,240
80125	Non-Departmental Services	Board District Specific (Unspecified)	1,000,000			1,000,000
80125	Non-Departmental Services	Board Loans & Grants (Unspecified)			4,245,575	4,245,575
TOTAL ALL COUNTY FUNDS			104,488,626	12,360,000	44,305,108	161,153,734
NON-COUNTY FUNDS						
37105	County Library	Library Capital Projects	366,000		445,000	811,000
TOTAL NON-COUNTY FUNDS			366,000		445,000	811,000



FY 2016-17 Recommended Budget

ATTACHMENT D

Capital Projects Summary

Capital Projects Summary FY 2016-17

Project Description	FY 2016-17 Total Approp
HEALTH PROJECTS	
Cordilleras Mental Health Facility Replacement	1,383,808
37th Ave ADA Barrier Removal	1,237,277
Health Services Administration 225 37th Ave. Upgrades	526,617
North County Master Plan	500,000
San Mateo Medical Center Replace Expansion Joints in Multiple Locations	487,923
San Mateo Medical Center Admin Building Seismic Improvements OSHPD Req	29,206
Subtotal Health Services Projects - County General Fund 85110	4,164,831
San Mateo Medical Center Retrofit Water Tank	1,175,477
San Mateo Medical Center Campus Master Plan	992,569
San Mateo Medical Center HVAC Equipment Controls Upgrade	940,620
San Mateo Medical Center Replace Heat Exchangers on Low Capacity Boilers	850,258
San Mateo Medical Center Psychiatric Unit Patient Safety Remodel	582,827
San Mateo Medical Center Small Chiller Replacement	520,000
San Mateo Medical Center 2nd Floor Post Op Recovery Expansion	336,375
South San Francisco Clinic Site Study	300,000
South San Francisco Clinic Basement Build-Out	199,417
San Mateo Medical Center Co-Generation Plant	170,000
Mike Nevin Medical Center - Install DDC Controls System	105,971
Subtotal Medical Center Projects - County General Fund 85115	6,173,516
Respite Center - Hacienda House Remodel	2,376,290
Subtotal Health Services Projects - Measure A 85810	2,376,290
Cordilleras Mental Health Facility Replacement	35,000,000
Subtotal Health Services Projects - Bond Proceeds 87910	35,000,000
TOTAL HEALTH PROJECTS	47,714,636

Capital Projects Summary FY 2016-17

Project Description	FY 2016-17 Total Approp
CRIMINAL JUSTICE PROJECTS	
Maguire Correctional Facility Renovation Phase 2	5,893,795
Maguire Correctional Facility Renovation Miscellaneous Expenses	999,016
Coroner's Office Relocation	500,000
Maguire Correctional Facility Upgrade Safety and Control Equipment	413,048
Maguire Correctional Facility - PadPro SECUREPASS Scanner	225,000
Youth Services Center Playing Field Replacement	200,000
Maguire Correctional Facility Renovation Phase 1	177,845
Youth Services Center Maintain Co-Generation System	160,818
Maguire Correctional Facility Maintain Co-Generation System	145,713
Honor Camp Site Characterization	119,902
Countywide Radio Site Upgrade	41,855
Subtotal Criminal Justice Projects - County General Fund 85120	8,876,993
Public Dispatch and Emergency Operations Center	34,529,369
Relocate Motorpool from RWC to Grant Yard	200,000
Sheriff's Relocation of Sleep Quarters	197,372
Subtotal Criminal Justice Projects - Measure A Projects 85820	34,926,741
2014 Maple Street Corrections Center Bond Administration Program	124,454
Youth Services Center Security and Surveillance System Replacement	56,002
Youth Services Center / Justice Center Plan	49,885
Subtotal Criminal Justice Projects - Bonds 87920	230,340
Camp Glenwood Improvement Project	474,663
Subtotal Criminal Justice Projects - Facility Surcharge 88320	474,663
TOTAL CRIMINAL JUSTICE PROJECTS	44,508,737
PARKS AND MARINA PROJECTS	
Memorial Park Replace Wastewater System and Potable Water System	3,850,000
Alpine Trail Bike/Pedestrian Trail Improvement	2,729,000

Capital Projects Summary FY 2016-17

Project Description	FY 2016-17 Total Approp
Crystal Springs Trail South of Dam 600 Yards	300,000
Alpine Trail Slide Repairs	280,000
Coyote Point Bay Trail North Levee Repair	280,000
Flood Park Tennis Courts Renovation	220,000
Wunderlich Trailhead, RR, Picnic Area	150,000
Devil's Slide Construct Trail	21,621
Subtotal Parks and Marina Projects - County General Fund 85130	7,830,621
Flood Park Improvements	1,350,000
Green Valley Trail Development	1,200,000
Old Guadalupe Trail Renovations	288,705
Wunderlich Carriage House Restroom ADA Improvements	250,000
Wunderlich Stable Hay Barn Plans and Construction	248,000
Huddart Richards Road Repairs	210,000
Ralston Trail Repaving	208,422
Flood Park Baseball Field Renovation	161,294
Crystal Springs Trail Hwy 92 Crossing Plans	150,000
Huddart Park Meadow Lawn Renovation	50,000
Coyote Point Beach Area Playground	30,792
Coyote Point Park Lighting Improvements	12,554
Subtotal Parks Projects - Measure A 85830	4,159,766
San Bruno Mountain Plan and Construct Ridge to Bay Trail	367,029
San Pedro Valley Park Construct Vehicle Wash Down Racks	193,070
San Bruno Mountain Repave Parking Lot	175,000
Crystal Springs Construct Trail South of Dam to Highway 35	151,265
San Bruno Mountain Park Rehabilitate Crocker Entrance	100,000
Coyote Point Bay Trail Construction	69,719
Fitzgerald Marine Reserve Reconstruct Parking Lot	14,709
Mirada Surf Install Restroom and Install Coastal Trail	9,867

Capital Projects Summary FY 2016-17

Project Description	FY 2016-17 Total Approp
Pigeon Point Construct Guard Rail	2,872
Subtotal Parks and Marina Projects - Parks Acquisition Fund 86130	1,083,531
Huddart Park Restroom Building ADA Improvements	50,000
Huddart Park Repair Septic Vaults	10,000
Subtotal Parks and Marina Projects - Facility Surcharge 88330	60,000
TOTAL PARKS AND MARINA PROJECTS	13,133,919
LIBRARY PROJECTS	
Fair Oaks Library & HSA Remodel	301,957
Subtotal Library Projects - Measure A 85840	301,957
TOTAL LIBRARY PROJECTS	301,957
OTHER COUNTY PROJECTS	
Animal Care Shelter	19,340,729
Strategic Energy Master Plan Project Development	2,872,784
Mirada Rd Erosion Protection	2,600,000
EPA Government Center Replace HVAC	1,562,590
County Facility Master Plan - Phase Two	1,325,447
San Mateo Medical Center Photovoltaic Solar Project	1,312,446
Middlefield Recycling Center Demo	1,179,392
Integrated Workplace Management System	1,000,000
EPA City Hall Improvements	749,718
Tower Road Joint Yard Master Plan	682,098
Pescadero Creek Flooding Feasibility	603,000
Pescadero Creek Dredging	600,000
El Cerrito Trunk Sewer Repair Relief Line	570,000
San Mateo Medical Center Clinic Analyze and Upgrade HVAC Cooling System	374,048
Capital Project Development	333,415
Pescadero High School Water Supply and Treatment Implementation	300,000

Capital Projects Summary FY 2016-17

Project Description	FY 2016-17 Total Approp
Emergent Special Jobs - GF	250,000
Tower Road Master Plan	200,000
Coastside/South County Water Supply Study	200,000
Pescadero North St/Clinic/Puente Parking Flooding	200,000
Tower Road Street Improvements-GF	175,534
Exterior Lighting Upgrade - Phase Two	175,138
Sand Hill Rd Bicycle Conflict Zones Striping	120,000
Stage Road Sidewalk and Drainage	100,000
Pescadero High School Water Supply and Treatment Feasibility	100,000
Graffiti Abatement Program	87,174
Countywide Electrical Specifications and Safety Compliance	82,486
Youth Services Center Sewer Repair	76,900
New Jail Project Management - Department of Public Works	41,792
Boilers Annual Maintenance Services	25,000
Maguire Correctional Facility Replace Faucets & Manual Flush Valves	23,708
Cordilleras Installation of Grease Interceptor	10,000
San Mateo Medical Center Replace Vacuum #4 Pump/Motor Assembly Unit	9,800
Steam Trap Survey Repair	1,812
Subtotal Other County Projects - County General Fund 85170	37,285,010
Alpine Trail Slide Repairs	300,000
Subtotal Other County Projects - Departmental General Fund 85270	300,000
Pescadero Fire Station Replacement	7,751,124
Subtotal Fire Protection Projects - Measure A 85850	7,751,124
Maple Street Shelter Renovation	4,684,504
CSA-7 Infra-structure Replacement	3,200,000
Pescadero (CSA-11) Aquifer Study	300,000
Flooding in North Fair Oaks - Solutions Study	180,000
Pescadero Alternate Water Source Evaluation (CSA-11)	100,000

Capital Projects Summary FY 2016-17

Project Description	FY 2016-17 Total Approp
Subtotal Other County Projects - Measure A 85870	8,464,504
Alameda Streetscape Replace Tree	35,310
Subtotal Other County Projects - Facility Surcharge 88370	35,310
Old Maguire Correctional Facility Remodel	8,300,000
San Mateo Medical Center Old Hospital Bldg - Non Structural Upgrades	7,000,000
County Office Building One Restoration / Replacement	5,000,000
County Office Building One 1st & 3rd Floor ISD Remodel	4,495,948
Maguire Correctional Facility Improvements	4,000,000
Maple Street Shelter Renovation - Housing Grant	2,200,000
County Office Building Three Planning	1,500,000
Tower Road Street Improvements - County Office of Education	149,131
Subtotal Other County Projects - Other 88670	32,645,079
Skylonda Fire Station Replacement	85,000
Skylonda 2013 Series A Bond Administration	32,927
Subtotal Fire Protection Projects - Bond Proceeds 87950	117,927
CGC Parking Structure II	7,000,000
Subtotal Other County Projects - Bond Proceeds 87970	7,000,000
Pine Street Warehouse Replacement	1,525,000
County Facilities Upgrade Domestic Water Fixtures Upgrade	1,233,058
Hall Of Justice Replace Air Handling Units	1,226,984
Election Registration Renovation	1,102,338
San Mateo Medical Center Replace Smoke Detector	763,644
San Mateo Medical Center Replace Emergency Generator	653,764
Hall Of Justice South Entrance Restoration	502,000
Glenwood Replace Packaging Waste Water Plant	498,479
Hall Of Justice Remove Rec Yard Fence & Replace Roof	400,000
Pescadero Yard Fuel Tank Replacement	400,000
Human Services Agency Replace Modified Bituminous Roofing	304,412

Capital Projects Summary FY 2016-17

Project Description	FY 2016-17 Total Approp
Glenwood Boys Ranch Resurface Road	298,894
Youth Services Center Co-Gen/Central Plant Upgrade	296,225
Maguire Correctional Facility Replace Air Handling Unit	271,166
Central Library Replace Built Up Roof And Uninsulated Standing Seam	261,772
La Honda Replace Underground Diesel Storage Tank	250,352
San Mateo Medical Center Paint Walls/Ceiling 1st To 3rd Nursing Wing	244,794
Facilities Projects Warranty And Close-Out	243,224
San Mateo Medical Center Non-Structural Deficiency Corrections	226,535
San Mateo Medical Center Remodel Engineering Office/Shop	200,000
Maguire Correctional Facility Replace Co-Gen With Tico Units	200,000
HSA Replace Outdoor Packaging Units	177,133
East Palo Alto Municipal Building Replace Hydraulic Elevator	159,555
County Office Building One Freight Elevator Upgrade	150,000
Honor Camp Install Monitoring Well	149,403
County Parking Structure Reset Pavers	147,926
San Mateo Medical Center Replace Admin 3rd Floor Carpet	146,004
County Office Building One Replace Carpet 3rd Floor ISD	142,666
Youth Services Center Housing Building Seven Replace Carpet Throughout	140,199
San Mateo Medical Center Paint Interior Walls Diagnostic & Treatment Wing	131,580
Old Courthouse Replace Natural Gas Boiler	130,928
Hall Of Justice Install Sinks In Custodial Closets	125,000
Girls Camp Paint Walls, Doors, Windows & Trim	123,202
California Department Of Forestry Belmont Apparatus Replace Builtup Roofing	115,933
San Mateo Medical Center Paint Interior Nursing Wing Ground Floor	105,055
Cohn Sorenson Replace Roof	100,787
County Office Building Two Construct Roof Over Top Boilers	100,000
Crime Lab Upgrade Lighting Control Systems	100,000
Elections Registration Install Fire Alarm - Compliance	100,000

Capital Projects Summary FY 2016-17

Project Description	FY 2016-17 Total Approp
Maguire Correctional Facility Replace Air Handling Unit #9	99,862
Maguire Correctional Facility Replace Carpet Project (Continued)	98,000
North County Detention Facility Replace Builtup Roof	94,977
Grant Yard Replace Metal Roof	90,756
San Mateo Medical Center Refurbish 20 Air Handlers	90,511
California Department Of Forestry Belmont Barracks Replace Built Up Roof	88,381
San Mateo Medical Center Health Center Wing 3rd Floor Administration Paint	88,375
North County Courts Paint DA Hallway & Offices	85,448
San Mateo Medical Center Repair/Replace Cooling Tower	84,810
Grant Yard Maintenance Headquarters Replace Roof Top Heaters	79,344
San Mateo Medical Center Replace Elastomeric Coating	77,566
San Mateo Medical Center Repair Backflow Devices	75,298
County Office Building One Seal And Repair Air Handlers In Mechanical Rooms	71,289
Motor Pool / CSS Replace Built Up Roof	65,579
Maguire Correctional Facility Replace Carpet In Basement	65,097
Fire Station 18 (Cordilleras) Insulate/Ventilate Apparatus Bay	65,000
Glenwood Boys Ranch Admin. Building Replace Generator Set	59,538
San Mateo Medical Center Replace Nursing Wing Common Show 1A	56,543
Cohn Sorenson Law Library Replace Acoustic 12 X12 Ceiling Tiles	54,843
San Mateo Medical Center Repair/Replace Boiler Sb1-Sb6	54,786
Hall Of Justice 5th Floor Mechanical Room Replace 3 Toilet Exhaust Fans	54,716
Maguire Correctional Facility Replace Exhaust Fans	51,310
Old Courthouse Replace Outdoor Package Units Ac-6, Acu	50,962
County Center Parking Upgrade Meters	50,518
Health Services Repair Economizer Dampers	50,000
East Palo Alto Municipal Building Replace 3 Base Mounted Circulating Pumps	49,173
Election Building Lighting Retrofit	47,773
Hall Of Justice Replace Transfer Switch	47,675

Capital Projects Summary FY 2016-17

Project Description	FY 2016-17 Total Approp
Health Services Replace Ada Ramp	45,610
North Probation Replace 8 Heaters/Furnaces	45,503
Election Registration Mill Asphalt Pavement	44,674
San Mateo Medical Center Replace Base Board Throughout Hospital	41,901
Maguire Correctional Facility Replace Carpet In First Floor	41,610
Youth Services Center Roofs Apply Alpha Guard Coating On Roofs	41,394
Hall Of Justice Replace Sewer 2 Pumps, Motor & Controls	41,299
Crime Lab Install Window Blinds	41,266
County Office Building One Replace Carpet In Mailroom & Fmo	39,656
CDF Belmont Barracks Prep And Paint Interior Walls, Ceilings,	39,411
San Mateo Medical Center Seal Coat Asphalt North Admin/North Of Central Plant	38,343
Hall Of Justice Replace Carpet Bos-Cmo	37,000
Cohn Sorenson Law Library Prep And Paint Interior Walls & Ceiling	35,212
Maguire Correctional Facility Replace 2 Sewer Pumps/Motor In Basement	35,000
Parking Garage Update Monopoly Board Directory	35,000
Glenwood Boys Ranch Replace Automatic Transfer Switch	35,000
South San Francisco Adult Probation Office Replace Furnace	32,688
Construction Services Bldg B Replace Built Up Roof	32,635
CDF Belmont Apparatus Mill Asphalt Pavement, Seal Coat Asphalt Surface	30,997
Old Courthouse Clean & Chalk Exterior Wall	30,000
San Mateo Medical Center Admin Health Center Wing Paint Exterior Stucco	29,644
County Office Building Two Replace Roof Top Unit #2	29,585
San Mateo Medical Center Paint Multi Exterior Door/Frame	26,484
North County Courts Parking Lot Seal Coat Asphalt	26,160
Ag Building Paint Wood Windows, Exterior Stucco, And Doors Throughout	25,936
San Mateo Medical Center Replace/Repair Laminate Benches In Clinics	25,000
Recycling Chutes In County Bldg Study	25,000
Daytop Drug Treatment Center Replace Tile	25,000

Capital Projects Summary FY 2016-17

Project Description	FY 2016-17 Total Approp
Maguire Correctional Facility Add Main Line To Main Sewer	24,170
CDF Belmont Apparatus Replace Window Throughout Exterior Including Tower	24,035
Youth Services Center Courts Administration Seal Coat Asphalt, Paint Stalls	23,853
East Palo Alto Municipal Building Replace Centrifugal Exhaust Fans	22,926
HSA Seal Asphalt & Paint Stalls	20,670
"Our Place" Child Care Center Seal Coat Asphalt Surface	19,500
Maguire Correctional Facility Prepare & Paint Interior Metal Door 1st Floor	19,121
"Our Place" Child Care Center Replace Cabinets, Cabinet Doors & Countertops	17,730
South San Francisco Adult Probation Office Paint Ceiling Throughout	17,559
Canyon Oaks Prep And Paint Stucco Exterior Surface Throughout	16,714
San Mateo Medical Center Replace Boiler Brick Lining	16,500
Hall Of Justice Replace 12 X 12 Vinyl Floor Tile	16,360
"Our Place" Child Care Center Replace Outdoor Packaging Unit	15,853
Maguire Correctional Facility Prepare & Paint Interior Metal Door Basement	15,362
Central Library Replace Fixed-Sash Window	15,153
Hall Of Justice Add Power Conditioner To Revolving Doors	15,000
East Palo Alto Municipal Building Install Chain Hoist In Stairwell To Roof	14,862
Maguire Correctional Facility Replace Roll Up Door At Sally Port	14,447
San Mateo Medical Center Replace Carpet Central Plant	14,355
"Our Place" Child Care Center Replace 5 Centrifugal Exhaust Fans	14,277
Central Library Seal Coat Asphalt, Repair Cracks, Paint Stalls	14,154
CDF Belmont Apparatus Replace Aluminum Building Ladder	14,089
Maguire Correctional Facility Replace Electric Coiling Service Door	12,997
San Mateo Medical Center Replace Carpet	12,628
CDF Belmont Apparatus Paint Interior Walls Throughout	12,625
County Office Building Two Sandblast & Epoxy Paint Structural Steel At Roof	12,500
Glenwood Replace 2 Heaters	12,447
Cohn Sorenson Law Library Replace Vinyl Flooring And Cove Base	12,367

Capital Projects Summary FY 2016-17

Project Description	FY 2016-17 Total Approp
Motor Pool/CSS Replace Commercial Overhead Door	11,096
Old Courthouse Replace Air Handling Unit	11,088
Construction Services Mill Asphalt	11,039
CDF Skylonda Apparatus Building Mill Asphalt And Paint Stalls	10,728
County Office Building Two Prepare & Paint Metal Roof	10,500
Old Courthouse Replace Exhaust Fans Ef-3, Ef-4, Ef-5	10,287
North County Detention Facility Replace Fixed-Sash Windows	10,269
Maguire Correctional Facility Replace Carpet 1st Floor - Old Maguire	10,074
San Mateo Medical Center Replace Carpet Engineering Office	10,000
County Office Building One Replace Podium With Seal Microphone	10,000
Maguire Correctional Facility Replace Supply/Exhaust Fan	9,570
San Mateo Medical Center Replace Fiberglass Roof Panels	9,294
CDF Belmont Apparatus Replace Half Glass Wood Interior Solid Doors	9,162
CDF Belmont Barracks Replace Wood Interior Hollow Core Door 1st Floor	9,096
Daytop Drug Treatment Center Seal Coat Asphalt	9,074
San Mateo Medical Center Paint Chain Link Fence/Gate At Central Plant	8,779
Construction Services Bldg B Replace Overhead Door	8,262
CDF Belmont Barracks Replace Wood Interior Hollow Core Door 2nd Floor	8,111
HSA Replace Centrifugal Exhaust Fans	8,096
San Mateo Medical Center Paint Metal Doors Diagnostic & Treatment Wing	7,479
San Mateo Medical Center Seal Asphalt Pavement North Central Plant	7,336
CDF Edmonds Seal Coat Asphalt Pavement	7,216
Central Library Replace Water Closet Compartment	7,188
Cohn Sorenson Law Library Prepare, Seal Coat Asphalt Pavement, Paint Stalls	7,055
CDF Belmont Apparatus Replace Wood Interior Solid Core Doors	7,013
CDF Belmont Apparatus Paint Concrete Floor Throughout Interior	6,855
Construction Services Building B Paint Exterior Wood Siding, Doors, Soffit Board	6,605
County Office Building One Replace Steel Exterior Door (Penthouse)	6,500

Capital Projects Summary FY 2016-17

Project Description	FY 2016-17 Total Approp
San Mateo Medical Center Mill Asphalt Pavement Lot C	6,453
Motor Pool/CSS Mill Asphalt Pavement	6,390
Hall Of Justice Paint Metal Doors & Frame	6,223
San Mateo Medical Center Paint Ceiling Diagnostic & Treatment Wing	6,168
CDF Belmont Barracks Replace Half Glass Wood Double Interior Solid Door	6,123
Daytop Drug Treatment Center Replace Furnace	6,000
Motor Pool/CSS Paint Exterior Wood Siding And Soffit	5,695
County Office Building One Prepare & Paint Metal Siding (Penthouse)	5,517
Sorenson Law Library Replace Lighting Control Panel	5,500
East Palo Alto Municipal Building Paint Both Sides Interior/Exterior Metal Doors	5,355
North County Detention Facility Paint Metal Windows Through Out	5,334
South San Francisco Adult Probation Replace Vinyl Floor Tiles	5,182
Construction Services Bldg C Replace Furnace	5,000
Hall Of Justice Replace Elastomeric Roof Coating	4,914
Fair Oaks Library Seal Coat Asphalt	4,907
Glenwood Boys Ranch Admin Bldg Replace Asphalt	4,729
San Mateo Medical Center Paint Stairwell 54 Building	4,723
Youth Services Center Education / Gym Prep And Sealcoat Asphalt, Paint Stalls	4,652
CDF Belmont Barracks Mill Asphalt Pavement, Paint Parking Stalls And Symbols	4,508
County Office Building Two Replace Expansion Joint Material	4,500
Agricultural Building Prepare And Seal Coat Asphalt Pavement And Paint Stalls	4,419
Maguire Correctional Facility Replace 12 X12 Vinyl Floor 4th Floor	4,150
San Mateo Medical Center Clean Multicaulk Door Frame	4,147
Motor Pool/CSS Replace Gas Fired Heater	3,957
YSC Housing Building 8 Prep And Seal Coat Asphalt Pavement East Driveway	3,543
Central Library Replace Wood Dock Bumpers	3,510
CDF Belmont Apparatus Replace Half Glass Exterior Double Doors	3,280
East Palo Alto Municipal Building Replace Water Heater	3,113

Capital Projects Summary FY 2016-17

Project Description	FY 2016-17 Total Approp
San Mateo Medical Center Replace Lobby Safety Kit	3,000
Construction Services Building C Replace Exhaust Fan Ef-1	2,883
County Office Building One Replace Elastomeric Roof Coating	2,789
Grant Yard Maint Headquarters Replace Furnace	2,714
Maguire Correctional Facility Paint Exterior Metal Commercial Overhead Door	2,684
Cohn Sorenson Law Library Replace Wall Paper	2,462
Grant Yard Headquarters Replace Water Heater	2,316
Construction Services Replace Domestic Water Heater	2,316
Grant Yard Replace Furnace Hot Air Heating	2,232
CDF Belmont Barracks Replace Half Glass Wood Door Interior	2,161
Construction Services Bldg A Clean Algae	1,753
North County Detention Facility Paint Holding Cell Floors	1,608
CDF Belmont Paint Metal And Wood Doors (East Side & Apparatus Bay)	1,564
North County Detention Facility Pain Metal Doors, Wood Doors And Frames	1,519
Agricultural Warehouse Shop Paint Exterior Wood Doors & Frames	1,500
Lathrop House Sand And Refinish Hardwood Floors Room 14	1,493
Youth Services Center Housing Building 7 Seal Coat Asphalt & Paint Stalls	1,419
CDF Belmont Barracks Replace Half Glass Wood Exterior Door 2nd Floor	1,402
CDF Belmont Barracks Replace Wood Exterior Door West Side 1st Floor	1,231
CDF Belmont Apparatus Replace Wood Exterior Door With Frame	1,231
CDF Belmont Barracks Paint Both Sides Wood Interior Door & Frame	1,227
Youth Services Center Food Service / Laundry Seal Coat Asphalt Of Drive Way	978
Glenwood Paint Exterior Door	858
Subtotal Other County Projects - FCIS 85410	17,264,506
TOTAL OTHER COUNTY PROJECTS	110,863,459
TOTAL ALL PROJECTS ALL FUNDS	216,522,708



FY 2016-17 Recommended Budget

ATTACHMENT E

Memberships and Contributions Summary

Memberships and Contributions Summary FY 2016-17

Memberships and Contributions	FY 2015-16 Adopted	FY 2016-17 Recommended
MEMBERSHIPS AND COST SHARES:		
Alliance for Innovation	7,500	7,500
Association of Bay Area Governments (ABAG)	76,303	76,303
Association of Bay Area Governments/IRWM Drought Solicitation	13,740	13,740
Association of Bay Area Governments/Hazardous Waste	10,560	10,560
County Administrative Officers Association of CA (CAOA)	3,982	3,982
California State Association of Counties (CSAC)	115,047	115,047
California State Association of Counties (CSAC) Litigation Fees	12,522	12,522
City/County Association of Governments (C/CAG)	21,289	21,289
Joint Venture Silicon Valley Network	25,000	25,000
National Association of Counties (NACO)	14,525	14,525
San Mateo County Economic Development Association	15,000	15,000
Sustainable San Mateo County	9,000	9,000
Urban County Caucus (UCC)	37,000	37,000
TOTAL MEMBERSHIPS AND COST SHARES:	361,468	361,468
CONTRIBUTIONS:		
Haf Moon Bay / Coastside Chamber of Commerce	7,500	7,500
Middlefield Road Cultural Festival	25,000	25,000
National Organization to Insure a Sound-Controlled Environment	1,155	1,155
Peninsula Conflict Resolution Center (PCRC)	8,570	8,570
PenTV	41,200	41,200
San Mateo County Library Joint Powers Authority	155,504	155,504
TOTAL CONTRIBUTIONS:	238,929	238,929
SPONSORSHIPS:		
Agricultural Workshop	5,000	5,000
Disaster Preparedness Day	5,000	5,000
Older Driver Safety Seminars	5,000	5,000
Poet Laureate	5,000	5,000
Seniors on the Move Conference	25,000	25,000
Streets Alive	5,000	5,000
TOTAL SPONSORSHIPS:	50,000	50,000
TOTAL MEMBERSHIPS AND CONTRIBUTIONS:	650,397	650,397



FY 2016-17 Recommended Budget

ATTACHMENT F

Budget Unit Summaries

Budget Unit Summary FY 2016-17

County - All Funds

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Taxes	501,018,768	545,151,449	592,884,966	580,813,832	639,629,950	58,816,118
Licenses, Permits and Franchises	9,694,837	9,981,774	9,242,874	9,385,138	9,835,750	450,612
Fines, Forfeitures and Penalties	10,473,883	10,834,026	9,995,184	9,942,973	9,942,815	(158)
Use of Money and Property	13,668,257	14,530,929	13,612,329	13,870,422	15,755,840	1,885,418
Intergovernmental Revenues	522,510,818	537,901,334	572,729,548	554,394,659	555,025,128	630,469
Charges for Services	231,388,607	256,842,057	322,052,029	339,255,120	339,482,606	227,486
Interfund Revenue	71,703,734	73,174,731	101,918,672	97,082,355	103,025,351	5,942,996
Miscellaneous Revenue	48,320,714	18,823,888	43,975,746	43,046,168	39,947,988	(3,098,180)
Other Financing Sources	323,110,994	123,861,230	189,717,842	209,671,443	278,469,013	68,797,570
Total Revenue	1,731,890,612	1,591,101,417	1,856,129,190	1,857,462,110	1,991,114,441	133,652,331
Fund Balance	456,839,368	616,507,071	677,352,278	527,309,281	612,680,393	85,371,112
TOTAL SOURCES	2,188,729,981	2,207,608,488	2,533,481,468	2,384,771,391	2,603,794,834	219,023,443
Salaries and Benefits	774,038,398	793,983,258	921,522,805	948,668,007	959,892,497	11,224,490
Services and Supplies	448,981,575	466,992,162	625,148,524	552,924,523	568,953,865	16,029,342
Other Charges	280,430,059	264,726,981	380,006,742	369,791,906	435,355,708	65,563,802
Fixed Assets	29,190,930	45,175,681	181,332,280	157,374,367	279,976,558	122,602,191
Other Financing Uses	208,031,348	132,776,179	209,324,499	189,565,408	236,361,462	46,796,054
Gross Appropriations	1,740,672,311	1,703,654,260	2,317,334,850	2,218,324,211	2,480,540,090	262,215,879
Intrafund Transfers	(159,793,254)	(169,484,356)	(213,167,620)	(193,016,833)	(198,998,742)	(5,981,909)
Net Appropriations	1,580,879,057	1,534,169,904	2,104,167,230	2,025,307,378	2,281,541,348	256,233,970
Contingencies/Dept Reserves	443,256,990	516,997,980	291,226,086	242,173,956	206,602,434	(35,571,522)
Non-General Fund Reserves	164,593,934	156,440,603	138,088,152	117,290,057	115,651,052	(1,639,005)
TOTAL REQUIREMENTS	2,188,729,981	2,207,608,488	2,533,481,468	2,384,771,391	2,603,794,834	219,023,443
Salary Resolution	5,182.00	5,286.00	5,406.00	5,418.00	5,438.00	20.00
Funded FTE	5,055.28	5,169.72	5,269.83	5,294.70	5,312.72	18.02

Budget Unit Summary FY 2016-17

County - General Fund

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Taxes	483,385,559	524,386,395	543,518,982	531,740,135	565,277,480	33,537,345
Licenses, Permits and Franchises	6,827,053	7,000,823	6,482,374	6,624,638	6,975,679	351,041
Fines, Forfeitures and Penalties	8,191,640	8,570,277	7,484,059	7,484,442	7,484,284	(158)
Use of Money and Property	9,815,317	9,933,477	8,550,086	8,506,485	10,381,903	1,875,418
Intergovernmental Revenues	412,355,939	420,711,613	465,414,277	457,106,571	455,940,436	(1,166,135)
Charges for Services	106,738,086	110,704,257	142,489,014	140,715,400	140,519,723	(195,677)
Interfund Revenue	52,585,606	51,910,209	74,646,958	73,583,428	75,569,128	1,985,700
Miscellaneous Revenue	31,867,424	25,850,692	36,660,713	36,027,738	32,929,558	(3,098,180)
Other Financing Sources	115,265,108	1,706,076	460,542	840,135	1,220,034	379,899
Total Revenue	1,227,031,731	1,160,773,819	1,285,707,005	1,262,628,972	1,296,298,225	33,669,253
Fund Balance	315,930,722	370,698,083	416,463,403	306,924,841	381,027,005	74,102,164
TOTAL SOURCES	1,542,962,453	1,531,471,902	1,702,170,408	1,569,553,813	1,677,325,230	107,771,417
Salaries and Benefits	621,448,281	627,193,545	730,697,936	751,331,470	762,505,216	11,173,746
Services and Supplies	316,391,475	340,814,527	474,039,639	403,640,982	418,875,019	15,234,037
Other Charges	203,415,139	194,860,580	292,282,846	259,468,608	325,784,782	66,316,174
Fixed Assets	7,725,358	15,348,404	23,665,074	13,246,622	30,026,624	16,780,002
Other Financing Uses	188,093,684	108,393,761	177,115,444	147,811,562	183,381,738	35,570,176
Gross Appropriations	1,337,073,936	1,286,610,816	1,697,800,939	1,575,499,244	1,720,573,379	145,074,135
Intrafund Transfers	(157,595,853)	(167,688,745)	(211,395,678)	(191,237,891)	(197,219,800)	(5,981,909)
Net Appropriations	1,179,478,083	1,118,922,071	1,486,405,261	1,384,261,353	1,523,353,579	139,092,226
Contingencies/Dept Reserves	363,484,370	412,549,831	215,765,147	185,292,460	153,971,651	(31,320,809)
TOTAL REQUIREMENTS	1,542,962,453	1,531,471,902	1,702,170,408	1,569,553,813	1,677,325,230	107,771,417
Salary Resolution	4,056.00	4,143.00	4,243.00	4,255.00	4,274.00	19.00
Funded FTE	4,000.84	4,101.76	4,185.09	4,202.21	4,219.23	17.02

Budget Unit Summary FY 2016-17

3000B Sheriff's Office

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Taxes	159,446	486,645	775,054	780,519	774,618	(5,901)
Licenses, Permits and Franchises	3,603	3,009	2,100	2,100	2,100	0
Fines, Forfeitures and Penalties	297,118	291,911	293,636	293,636	293,636	0
Intergovernmental Revenues	66,759,436	73,379,228	89,267,151	91,165,088	89,677,752	(1,487,336)
Charges for Services	10,617,591	10,303,224	9,898,074	10,015,740	9,934,310	(81,430)
Interfund Revenue	4,197,096	4,172,675	5,410,432	5,464,117	5,664,475	200,358
Miscellaneous Revenue	1,300,362	1,060,220	742,597	742,597	742,597	0
Other Financing Sources	21,150	43,256				0
Total Revenue	83,355,804	89,740,167	106,389,044	108,463,797	107,089,488	(1,374,309)
Fund Balance	12,411,313	9,263,553	13,058,131	13,058,131	13,058,131	0
TOTAL SOURCES	95,767,117	99,003,720	119,447,175	121,521,928	120,147,619	(1,374,309)
Salaries and Benefits	137,934,084	144,560,994	161,317,552	164,437,729	157,809,027	(6,628,702)
Services and Supplies	14,590,397	15,989,263	20,759,201	21,305,971	21,501,589	195,618
Other Charges	22,681,292	19,953,355	25,458,636	27,093,245	27,915,166	821,921
Fixed Assets	3,593,433	1,213,205	6,224,327	6,080,535	6,080,535	0
Other Financing Uses	1,388,188	1,978,388	1,694,599	27,667,455	27,707,439	39,984
Gross Appropriations	180,187,394	183,695,205	215,454,315	246,584,935	241,013,756	(5,571,179)
Intrafund Transfers	(1,495,377)	(1,753,282)	(2,363,509)	(2,378,964)	(2,378,964)	0
Net Appropriations	178,692,016	181,941,924	213,090,806	244,205,971	238,634,792	(5,571,179)
Contingencies/Dept Reserves	5,898,039	7,312,934	7,312,934	7,312,934	7,312,934	0
TOTAL REQUIREMENTS	184,590,055	189,254,858	220,403,740	251,518,905	245,947,726	(5,571,179)
NET COUNTY COST	88,822,939	90,251,138	100,956,565	129,996,977	125,800,107	(4,196,870)
Salary Resolution	701.00	762.00	772.00	772.00	772.00	0.00
Funded FTE	696.90	757.80	765.80	767.40	767.40	0.00

Budget Unit Summary FY 2016-17

1940B Message Switch

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Charges for Services	527,711	519,900	516,351	516,351	522,828	6,477
Interfund Revenue	2,795	2,642	4,990	4,990	3,495	(1,495)
Total Revenue	530,506	522,542	521,341	521,341	526,323	4,982
Fund Balance	764,579	832,132	924,957	685,869	685,869	0
TOTAL SOURCES	1,295,085	1,354,674	1,446,298	1,207,210	1,212,192	4,982
Services and Supplies	381,432	366,204	657,245	473,923	473,219	(704)
Other Charges	270,894	261,321	264,625	267,859	267,860	1
Fixed Assets			59,000			0
Gross Appropriations	652,327	627,526	980,870	741,782	741,079	(703)
Intrafund Transfers	(189,373)	(197,808)	(200,038)	(200,038)	(195,056)	4,982
Net Appropriations	462,954	429,717	780,832	541,744	546,023	4,279
Contingencies/Dept Reserves	832,132	924,957	665,466	665,466	666,169	703
TOTAL REQUIREMENTS	1,295,085	1,354,674	1,446,298	1,207,210	1,212,192	4,982

Budget Unit Summary FY 2016-17

3200B Probation Department

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Taxes			75,000	75,000	75,000	0
Fines, Forfeitures and Penalties	18,881	17,266	16,566	16,566	16,566	0
Intergovernmental Revenues	33,258,937	31,262,100	35,930,054	32,153,055	31,903,498	(249,557)
Charges for Services	1,497,493	1,643,566	1,423,122	1,423,122	1,426,262	3,140
Interfund Revenue	3,490	2,770				0
Miscellaneous Revenue	240,997	289,434	113,425	113,425	113,425	0
Total Revenue	35,019,798	33,215,137	37,558,167	33,781,168	33,534,751	(246,417)
Fund Balance	3,675,247	4,501,613	5,070,697	4,470,697	4,470,697	0
TOTAL SOURCES	38,695,045	37,716,750	42,628,864	38,251,865	38,005,448	(246,417)
Salaries and Benefits	54,030,890	56,553,058	60,601,610	61,793,099	60,096,319	(1,696,780)
Services and Supplies	24,314,259	23,037,047	23,984,686	24,099,056	24,099,056	0
Other Charges	8,076,297	8,194,752	9,940,577	10,064,465	10,126,832	62,367
Fixed Assets	755,227	983,388	5,877,891	1,415,858	1,415,858	0
Other Financing Uses	7,508,134	7,478,128	7,556,661	7,563,073	6,363,552	(1,199,521)
Gross Appropriations	94,684,807	96,246,373	107,961,425	104,935,551	102,101,617	(2,833,934)
Intrafund Transfers	(18,715,581)	(18,265,059)	(18,603,944)	(18,611,363)	(18,611,363)	0
Net Appropriations	75,969,227	77,981,314	89,357,481	86,324,188	83,490,254	(2,833,934)
Contingencies/Dept Reserves	2,556,167	2,420,003	2,032,512	2,032,512	2,032,512	0
TOTAL REQUIREMENTS	78,525,394	80,401,317	91,389,993	88,356,700	85,522,766	(2,833,934)
NET COUNTY COST	39,830,349	42,684,567	48,761,129	50,104,835	47,517,318	(2,587,517)
Salary Resolution	410.00	415.00	415.00	415.00	415.00	0.00
Funded FTE	398.55	412.48	412.47	405.64	405.64	0.00

Budget Unit Summary FY 2016-17

2510B District Attorney's Office

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Taxes			910,718	892,433	892,433	0
Fines, Forfeitures and Penalties	400,000	450,501	400,000	400,000	400,000	0
Intergovernmental Revenues	13,314,537	14,350,351	14,401,942	13,723,542	14,037,832	314,290
Charges for Services	10,521	183				0
Miscellaneous Revenue	261,607	450,894	122,000	122,000	122,000	0
Total Revenue	13,986,665	15,251,930	15,834,660	15,137,975	15,452,265	314,290
Fund Balance	1,430,669	1,803,507	2,858,165	2,858,165	2,858,165	0
TOTAL SOURCES	15,417,334	17,055,437	18,692,825	17,996,140	18,310,430	314,290
Salaries and Benefits	23,019,027	24,269,087	26,884,382	27,964,636	28,963,603	998,967
Services and Supplies	1,459,724	1,668,260	1,938,213	1,268,355	1,639,852	371,497
Other Charges	1,755,091	1,878,207	2,343,813	2,276,290	2,337,965	61,675
Fixed Assets	10,241	29,100	210,400			0
Other Financing Uses	163,080	164,225	168,447	170,751	158,340	(12,411)
Gross Appropriations	26,407,163	28,008,879	31,545,255	31,680,032	33,099,760	1,419,728
Intrafund Transfers	(500)		(283,276)	(124,011)	(450,621)	(326,610)
Net Appropriations	26,406,663	28,008,879	31,261,979	31,556,021	32,649,139	1,093,118
Contingencies/Dept Reserves	359,012	1,398,987	2,453,645	2,453,645	2,454,471	826
TOTAL REQUIREMENTS	26,765,675	29,407,866	33,715,624	34,009,666	35,103,610	1,093,944
NET COUNTY COST	11,348,341	12,352,429	15,022,799	16,013,526	16,793,180	779,654
Salary Resolution	122.00	122.00	127.00	129.00	131.00	2.00
Funded FTE	120.03	120.21	125.21	127.13	129.13	2.00

Budget Unit Summary FY 2016-17

2800B Private Defender Program

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Charges for Services	591,653	704,152	629,982	629,982	629,982	0
Interfund Revenue	367,596	434,687	327,405	327,897	327,897	0
Total Revenue	959,249	1,138,839	957,387	957,879	957,879	0
TOTAL SOURCES	959,249	1,138,839	957,387	957,879	957,879	0
Services and Supplies	17,197,477	18,455,439	19,502,767	18,872,823	21,872,823	3,000,000
Other Charges	14,011	16,077	21,438	21,907	14,906	(7,001)
Other Financing Uses	43,560	43,344	43,804	43,827	43,827	0
Gross Appropriations	17,255,047	18,514,859	19,568,009	18,938,557	21,931,556	2,992,999
Net Appropriations	17,255,047	18,514,859	19,568,009	18,938,557	21,931,556	2,992,999
TOTAL REQUIREMENTS	17,255,047	18,514,859	19,568,009	18,938,557	21,931,556	2,992,999
NET COUNTY COST	16,295,798	17,376,020	18,610,622	17,980,678	20,973,677	2,992,999

Budget Unit Summary FY 2016-17

2700B County Support of the Courts

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Licenses, Permits and Franchises	63,788					0
Fines, Forfeitures and Penalties	6,561,316	6,783,447	6,595,157	6,595,540	6,595,540	0
Charges for Services	1,572,235	1,602,673	1,558,336	1,560,421	1,560,421	0
Miscellaneous Revenue	864,335	1,058,398	1,064,221	1,064,221	1,064,221	0
Total Revenue	9,061,675	9,444,518	9,217,714	9,220,182	9,220,182	0
TOTAL SOURCES	9,061,675	9,444,518	9,217,714	9,220,182	9,220,182	0
Salaries and Benefits	478,632	485,561	505,000	505,000	505,000	0
Services and Supplies	710,172	1,167,482	1,104,052	1,104,052	1,104,052	0
Other Charges	18,773,080	19,091,446	19,399,194	19,401,497	19,401,497	0
Other Financing Uses	4,842	4,928	6,612	6,777	6,777	0
Gross Appropriations	19,966,725	20,749,417	21,014,858	21,017,326	21,017,326	0
Net Appropriations	19,966,725	20,749,417	21,014,858	21,017,326	21,017,326	0
TOTAL REQUIREMENTS	19,966,725	20,749,417	21,014,858	21,017,326	21,017,326	0
NET COUNTY COST	10,905,050	11,304,899	11,797,144	11,797,144	11,797,144	0

Budget Unit Summary FY 2016-17

3300B Coroner's Office

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Licenses, Permits and Franchises	11,140	11,820	11,500	11,500	11,500	0
Intergovernmental Revenues	458,860	530,717	489,840	489,840	489,840	0
Charges for Services	215,147	213,385	255,000	255,000	255,000	0
Miscellaneous Revenue	36,480	3,209	7,138	7,138	7,138	0
Total Revenue	721,627	759,132	763,478	763,478	763,478	0
Fund Balance	401,372	299,934	362,055	362,055	362,055	0
TOTAL SOURCES	1,122,999	1,059,066	1,125,533	1,125,533	1,125,533	0
Salaries and Benefits	1,541,341	1,539,567	1,999,335	2,077,834	1,987,244	(90,590)
Services and Supplies	612,103	631,854	764,137	764,137	721,119	(43,018)
Other Charges	393,617	316,067	379,776	387,891	387,891	0
Fixed Assets	5,421					0
Other Financing Uses	13,393	13,637	16,511	16,677	16,677	0
Gross Appropriations	2,565,875	2,501,125	3,159,759	3,246,539	3,112,931	(133,608)
Intrafund Transfers			(70,000)	(70,000)	(20,000)	50,000
Net Appropriations	2,565,875	2,501,125	3,089,759	3,176,539	3,092,931	(83,608)
Contingencies/Dept Reserves	98,497	152,420	167,838	161,473	161,473	0
TOTAL REQUIREMENTS	2,664,372	2,653,545	3,257,597	3,338,012	3,254,404	(83,608)
NET COUNTY COST	1,541,373	1,594,479	2,132,064	2,212,479	2,128,871	(83,608)
Salary Resolution	14.00	13.00	13.00	13.00	13.00	0.00
Funded FTE	13.38	13.00	13.00	12.98	12.98	0.00

Budget Unit Summary FY 2016-17

5500B Health Administration

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Intergovernmental Revenues	574,749	6,987,039	1,066,688	1,702,954	1,702,954	0
Charges for Services	431,437	860,253	3,346,840	3,216,042	3,216,042	0
Interfund Revenue	151,148	223,795	2,191,603	2,191,603	2,191,603	0
Miscellaneous Revenue	1,698	23,043	8,453,715	7,993,561	7,993,561	0
Total Revenue	1,159,031	8,094,130	15,058,846	15,104,160	15,104,160	0
Fund Balance	(34,235)	(9,507)				0
TOTAL SOURCES	1,124,796	8,084,623	15,058,846	15,104,160	15,104,160	0
Salaries and Benefits	2,293,069	2,768,901	5,824,857	5,989,501	6,036,919	47,418
Services and Supplies	1,016,319	976,450	2,795,173	2,892,432	2,764,493	(127,939)
Other Charges	128,569	257,947	1,421,427	1,204,790	9,260,720	8,055,930
Other Financing Uses	1,330	6,419,148	7,978,034	7,978,082	2,673	(7,975,409)
Gross Appropriations	3,439,287	10,422,446	18,019,491	18,064,805	18,064,805	0
Intrafund Transfers	(2,238,574)	(2,260,574)	(2,960,645)	(2,960,645)	(2,960,645)	0
Net Appropriations	1,200,713	8,161,872	15,058,846	15,104,160	15,104,160	0
TOTAL REQUIREMENTS	1,200,713	8,161,872	15,058,846	15,104,160	15,104,160	0
NET COUNTY COST	75,916	77,249	0	0	0	0
Salary Resolution	13.00	15.00	23.00	23.00	24.00	1.00
Funded FTE	12.80	14.65	22.65	22.65	23.65	1.00

Budget Unit Summary FY 2016-17

5510B Health Coverage Unit

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Intergovernmental Revenues	611,299	225,000	398,428	122,716	631,836	509,120
Charges for Services	2,166,294	384,697	1,807,288	1,680,989	1,333,656	(347,333)
Interfund Revenue	254,654	257,674	279,288	285,132	236,512	(48,620)
Miscellaneous Revenue	2,434,067	2,805,543	3,237,202	3,225,066	902,802	(2,322,264)
Total Revenue	5,466,314	3,672,914	5,722,206	5,313,903	3,104,806	(2,209,097)
Fund Balance		444,093				0
TOTAL SOURCES	5,466,314	4,117,007	5,722,206	5,313,903	3,104,806	(2,209,097)
Salaries and Benefits	3,632,500	3,483,128	4,244,347	4,277,335	3,985,167	(292,168)
Services and Supplies	5,667,367	5,045,038	5,748,996	5,494,578	1,899,014	(3,595,564)
Other Charges	136,424	118,133	242,851	181,133	200,202	19,069
Gross Appropriations	9,436,290	8,646,299	10,236,194	9,953,046	6,084,383	(3,868,663)
Intrafund Transfers	(2,645,999)	(2,596,312)	(2,502,607)	(2,524,624)	(998,401)	1,526,223
Net Appropriations	6,790,291	6,049,987	7,733,587	7,428,422	5,085,982	(2,342,440)
TOTAL REQUIREMENTS	6,790,291	6,049,987	7,733,587	7,428,422	5,085,982	(2,342,440)
NET COUNTY COST	1,323,978	1,932,980	2,011,381	2,114,519	1,981,176	(133,343)
Salary Resolution	31.00	32.00	33.00	32.00	32.00	0.00
Funded FTE	30.60	30.82	31.82	30.56	30.56	0.00

Budget Unit Summary FY 2016-17

5550B Public Health, Policy and Planning

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Taxes			30,000	30,000	30,000	0
Licenses, Permits and Franchises	859,250	864,377	796,300	796,300	934,278	137,978
Fines, Forfeitures and Penalties	413	145	200	200	42	(158)
Intergovernmental Revenues	12,665,428	10,780,120	11,294,987	11,421,918	11,404,847	(17,071)
Charges for Services	2,047,045	3,454,173	4,058,181	4,059,617	4,294,185	234,568
Interfund Revenue	1,621,469	1,981,982	2,415,376	2,217,834	2,102,700	(115,134)
Miscellaneous Revenue	90,773	145,603	1,579,565	1,871,010	1,966,015	95,005
Total Revenue	17,284,378	17,226,400	20,174,609	20,396,879	20,732,067	335,188
Fund Balance	644,314	778,805	844,304	844,304	844,304	0
TOTAL SOURCES	17,928,692	18,005,205	21,018,913	21,241,183	21,576,371	335,188
Salaries and Benefits	12,984,834	13,914,118	17,373,341	17,984,942	17,452,563	(532,379)
Services and Supplies	10,904,113	11,233,145	13,039,953	12,517,870	12,747,236	229,366
Other Charges	1,740,244	1,714,936	1,775,168	1,792,331	1,992,977	200,646
Fixed Assets			5,400	518,791	654,791	136,000
Other Financing Uses	13,238	14,048	17,465	17,935	17,934	(1)
Gross Appropriations	25,642,429	26,876,248	32,211,327	32,831,869	32,865,501	33,632
Intrafund Transfers	(2,313,299)	(2,721,299)	(4,259,362)	(4,171,920)	(4,070,463)	101,457
Net Appropriations	23,329,130	24,154,949	27,951,965	28,659,949	28,795,038	135,089
Contingencies/Dept Reserves	525,953	696,444	761,943	761,943	761,943	0
TOTAL REQUIREMENTS	23,855,083	24,851,393	28,713,908	29,421,892	29,556,981	135,089
NET COUNTY COST	5,926,391	6,846,188	7,694,995	8,180,709	7,980,610	(200,099)
Salary Resolution	101.00	96.00	100.00	98.00	98.00	0.00
Funded FTE	98.94	94.83	98.83	97.14	97.14	0.00

Budget Unit Summary FY 2016-17

5560B Health IT

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Intergovernmental Revenues			2,405,348	260,000	260,000	0
Interfund Revenue	1,208,244	1,088,699	3,283,448	2,627,097	2,627,097	0
Miscellaneous Revenue	788,411	104,384				0
Total Revenue	1,996,655	1,193,083	5,688,796	2,887,097	2,887,097	0
Fund Balance		823,562	19,652			0
TOTAL SOURCES	1,996,655	2,016,645	5,708,448	2,887,097	2,887,097	0
Salaries and Benefits	1,191,791	1,603,263	3,708,384	4,336,108	4,380,904	44,796
Services and Supplies	662,301	1,216,943	4,199,362	1,853,122	1,805,082	(48,040)
Other Charges	297,884	288,738	2,094,176	369,556	372,800	3,244
Fixed Assets			36,000			0
Gross Appropriations	2,151,976	3,108,944	10,037,922	6,558,786	6,558,786	0
Intrafund Transfers	(1,804,716)	(1,086,340)	(4,329,474)	(3,671,689)	(3,671,689)	0
Net Appropriations	347,260	2,022,604	5,708,448	2,887,097	2,887,097	0
Contingencies/Dept Reserves	1,649,394					0
Health IT						0
TOTAL REQUIREMENTS	1,996,655	2,022,604	5,708,448	2,887,097	2,887,097	0
NET COUNTY COST	0	5,958	0	0	0	0
Salary Resolution	12.00	15.00	19.00	19.00	19.00	0.00
Funded FTE	12.00	15.00	19.00	19.00	19.00	0.00

Budget Unit Summary FY 2016-17

5600B Emergency Medical Services GF

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Taxes			38,020	33,520	33,520	0
Licenses, Permits and Franchises	35,147	43,095	40,000	47,498	47,498	0
Fines, Forfeitures and Penalties	478,136	674,021	0	0	0	0
Intergovernmental Revenues	1,197,169	1,284,089	1,263,409	1,186,280	1,271,280	85,000
Charges for Services	55,014	100,000	272,525	287,216	287,216	0
Interfund Revenue		12,600	1,043,893	1,115,315	1,128,180	12,865
Miscellaneous Revenue	4,695,094	4,792,087	4,993,018	5,093,446	5,093,446	0
Total Revenue	6,460,561	6,905,892	7,650,865	7,763,275	7,861,140	97,865
Fund Balance	335,882	335,882	535,266	490,266	490,266	0
TOTAL SOURCES	6,796,443	7,241,774	8,186,131	8,253,541	8,351,406	97,865
Salaries and Benefits	1,535,815	1,768,380	2,090,363	2,156,928	2,243,641	86,713
Services and Supplies	4,787,125	4,788,913	5,395,535	5,426,944	5,426,944	0
Other Charges	198,647	142,707	186,466	170,880	182,863	11,983
Fixed Assets			102,692	87,692	87,692	0
Other Financing Uses	600	611	809	831	0	(831)
Gross Appropriations	6,522,187	6,700,611	7,775,865	7,843,275	7,941,140	97,865
Intrafund Transfers			(80,000)	(80,000)	(80,000)	0
Net Appropriations	6,522,187	6,700,611	7,695,865	7,763,275	7,861,140	97,865
Contingencies/Dept Reserves	335,882	335,882	490,266	490,266	490,266	0
TOTAL REQUIREMENTS	6,858,069	7,036,493	8,186,131	8,253,541	8,351,406	97,865
NET COUNTY COST	61,626	(205,281)	0	0	0	0
Salary Resolution	6.00	11.00	9.00	9.00	9.00	0.00
Funded FTE	6.00	11.00	9.00	9.00	9.00	0.00

Budget Unit Summary FY 2016-17

5630B Emergency Medical Services Fund

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Fines, Forfeitures and Penalties	2,280,976	2,261,476	2,510,175	2,457,581	2,457,581	0
Use of Money and Property	19,576	23,548	20,850	20,850	20,850	0
Miscellaneous Revenue	103,384	57,800	69,000	69,000	69,000	0
Total Revenue	2,403,936	2,342,824	2,600,025	2,547,431	2,547,431	0
Fund Balance	3,018,678	3,014,657	2,812,173	2,539,590	2,539,590	0
TOTAL SOURCES	5,422,614	5,357,481	5,412,198	5,087,021	5,087,021	0
Services and Supplies	2,407,956	2,545,308	2,872,608	2,915,877	3,048,212	132,335
Net Appropriations	2,407,956	2,545,308	2,872,608	2,915,877	3,048,212	132,335
Non-General Fund Reserves	3,014,657	2,812,173	2,539,590	2,171,144	2,038,809	(132,335)
TOTAL REQUIREMENTS	5,422,614	5,357,481	5,412,198	5,087,021	5,087,021	0

Budget Unit Summary FY 2016-17

5700B Aging and Adult Services

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Taxes			1,484,852	2,463,984	1,634,727	(829,257)
Fines, Forfeitures and Penalties	46,771	41,151	50,000	50,000	50,000	0
Use of Money and Property	140,338	253,676	220,000	220,000	220,000	0
Intergovernmental Revenues	12,549,898	13,169,010	15,539,241	16,238,312	17,528,895	1,290,583
Charges for Services	2,130,906	2,513,388	3,644,241	3,983,292	3,983,292	0
Interfund Revenue	155,726	153,392	221,333	221,333	221,333	0
Miscellaneous Revenue	259,756	381,968	1,175,469	1,175,469	1,175,469	0
Total Revenue	15,283,396	16,512,584	22,335,136	24,352,390	24,813,716	461,326
Fund Balance	423,888	577,820	508,000	508,000	508,000	0
TOTAL SOURCES	15,707,284	17,090,404	22,843,136	24,860,390	25,321,716	461,326
Salaries and Benefits	15,417,937	17,773,926	20,580,735	20,453,758	21,442,182	988,424
Services and Supplies	3,573,321	3,350,390	6,989,178	6,266,009	6,266,009	0
Other Charges	4,058,794	4,398,038	6,588,904	7,298,161	6,761,789	(536,372)
Fixed Assets			8,000			0
Other Financing Uses	5,863	5,972	5,986	5,986	5,986	0
Gross Appropriations	23,055,915	25,528,326	34,172,803	34,023,914	34,475,966	452,052
Intrafund Transfers	(2,735,880)	(2,425,674)	(5,227,656)	(2,671,491)	(2,671,491)	0
Net Appropriations	20,320,035	23,102,653	28,945,147	31,352,423	31,804,475	452,052
Contingencies/Dept Reserves	423,888	508,000	508,000	741,733	741,733	0
TOTAL REQUIREMENTS	20,743,923	23,610,653	29,453,147	32,094,156	32,546,208	452,052
NET COUNTY COST	5,036,639	6,520,248	6,610,011	7,233,766	7,224,492	(9,274)
Salary Resolution	135.00	136.00	141.00	142.00	142.00	0.00
Funded FTE	135.00	135.96	140.46	141.39	141.39	0.00

Budget Unit Summary FY 2016-17

5800B IHSS Public Authority

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Use of Money and Property	7,049	12,905				0
Intergovernmental Revenues	11,353,393	11,701,794	16,704,503	16,809,150	17,322,335	513,185
Interfund Revenue	3,969,391	4,023,357	3,969,894	3,969,894	3,969,894	0
Miscellaneous Revenue	394,898	342,639	350,000	350,000	350,000	0
Total Revenue	15,724,730	16,080,695	21,024,397	21,129,044	21,642,229	513,185
Fund Balance	861,955	861,955	1,462,861	1,462,861	1,462,861	0
TOTAL SOURCES	16,586,685	16,942,650	22,487,258	22,591,905	23,105,090	513,185
Salaries and Benefits	523,985	567,392	1,060,682	1,068,122	1,581,307	513,185
Services and Supplies	4,264,163	3,439,170	4,143,974	4,143,974	4,143,974	0
Other Charges	10,936,372	11,473,012	15,819,741	15,916,948	15,916,948	0
Other Financing Uses	210	214				0
Gross Appropriations	15,724,730	15,479,789	21,024,397	21,129,044	21,642,229	513,185
Net Appropriations	15,724,730	15,479,789	21,024,397	21,129,044	21,642,229	513,185
Non-General Fund Reserves	861,955	1,462,861	1,462,861	1,462,861	1,462,861	0
TOTAL REQUIREMENTS	16,586,685	16,942,650	22,487,258	22,591,905	23,105,090	513,185

Budget Unit Summary FY 2016-17

6900B IHSS Public Authority GF

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Other Charges	3,702,306	3,702,306	3,702,306	3,702,306	3,702,306	0
TOTAL REQUIREMENTS	3,702,306	3,702,306	3,702,306	3,702,306	3,702,306	0
NET COUNTY COST	3,702,306	3,702,306	3,702,306	3,702,306	3,702,306	0

Budget Unit Summary FY 2016-17

5900B Environmental Health Services

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Taxes			153,228	296,772	296,772	0
Licenses, Permits and Franchises	973,805	1,038,386	931,536	1,016,302	1,016,302	0
Fines, Forfeitures and Penalties	110,066	115,659	110,000	110,000	110,000	0
Intergovernmental Revenues	1,659,384	1,219,917	1,488,718	1,433,168	1,433,168	0
Charges for Services	10,373,041	10,933,986	12,640,211	12,995,797	12,995,797	0
Interfund Revenue	1,600	1,546	23,165	23,165	23,165	0
Miscellaneous Revenue	458,903	507,209	495,000	505,000	505,000	0
Total Revenue	13,576,798	13,816,704	15,841,858	16,380,204	16,380,204	0
Fund Balance	1,105,991	1,126,387	557,792	447,253	447,253	0
TOTAL SOURCES	14,682,789	14,943,091	16,399,650	16,827,457	16,827,457	0
Salaries and Benefits	10,685,647	11,797,226	12,340,132	12,817,638	12,759,169	(58,469)
Services and Supplies	1,938,426	1,884,012	2,563,087	2,477,269	2,476,729	(540)
Other Charges	1,112,481	1,254,296	1,270,457	1,306,436	1,365,445	59,009
Other Financing Uses	3,376	3,435	5,605	5,745	5,745	0
Gross Appropriations	13,739,930	14,938,970	16,179,281	16,607,088	16,607,088	0
Intrafund Transfers		(33,752)	(122,768)	(122,768)	(122,768)	0
Net Appropriations	13,739,930	14,905,218	16,056,513	16,484,320	16,484,320	0
Contingencies/Dept Reserves	759,676	390,911	447,253	447,253	447,253	0
TOTAL REQUIREMENTS	14,499,606	15,296,129	16,503,766	16,931,573	16,931,573	0
NET COUNTY COST	(183,184)	353,038	104,116	104,116	104,116	0
Salary Resolution	77.00	78.00	77.00	80.00	80.00	0.00
Funded FTE	75.78	77.38	76.38	78.13	78.13	0.00

Budget Unit Summary FY 2016-17

6100B Behavioral Health and Recovery Services

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Taxes	1,003,538	2,501,809	7,589,055	7,681,810	6,113,020	(1,568,790)
Use of Money and Property	40,323	40,839	67,775	67,775	67,775	0
Intergovernmental Revenues	73,571,421	73,589,296	79,121,869	79,476,370	79,460,700	(15,670)
Charges for Services	34,489,855	37,512,749	55,997,381	56,367,816	56,480,709	112,893
Interfund Revenue	2,225	343,948	150,000	150,000	150,000	0
Miscellaneous Revenue	2,040,619	1,967,508	2,022,000	2,022,000	2,669,886	647,886
Total Revenue	111,147,982	115,956,150	144,948,080	145,765,771	144,942,090	(823,681)
Fund Balance	146,752		229,359	79,359	146,777	67,418
TOTAL SOURCES	111,294,734	115,956,150	145,177,439	145,845,130	145,088,867	(756,263)
Salaries and Benefits	53,555,132	58,618,571	70,287,180	73,301,325	72,821,017	(480,308)
Services and Supplies	52,805,082	59,773,992	65,682,937	68,092,035	67,538,270	(553,765)
Other Charges	31,970,040	33,388,326	45,667,022	46,143,268	45,562,365	(580,903)
Fixed Assets		9,884				0
Other Financing Uses	349,057	348,405	350,533	352,688	322,750	(29,938)
Gross Appropriations	138,679,310	152,139,178	181,987,672	187,889,316	186,244,402	(1,644,914)
Intrafund Transfers	(3,061,947)	(3,586,475)	(2,808,225)	(2,808,225)	(2,829,312)	(21,087)
Net Appropriations	135,617,363	148,552,703	179,179,447	185,081,091	183,415,090	(1,666,001)
Contingencies/Dept Reserves			79,359	79,359	146,777	67,418
TOTAL REQUIREMENTS	135,617,363	148,552,703	179,258,806	185,160,450	183,561,867	(1,598,583)
NET COUNTY COST	24,322,629	32,596,553	34,081,367	39,315,320	38,473,000	(842,320)
Salary Resolution	428.00	458.00	464.00	464.00	468.00	4.00
Funded FTE	413.40	444.92	447.76	451.87	455.87	4.00

Budget Unit Summary FY 2016-17

6240B Family Health Services

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Taxes	44,116	528,747	1,330,662	1,430,595	1,400,595	(30,000)
Intergovernmental Revenues	14,144,928	13,575,434	13,525,686	13,635,343	13,968,817	333,474
Charges for Services	3,197,934	3,426,702	5,707,435	5,711,121	5,079,951	(631,170)
Interfund Revenue	2,000	1,919				0
Miscellaneous Revenue	725,740	908,128	722,963	749,388	111,723	(637,665)
Total Revenue	18,114,719	18,440,930	21,286,746	21,526,447	20,561,086	(965,361)
Fund Balance	671,402	692,158	613,081	520,486	453,068	(67,418)
TOTAL SOURCES	18,786,121	19,133,088	21,899,827	22,046,933	21,014,154	(1,032,779)
Salaries and Benefits	22,259,352	24,490,087	27,386,613	28,626,018	28,024,932	(601,086)
Services and Supplies	2,976,840	2,518,513	3,925,329	4,061,701	3,671,383	(390,318)
Other Charges	2,047,324	1,858,371	2,332,970	2,236,631	2,040,589	(196,042)
Fixed Assets		30,795	92,595			0
Other Financing Uses	2,554	2,600	2,577	2,642	2,642	0
Gross Appropriations	27,286,071	28,900,366	33,740,084	34,926,992	33,739,546	(1,187,446)
Intrafund Transfers	(894,402)	(1,089,440)	(2,167,081)	(2,241,712)	(2,186,795)	54,917
Net Appropriations	26,391,669	27,810,927	31,573,003	32,685,280	31,552,751	(1,132,529)
Contingencies/Dept Reserves	520,486	520,486	520,486	520,486	453,068	(67,418)
TOTAL REQUIREMENTS	26,912,155	28,331,413	32,093,489	33,205,766	32,005,819	(1,199,947)
NET COUNTY COST	8,126,034	9,198,325	10,193,662	11,158,833	10,991,665	(167,168)
Salary Resolution	180.00	181.00	184.00	188.00	183.00	(5.00)
Funded FTE	171.75	173.13	175.63	178.14	173.14	(5.00)

Budget Unit Summary FY 2016-17

6300B Correctional Health Services

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Taxes		88,302	113,985	118,790	118,790	0
Intergovernmental Revenues	1,363,270	2,005,986	2,200,542	2,203,058	2,203,058	0
Charges for Services	2,968	3,035	2,700	2,700	2,700	0
Interfund Revenue	340,444	340,444	340,444	340,444	340,444	0
Miscellaneous Revenue	90,670	29,441	74,200	74,200	74,200	0
Total Revenue	1,797,352	2,467,208	2,731,871	2,739,192	2,739,192	0
Fund Balance	864,727	418,689	363,386	173,713	173,713	0
TOTAL SOURCES	2,662,079	2,885,897	3,095,257	2,912,905	2,912,905	0
Salaries and Benefits	12,105,801	12,969,465	15,337,676	17,569,665	19,281,722	1,712,057
Services and Supplies	5,305,000	5,284,359	6,284,536	6,343,518	5,845,979	(497,539)
Other Charges	609,981	627,740	795,559	829,236	907,908	78,672
Fixed Assets		208,478	577,919	181,746	181,746	0
Gross Appropriations	18,020,781	19,090,042	22,995,690	24,924,165	26,217,355	1,293,190
Intrafund Transfers	(7,995,753)	(8,145,853)	(8,877,509)	(8,848,846)	(8,854,521)	(5,675)
Net Appropriations	10,025,028	10,944,189	14,118,181	16,075,319	17,362,834	1,287,515
Contingencies/Dept Reserves	173,713	173,713	173,713	173,713	173,713	0
TOTAL REQUIREMENTS	10,198,741	11,117,902	14,291,894	16,249,032	17,536,547	1,287,515
NET COUNTY COST	7,536,662	8,232,005	11,196,637	13,336,127	14,623,642	1,287,515
Salary Resolution	90.00	91.00	98.00	98.00	100.00	2.00
Funded FTE	86.05	87.75	90.66	94.30	94.32	0.02

Budget Unit Summary FY 2016-17

6600B San Mateo Medical Center

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Taxes	24,041	63,363	596,329	596,329	596,329	0
Use of Money and Property	233,275	128,565	117,382	117,382	117,382	0
Intergovernmental Revenues	70,128,048	78,966,009	65,316,818	56,465,279	56,465,279	0
Charges for Services	107,832,375	128,729,644	161,536,169	180,087,683	180,349,396	261,713
Interfund Revenue	2,190,803	1,745,147	1,578,537	1,578,537	1,578,537	0
Miscellaneous Revenue	12,618,420	(8,895,520)	6,551,980	6,258,747	6,258,747	0
Other Financing Sources	62,380,328	62,902,036	58,868,082	58,868,082	58,121,621	(746,461)
Total Revenue	255,407,290	263,639,245	294,565,297	303,972,039	303,487,291	(484,748)
Fund Balance	7,317,097	10,858,227	14,034,081	10,563,411	10,563,411	0
TOTAL SOURCES	262,724,387	274,497,472	308,599,378	314,535,450	314,050,702	(484,748)
Salaries and Benefits	136,876,575	150,607,884	171,213,905	177,016,191	176,171,443	(844,748)
Services and Supplies	82,307,301	77,008,861	84,479,766	84,840,668	84,840,668	0
Other Charges	23,288,175	22,772,320	27,645,398	28,326,419	28,686,419	360,000
Fixed Assets	9,800	43,969	6,572,258	6,512,258	6,512,258	0
Other Financing Uses	9,587,642	10,216,394	10,375,412	9,527,275	9,527,275	0
Gross Appropriations	252,069,493	260,649,429	300,286,739	306,222,811	305,738,063	(484,748)
Intrafund Transfers	(203,333)	(185,919)	(221,442)	(221,442)	(221,442)	0
Net Appropriations	251,866,160	260,463,510	300,065,297	306,001,369	305,516,621	(484,748)
Non-General Fund Reserves	10,858,227	14,033,961	8,534,081	8,534,081	8,534,081	0
TOTAL REQUIREMENTS	262,724,387	274,497,472	308,599,378	314,535,450	314,050,702	(484,748)
Salary Resolution	997.00	1,015.00	1,038.00	1,038.00	1,038.00	0.00
Funded FTE	925.44	939.99	959.74	967.54	967.54	0.00

Budget Unit Summary FY 2016-17

5850B Contributions to Medical Center

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Intergovernmental Revenues	6,695,083					0
Miscellaneous Revenue	8,850,099	5,612,056	5,612,056	5,612,056	5,612,056	0
TOTAL SOURCES	15,545,182	5,612,056	5,612,056	5,612,056	5,612,056	0
Other Financing Uses	62,517,493	63,068,265	58,868,082	58,868,082	58,121,621	(746,461)
TOTAL REQUIREMENTS	62,517,493	63,068,265	58,868,082	58,868,082	58,121,621	(746,461)
NET COUNTY COST	46,972,311	57,456,209	53,256,026	53,256,026	52,509,565	(746,461)

Budget Unit Summary FY 2016-17

1950B First 5 San Mateo County - Information Only

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Use of Money and Property	179,900	71,263	108,668	94,047	94,047	0
Intergovernmental Revenues	5,869,076	7,222,117	5,782,637	5,551,054	5,821,000	269,946
Interfund Revenue		563				0
Miscellaneous Revenue	816,221	563,041	185,000			0
Total Revenue	6,865,197	7,856,984	6,076,305	5,645,101	5,915,047	269,946
Fund Balance	22,226,981	19,792,060	15,760,600	13,641,432	13,059,948	(581,484)
TOTAL SOURCES	29,092,178	27,649,044	21,836,905	19,286,533	18,974,995	(311,538)
Salaries and Benefits	1,009,658	967,687	1,215,977	1,295,562	1,309,718	14,156
Services and Supplies	125,137	199,299	164,060	152,060	170,500	18,440
Other Charges	8,165,324	9,157,746	6,888,184	7,458,184	7,114,050	(344,134)
Gross Appropriations	9,300,119	10,324,732	8,268,221	8,905,806	8,594,268	(311,538)
Net Appropriations	9,300,119	10,324,732	8,268,221	8,905,806	8,594,268	(311,538)
Non-General Fund Reserves	19,792,059	17,324,312	13,568,684	10,380,727	10,380,727	0
TOTAL REQUIREMENTS	29,092,178	27,649,044	21,836,905	19,286,533	18,974,995	(311,538)
Salary Resolution	8.00	8.00	8.00	8.00	8.00	0.00
Funded FTE	8.00	7.50	7.50	7.50	7.50	0.00

Budget Unit Summary FY 2016-17

2600B Department of Child Support Services

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Intergovernmental Revenues	10,756,102	10,715,631	11,414,033	11,414,033	11,414,033	0
Miscellaneous Revenue			108,090	364,813	254,036	(110,777)
Total Revenue	10,756,102	10,715,631	11,522,123	11,778,846	11,668,069	(110,777)
TOTAL SOURCES	10,756,102	10,715,631	11,522,123	11,778,846	11,668,069	(110,777)
Salaries and Benefits	9,505,634	9,550,359	10,252,597	10,626,897	10,450,996	(175,901)
Services and Supplies	472,407	401,606	428,050	428,050	428,050	0
Other Charges	491,191	473,486	630,174	642,390	652,998	10,608
Other Financing Uses	289,037	290,179	266,985	269,443	266,892	(2,551)
Gross Appropriations	10,758,269	10,715,631	11,577,806	11,966,780	11,798,936	(167,844)
Intrafund Transfers	(2,167)		(55,683)	(187,934)	(130,867)	57,067
Net Appropriations	10,756,102	10,715,631	11,522,123	11,778,846	11,668,069	(110,777)
TOTAL REQUIREMENTS	10,756,102	10,715,631	11,522,123	11,778,846	11,668,069	(110,777)
Salary Resolution	89.00	86.00	80.00	80.00	80.00	0.00
Funded FTE	88.48	85.63	79.63	79.59	79.59	0.00

Budget Unit Summary FY 2016-17

7000D Human Services Agency

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Taxes	1,674,303	3,535,846	13,014,567	10,856,987	11,031,412	174,425
Intergovernmental Revenues	133,576,734	136,188,990	158,102,493	156,887,245	161,952,897	5,065,652
Charges for Services	2,291,531	2,809,850	3,207,836	3,207,836	3,207,836	0
Interfund Revenue	14,102	14,635	30,000	30,000	30,000	0
Miscellaneous Revenue	1,615,968	1,629,138	3,149,861	2,785,423	2,815,058	29,635
Total Revenue	139,172,638	144,178,459	177,504,757	173,767,491	179,037,203	5,269,712
Fund Balance	6,846,102	8,624,249	14,110,938	7,846,944	9,571,944	1,725,000
TOTAL SOURCES	146,018,740	152,802,708	191,615,695	181,614,435	188,609,147	6,994,712
Salaries and Benefits	83,763,454	95,792,988	105,412,774	108,890,626	107,305,635	(1,584,991)
Services and Supplies	45,611,932	46,541,550	75,115,509	70,149,863	78,504,983	8,355,120
Other Charges	61,649,185	59,126,651	74,110,966	70,210,498	71,216,014	1,005,516
Fixed Assets			1,020,000	100,000	100,000	0
Other Financing Uses	919,040	790,776	642,009	644,254	956,171	311,917
Gross Appropriations	191,943,611	202,251,965	256,301,258	249,995,241	258,082,803	8,087,562
Intrafund Transfers	(22,265,047)	(24,150,822)	(30,715,269)	(30,902,822)	(32,602,111)	(1,699,289)
Net Appropriations	169,678,563	178,101,143	225,585,989	219,092,419	225,480,692	6,388,273
Contingencies/Dept Reserves	5,731,102	7,009,249	7,846,944	7,422,744	7,422,744	0
TOTAL REQUIREMENTS	175,409,665	185,110,392	233,432,933	226,515,163	232,903,436	6,388,273
NET COUNTY COST	29,390,925	32,307,684	41,817,238	44,900,728	44,294,289	(606,439)
Salary Resolution	767.00	767.00	769.00	768.00	768.00	0.00
Funded FTE	767.00	766.95	768.95	767.06	767.06	0.00

Budget Unit Summary FY 2016-17

3800B Planning and Building

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Taxes	42,157	7,895	438,483	209,261	209,261	0
Licenses, Permits and Franchises	3,245,735	3,347,614	3,044,560	3,094,560	3,307,623	213,063
Fines, Forfeitures and Penalties	32,676	27,038	15,000	15,000	15,000	0
Intergovernmental Revenues		301,875				0
Charges for Services	1,863,983	1,702,911	1,654,695	1,654,695	1,654,695	0
Interfund Revenue	60,008	11,258				0
Miscellaneous Revenue	288,572	274,582	443,200	174,200	174,200	0
Total Revenue	5,533,132	5,673,174	5,595,938	5,147,716	5,360,779	213,063
Fund Balance	1,306,777	1,533,753	2,401,213	1,153,208	1,153,208	0
TOTAL SOURCES	6,839,909	7,206,927	7,997,151	6,300,924	6,513,987	213,063
Salaries and Benefits	6,237,164	6,699,371	8,592,605	8,627,760	8,624,141	(3,619)
Services and Supplies	1,057,457	1,386,112	2,613,710	935,050	1,010,050	75,000
Other Charges	615,702	569,829	1,120,453	829,862	942,135	112,273
Fixed Assets		14,162	6,360			0
Other Financing Uses	31,739	32,304	42,641	43,692	43,692	0
Gross Appropriations	7,942,062	8,701,777	12,375,769	10,436,364	10,620,018	183,654
Intrafund Transfers	(279,623)	(485,065)	(800,718)	(111,218)	(111,218)	0
Net Appropriations	7,662,439	8,216,711	11,575,051	10,325,146	10,508,800	183,654
Contingencies/Dept Reserves	513,640	562,642	850,430	700,430	746,541	46,111
TOTAL REQUIREMENTS	8,176,079	8,779,353	12,425,481	11,025,576	11,255,341	229,765
NET COUNTY COST	1,336,170	1,572,427	4,428,330	4,724,652	4,741,354	16,702
Salary Resolution	49.00	50.00	54.00	55.00	55.00	0.00
Funded FTE	48.59	49.93	53.68	54.75	54.75	0.00

Budget Unit Summary FY 2016-17

3570B Local Agency Formation Commission

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Intergovernmental Revenues	197,272	228,236	260,938	260,938	217,050	(43,888)
Charges for Services	19,533	16,559	25,000	25,000	30,000	5,000
Miscellaneous Revenue		14,745				0
Total Revenue	216,805	259,540	285,938	285,938	247,050	(38,888)
Fund Balance	91,865	122,266	111,175	94,618	94,618	0
TOTAL SOURCES	308,670	381,806	397,113	380,556	341,668	(38,888)
Salaries and Benefits	235,349	259,798	321,572	329,060	278,352	(50,708)
Services and Supplies	25,086	112,968	42,054	25,497	90,429	64,932
Other Charges	24,605	24,399	52,297	52,297	54,014	1,717
Gross Appropriations	285,039	397,165	415,923	406,854	422,795	15,941
Intrafund Transfers	(98,636)	(126,534)	(111,639)	(111,639)	(108,525)	3,114
Net Appropriations	186,403	270,631	304,284	295,215	314,270	19,055
Contingencies/Dept Reserves	122,266	111,175	92,829	85,341	27,398	(57,943)
TOTAL REQUIREMENTS	308,670	381,806	397,113	380,556	341,668	(38,888)
NET COUNTY COST	0	(0)	0	0	0	0
Salary Resolution	1.00	1.00	1.00	1.00	1.00	0.00
Funded FTE	1.00	1.00	1.00	1.00	1.00	0.00

Budget Unit Summary FY 2016-17

3900B Parks Department

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Taxes	807,069	2,028,540	4,826,807	3,200,000	6,576,247	3,376,247
Fines, Forfeitures and Penalties	6,817	3,505	3,500	3,500	3,500	0
Use of Money and Property	152,024	126,808	109,375	109,375	115,925	6,550
Intergovernmental Revenues		50,000	233,368	101,923	59,000	(42,923)
Charges for Services	2,002,325	1,828,146	1,789,100	1,789,100	1,788,100	(1,000)
Interfund Revenue	36,262	296	27,500	27,500	27,500	0
Miscellaneous Revenue	120,620	66,395	2,800	2,800	2,800	0
Other Financing Sources			182,222	561,815	941,714	379,899
Total Revenue	3,125,117	4,103,690	7,174,672	5,796,013	9,514,786	3,718,773
Fund Balance	227,223	276,858	890,293	473,770	497,770	24,000
TOTAL SOURCES	3,352,340	4,380,548	8,064,965	6,269,783	10,012,556	3,742,773
Salaries and Benefits	6,850,535	7,709,991	9,199,783	9,742,642	10,261,496	518,854
Services and Supplies	1,775,546	2,621,042	7,702,911	5,860,345	8,902,006	3,041,661
Other Charges	1,116,145	1,648,349	2,259,846	1,932,236	2,029,316	97,080
Fixed Assets	(17,601)	177,606	1,178,190	220,000	1,550,000	1,330,000
Other Financing Uses	12,856	4,526	5,976	6,122	6,122	0
Gross Appropriations	9,737,482	12,161,514	20,346,706	17,761,345	22,748,940	4,987,595
Intrafund Transfers	(114,777)	(392,653)	(2,259,638)	(944,730)	(1,601,482)	(656,752)
Net Appropriations	9,622,705	11,768,861	18,087,068	16,816,615	21,147,458	4,330,843
Contingencies/Dept Reserves	127,897	175,524	473,770	336,197	336,197	0
TOTAL REQUIREMENTS	9,750,602	11,944,385	18,560,838	17,152,812	21,483,655	4,330,843
NET COUNTY COST	6,398,262	7,563,837	10,495,873	10,883,029	11,471,099	588,070
Salary Resolution	59.00	57.00	62.00	63.00	67.00	4.00
Funded FTE	58.78	56.98	61.98	63.00	67.00	4.00

Budget Unit Summary FY 2016-17

3950B Fish and Game

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Fines, Forfeitures and Penalties	1,267	2,273	950	950	950	0
Use of Money and Property	498	537	400	400	400	0
Miscellaneous Revenue	1,098	102				0
Total Revenue	2,862	2,912	1,350	1,350	1,350	0
Fund Balance	81,265	74,127	67,039	58,389	58,389	0
TOTAL SOURCES	84,127	77,039	68,389	59,739	59,739	0
Services and Supplies	10,000	10,000	10,000	10,000	10,000	0
Net Appropriations	10,000	10,000	10,000	10,000	10,000	0
Non-General Fund Reserves	74,127	67,039	58,389	49,739	49,739	0
TOTAL REQUIREMENTS	84,127	77,039	68,389	59,739	59,739	0

Budget Unit Summary FY 2016-17

3970B Parks Acquisition and Development

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Taxes			300,000		211,910	211,910
Use of Money and Property	14,682	12,980	12,000		10,000	10,000
Intergovernmental Revenues	1,212,462	1,599,130	600,000		225,141	225,141
Charges for Services	20,026					0
Miscellaneous Revenue	416,471	558,463				0
Other Financing Sources		238,459	1,220,000		1,220,000	1,220,000
Total Revenue	1,663,640	2,409,032	2,132,000		1,667,051	1,667,051
Fund Balance	2,650,357	2,176,229	2,404,615	784,109	1,782,109	998,000
TOTAL SOURCES	4,313,997	4,585,261	4,536,615	784,109	3,449,160	2,665,051
Services and Supplies	311,068	265,933	1,100,000		687,051	687,051
Other Charges		26,013				0
Fixed Assets	1,544,103	604,266	1,504,407		1,120,000	1,120,000
Other Financing Uses	282,598	1,284,433	1,148,099		998,000	998,000
Gross Appropriations	2,137,768	2,180,645	3,752,506		2,805,051	2,805,051
Net Appropriations	2,137,768	2,180,645	3,752,506		2,805,051	2,805,051
Non-General Fund Reserves	2,176,229	2,404,615	784,109	784,109	644,109	(140,000)
TOTAL REQUIREMENTS	4,313,997	4,585,261	4,536,615	784,109	3,449,160	2,665,051

Budget Unit Summary FY 2016-17

3980B Coyote Point Marina

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Use of Money and Property	26,121	29,802	24,800	24,800	24,800	0
Intergovernmental Revenues	1,359,893	490,008				0
Charges for Services	951,418	1,063,634	1,075,600	1,075,600	1,075,600	0
Miscellaneous Revenue	8,266	673				0
Other Financing Sources		27,613				0
Total Revenue	2,345,697	1,611,729	1,100,400	1,100,400	1,100,400	0
Fund Balance	1,129,912	728,139	1,265,595	1,021,720	1,296,720	275,000
TOTAL SOURCES	3,475,609	2,339,868	2,365,995	2,122,120	2,397,120	275,000
Salaries and Benefits	288,308	342,323	424,412	443,363	430,821	(12,542)
Services and Supplies	137,328	125,923	317,053	317,053	317,053	0
Other Charges	364,616	185,257	174,880	176,482	247,526	71,044
Fixed Assets	262,379	316,504	400,000	400,000	675,000	275,000
Other Financing Uses	1,694,838	104,266				0
Gross Appropriations	2,747,470	1,074,273	1,316,345	1,336,898	1,670,400	333,502
Net Appropriations	2,747,470	1,074,273	1,316,345	1,336,898	1,670,400	333,502
Non-General Fund Reserves	728,139	1,265,595	1,049,650	785,222	726,720	(58,502)
TOTAL REQUIREMENTS	3,475,609	2,339,868	2,365,995	2,122,120	2,397,120	275,000
Salary Resolution	3.00	3.00	3.00	3.00	3.00	0.00
Funded FTE	3.00	3.00	3.00	3.00	3.00	0.00

Budget Unit Summary FY 2016-17

3700B County Library - Information Only

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Taxes	22,837,308	23,283,389	24,089,164	21,537,164	25,482,164	3,945,000
Use of Money and Property	101,845	138,679	99,800	99,800	120,800	21,000
Intergovernmental Revenues	320,188	367,792	180,572	180,572	168,000	(12,572)
Charges for Services	524,595	282,762	333,000	333,000	204,000	(129,000)
Interfund Revenue	135,028	137,366	501,396	139,898	139,898	0
Miscellaneous Revenue	811,349	611,585	382,425	325,425	687,425	362,000
Total Revenue	24,730,312	24,821,573	25,586,357	22,615,859	26,802,287	4,186,428
Fund Balance	16,171,064	18,702,371	20,472,423	14,588,423	15,068,263	479,840
TOTAL SOURCES	40,901,376	43,523,944	46,058,780	37,204,282	41,870,550	4,666,268
Salaries and Benefits	12,470,002	13,465,681	15,027,158	14,638,716	15,675,149	1,036,433
Services and Supplies	17,360,105	18,086,306	29,556,744	15,880,900	32,968,452	17,087,552
Other Charges	1,225,228	1,300,862	1,409,508	1,417,356	1,526,851	109,495
Fixed Assets	13,158	8,988	1,160,000	10,000	89,000	79,000
Other Financing Uses	11,943	12,155	12,051	12,352	12,352	0
Gross Appropriations	31,080,437	32,873,993	47,165,461	31,959,324	50,271,804	18,312,480
Intrafund Transfers	(8,881,431)	(9,822,471)	(15,695,104)	(9,343,465)	(18,410,680)	(9,067,215)
Net Appropriations	22,199,006	23,051,522	31,470,357	22,615,859	31,861,124	9,245,265
Contingencies/Dept Reserves	3,755,526	4,046,210	4,329,557	4,539,057	3,427,393	(1,111,664)
Non-General Fund Reserves	14,946,845	16,426,213	10,258,866	10,049,366	6,582,033	(3,467,333)
TOTAL REQUIREMENTS	40,901,376	43,523,944	46,058,780	37,204,282	41,870,550	4,666,268
Salary Resolution	121.00	121.00	121.00	121.00	121.00	0.00
Funded FTE	106.90	108.68	108.68	110.25	108.27	(1.98)

Budget Unit Summary FY 2016-17

4000B Office of Sustainability

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Taxes		251,360	12,081,343	4,950,000	5,296,403	346,403
Intergovernmental Revenues			1,000,490	1,000,490	1,000,490	0
Charges for Services			1,264,712	1,264,712	1,264,712	0
Interfund Revenue			63,000	63,000	63,000	0
Miscellaneous Revenue	143,855	248,865	185,200	85,200	85,200	0
Other Financing Sources		162,977	28,320	28,320	28,320	0
Total Revenue	143,855	663,202	14,623,065	7,391,722	7,738,125	346,403
Fund Balance			181,870	181,870	1,490,794	1,308,924
TOTAL SOURCES	143,855	663,202	14,804,935	7,573,592	9,228,919	1,655,327
Salaries and Benefits	181,917	908,075	3,723,914	3,784,494	3,646,255	(138,239)
Services and Supplies	44,244	450,954	15,425,250	9,618,907	15,038,217	5,419,310
Other Charges	25,135	61,866	670,877	173,298	705,998	532,700
Other Financing Uses		3,843			7,607	7,607
Gross Appropriations	251,296	1,424,738	19,820,041	13,576,699	19,398,077	5,821,378
Intrafund Transfers			(92,680)	(92,680)	(2,903,480)	(2,810,800)
Net Appropriations	251,296	1,424,738	19,727,361	13,484,019	16,494,597	3,010,578
Contingencies/Dept Reserves			181,870	181,870	181,870	0
TOTAL REQUIREMENTS	251,296	1,424,738	19,909,231	13,665,889	16,676,467	3,010,578
NET COUNTY COST	107,441	761,536	5,104,296	6,092,297	7,447,548	1,355,251
Salary Resolution		3.00	15.00	16.00	15.00	(1.00)
Funded FTE		3.00	14.75	16.00	15.00	(1.00)

Budget Unit Summary FY 2016-17

4060B Solid Waste Management

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Licenses, Permits and Franchises			2,300,000	2,300,000	2,549,571	249,571
Use of Money and Property			20,817	20,817	20,817	0
Charges for Services			1,000	1,000	81,000	80,000
Interfund Revenue			75,000	75,000	75,000	0
Other Financing Sources					255,000	255,000
Total Revenue			2,396,817	2,396,817	2,981,388	584,571
Fund Balance			4,695,097	4,695,097	5,155,707	460,610
TOTAL SOURCES			7,091,914	7,091,914	8,137,095	1,045,181
Salaries and Benefits			1,238,685	1,238,685	1,587,693	349,008
Services and Supplies			1,396,131	1,396,131	1,629,310	233,179
Other Charges			94,348	94,348	129,101	34,753
Other Financing Uses			32,369	32,369	0	(32,369)
Gross Appropriations			2,761,533	2,761,533	3,346,104	584,571
Net Appropriations			2,761,533	2,761,533	3,346,104	584,571
Contingencies/Dept Reserves			2,723,005	2,723,005	3,183,615	460,610
Non-General Fund Reserves			1,607,376	1,607,376	1,607,376	0
TOTAL REQUIREMENTS			7,091,914	7,091,914	8,137,095	1,045,181
Salary Resolution			5.00	5.00	6.00	1.00
Funded FTE			5.00	5.00	6.00	1.00

Budget Unit Summary FY 2016-17

4070B County Service Areas - OOS

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Taxes					846,083	846,083
Licenses, Permits and Franchises					125,000	125,000
Use of Money and Property					26,204	26,204
Intergovernmental Revenues					4,147	4,147
Charges for Services					1,290,996	1,290,996
Total Revenue					2,292,430	2,292,430
Fund Balance					3,874,860	3,874,860
TOTAL SOURCES					6,167,290	6,167,290
Salaries and Benefits					80,994	80,994
Services and Supplies					2,368,783	2,368,783
Other Charges					34,000	34,000
Gross Appropriations					2,483,777	2,483,777
Net Appropriations					2,483,777	2,483,777
Contingencies/Dept Reserves					3,683,513	3,683,513
TOTAL REQUIREMENTS					6,167,290	6,167,290

Budget Unit Summary FY 2016-17

4510B Public Works Administration

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Taxes	25,963	30,338				0
Intergovernmental Revenues	25,000					0
Charges for Services	829,215	782,510	1,346,681	1,380,986	1,507,826	126,840
Interfund Revenue	3,583,903	3,320,348	6,675,032	6,748,783	6,910,592	161,809
Miscellaneous Revenue	55,264	20,184	40,000	40,000	40,000	0
Total Revenue	4,519,344	4,153,380	8,061,713	8,169,769	8,458,418	288,649
TOTAL SOURCES	4,519,344	4,153,380	8,061,713	8,169,769	8,458,418	288,649
Salaries and Benefits	4,652,911	4,853,004	5,737,630	5,809,284	6,061,088	251,804
Services and Supplies	509,574	419,290	1,197,794	1,163,332	1,204,922	41,590
Other Charges	845,198	876,205	2,411,831	2,433,204	2,522,829	89,625
Fixed Assets	36,075	23,301	10,800			0
Other Financing Uses	264,411	343,363	202,807	204,043	184,241	(19,802)
Gross Appropriations	6,308,167	6,515,163	9,560,862	9,609,863	9,973,080	363,217
Intrafund Transfers	(1,788,823)	(2,122,270)	(1,499,149)	(1,440,094)	(1,514,662)	(74,568)
Net Appropriations	4,519,344	4,392,894	8,061,713	8,169,769	8,458,418	288,649
TOTAL REQUIREMENTS	4,519,344	4,392,894	8,061,713	8,169,769	8,458,418	288,649
NET COUNTY COST	0	239,514	0	0	0	0
Salary Resolution	33.00	33.00	34.00	34.00	36.00	2.00
Funded FTE	32.77	32.96	33.96	33.94	35.94	2.00

Budget Unit Summary FY 2016-17

4600B Engineering Services

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Charges for Services	51,490	54,905	57,000	66,000	66,000	0
Interfund Revenue	3,382,660	3,104,876	4,292,433	4,389,849	4,259,125	(130,724)
Miscellaneous Revenue	1,588	1,695	1,500	1,500	1,500	0
Total Revenue	3,435,737	3,161,475	4,350,933	4,457,349	4,326,625	(130,724)
Fund Balance	297,500	206,820	220,136			0
TOTAL SOURCES	3,733,237	3,368,295	4,571,069	4,457,349	4,326,625	(130,724)
Salaries and Benefits	3,366,614	3,363,549	4,201,744	4,320,797	4,185,928	(134,869)
Services and Supplies	430,587	496,924	960,871	735,835	735,835	0
Other Charges	101,047	90,980	167,072	171,045	171,424	379
Fixed Assets	5,028			15,000	15,000	0
Other Financing Uses	102,638	56,030	84,996	82,956	83,341	385
Gross Appropriations	4,005,914	4,007,483	5,414,683	5,325,633	5,191,528	(134,105)
Intrafund Transfers	(382,872)	(487,647)	(723,614)	(748,284)	(744,903)	3,381
Net Appropriations	3,623,041	3,519,836	4,691,069	4,577,349	4,446,625	(130,724)
TOTAL REQUIREMENTS	3,623,041	3,519,836	4,691,069	4,577,349	4,446,625	(130,724)
NET COUNTY COST	(110,196)	151,541	120,000	120,000	120,000	0
Salary Resolution	24.00	24.00	23.00	23.00	23.00	0.00
Funded FTE	23.75	23.90	23.15	22.88	22.88	0.00

Budget Unit Summary FY 2016-17

4730B Facilities Services

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Use of Money and Property	720,673	899,231	650,571	529,307	529,307	0
Intergovernmental Revenues	918,636	685,093	882,368	882,368	882,368	0
Charges for Services	866		193,606	202,806	202,806	0
Interfund Revenue	7,638,794	7,924,168	9,656,536	9,974,907	10,878,959	904,052
Miscellaneous Revenue	571,920	544,577	340,500	350,500	350,500	0
Total Revenue	9,850,889	10,053,069	11,723,581	11,939,888	12,843,940	904,052
Fund Balance	155,387	504,036	991,924	232,350	232,350	0
TOTAL SOURCES	10,006,276	10,557,105	12,715,505	12,172,238	13,076,290	904,052
Salaries and Benefits	11,343,256	12,078,694	14,763,252	15,999,241	16,762,658	763,417
Services and Supplies	12,479,492	12,184,287	16,817,887	17,107,977	17,562,628	454,651
Other Charges	1,368,480	1,551,730	2,196,533	2,283,754	2,488,198	204,444
Fixed Assets	15,757	51,237	30,000			0
Other Financing Uses	292,372	420,487	295,929	296,669	296,820	151
Gross Appropriations	25,499,356	26,286,435	34,103,601	35,687,641	37,110,304	1,422,663
Intrafund Transfers	(15,789,610)	(16,613,309)	(21,388,096)	(23,515,403)	(24,034,014)	(518,611)
Net Appropriations	9,709,747	9,673,127	12,715,505	12,172,238	13,076,290	904,052
TOTAL REQUIREMENTS	9,709,747	9,673,127	12,715,505	12,172,238	13,076,290	904,052
NET COUNTY COST	(296,530)	(883,979)	0	0	0	0
Salary Resolution	98.00	98.00	111.00	111.00	115.00	4.00
Funded FTE	97.70	97.75	105.25	110.91	114.91	4.00

Budget Unit Summary FY 2016-17

4520B Road Construction and Operations

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Taxes	2,236,259	2,368,862	2,165,199	2,195,199	2,195,199	0
Licenses, Permits and Franchises	165,132	223,920	170,000	170,000	170,000	0
Use of Money and Property	260,599	343,432	209,788	209,788	209,788	0
Intergovernmental Revenues	23,886,261	20,521,599	20,762,893	21,848,593	21,411,040	(437,553)
Charges for Services	625,466	544,422	374,000	374,000	374,000	0
Interfund Revenue	1,054,699	1,216,654	1,119,712	1,155,512	1,155,512	0
Miscellaneous Revenue	1,098,580	521,416	170,000	170,000	170,000	0
Other Financing Sources	1,116,457	1,169,603	1,350,000	950,000	950,000	0
Total Revenue	30,443,453	26,909,907	26,321,592	27,073,092	26,635,539	(437,553)
Fund Balance	32,450,014	36,610,878	40,284,433	28,773,094	28,773,094	0
TOTAL SOURCES	62,893,467	63,520,785	66,606,025	55,846,186	55,408,633	(437,553)
Salaries and Benefits	9,214,760	9,399,831	10,845,845	11,250,847	11,243,411	(7,436)
Services and Supplies	10,557,545	7,499,905	15,678,285	15,336,671	15,389,171	52,500
Other Charges	992,295	1,195,185	2,133,685	2,177,017	2,177,017	0
Fixed Assets	6,452,020	4,757,241	9,834,500	11,611,000	11,611,000	0
Other Financing Uses	1,027,368	1,666,085	2,578,808	2,159,002	2,159,002	0
Gross Appropriations	28,243,989	24,518,247	41,071,123	42,534,537	42,579,601	45,064
Intrafund Transfers	(1,961,400)	(1,281,895)	(1,295,000)	(1,295,000)	(1,295,000)	0
Net Appropriations	26,282,589	23,236,352	39,776,123	41,239,537	41,284,601	45,064
Contingencies/Dept Reserves	16,837,964	36,623,494	22,951,963	10,571,710	10,141,593	(430,117)
Non-General Fund Reserves	19,772,913	3,660,939	3,877,939	4,034,939	3,982,439	(52,500)
TOTAL REQUIREMENTS	62,893,467	63,520,785	66,606,025	55,846,186	55,408,633	(437,553)
Salary Resolution	78.00	77.00	77.00	77.00	77.00	0.00
Funded FTE	78.00	77.00	77.00	77.00	77.00	0.00

Budget Unit Summary FY 2016-17

4740B Construction Services

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Use of Money and Property	327	1,269				0
Charges for Services	5,689	5,827	98,410	98,410	98,410	0
Interfund Revenue	1,645,786	1,783,798	2,242,665	2,379,583	2,347,514	(32,069)
Miscellaneous Revenue	19,615	(648)				0
Other Financing Sources	8,848	268,414				0
Total Revenue	1,680,266	2,058,660	2,341,075	2,477,993	2,445,924	(32,069)
Fund Balance	200,475	188,485	369,969			0
TOTAL SOURCES	1,880,741	2,247,145	2,711,044	2,477,993	2,445,924	(32,069)
Salaries and Benefits	1,265,390	1,294,223	1,882,414	1,985,082	1,953,013	(32,069)
Services and Supplies	353,216	160,766	551,202	411,646	411,646	0
Other Charges	71,478	419,762	272,706	76,543	76,543	0
Other Financing Uses	2,246	2,425	4,722	4,722	4,722	0
Gross Appropriations	1,692,331	1,877,176	2,711,044	2,477,993	2,445,924	(32,069)
Intrafund Transfers	(76)					0
Net Appropriations	1,692,255	1,877,176	2,711,044	2,477,993	2,445,924	(32,069)
Contingencies/Dept Reserves	188,485	369,969				0
TOTAL REQUIREMENTS	1,880,741	2,247,145	2,711,044	2,477,993	2,445,924	(32,069)
Salary Resolution	10.00	10.00	10.00	10.00	10.00	0.00
Funded FTE	10.00	10.00	10.00	9.95	9.95	0.00

Budget Unit Summary FY 2016-17

4660B Enhanced Flood Control Program Admin

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Salaries and Benefits				83,600	391,000	307,400
Services and Supplies				116,400	1,589,483	1,473,083
Other Charges					14,720	14,720
Other Financing Uses					4,797	4,797
Gross Appropriations				200,000	2,000,000	1,800,000
Intrafund Transfers				(200,000)	(2,000,000)	(1,800,000)
Net Appropriations				0	0	0
TOTAL REQUIREMENTS				0	0	0

Budget Unit Summary FY 2016-17

4760B Vehicle and Equipment Services

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Use of Money and Property	57,997	81,824				0
Charges for Services	3,980	3,558	10,500	10,500	10,500	0
Interfund Revenue	6,833,935	6,970,263	7,896,345	7,806,723	8,914,127	1,107,404
Miscellaneous Revenue	220,470	105,454	85,420	86,000	86,000	0
Other Financing Sources	267,610	315,102	188,756			0
Total Revenue	7,383,992	7,476,202	8,181,021	7,903,223	9,010,627	1,107,404
Fund Balance	9,226,904	10,733,481	12,839,812	13,187,375	13,187,375	0
TOTAL SOURCES	16,610,896	18,209,684	21,020,833	21,090,598	22,198,002	1,107,404
Salaries and Benefits	1,506,361	1,594,084	1,799,475	1,870,754	1,832,148	(38,606)
Services and Supplies	2,581,878	2,677,551	3,450,278	3,200,370	3,236,380	36,010
Other Charges	494,578	523,616	615,700	641,523	641,523	0
Fixed Assets	1,319,424	896,452	2,170,000	2,170,000	3,280,000	1,110,000
Other Financing Uses	5,967	5,967	3,505	3,592	3,592	0
Gross Appropriations	5,908,207	5,697,669	8,038,958	7,886,239	8,993,643	1,107,404
Intrafund Transfers	(30,792)	(327,797)	(205,500)	(212,500)	(212,500)	0
Net Appropriations	5,877,415	5,369,872	7,833,458	7,673,739	8,781,143	1,107,404
Non-General Fund Reserves	10,733,481	12,839,812	13,187,375	13,416,859	13,416,859	0
TOTAL REQUIREMENTS	16,610,896	18,209,684	21,020,833	21,090,598	22,198,002	1,107,404
Salary Resolution	14.00	14.00	14.00	14.00	14.00	0.00
Funded FTE	14.00	14.00	14.00	14.00	14.00	0.00

Budget Unit Summary FY 2016-17

4840B Utilities

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Taxes	6,640,553	7,173,743	5,288,404	5,386,729	4,567,253	(819,476)
Licenses, Permits and Franchises	711,041	780,197	825,000	825,000	550,000	(275,000)
Use of Money and Property	307,886	390,019	290,594	290,594	264,390	(26,204)
Intergovernmental Revenues	393,246	683,764	1,031,571	31,571	677,567	645,996
Charges for Services	12,409,196	12,998,193	13,853,911	14,279,102	13,069,556	(1,209,546)
Interfund Revenue	3,885,696	5,755,910	13,399,155	9,702,234	9,741,599	39,365
Miscellaneous Revenue	577,361	90,931	71,993	68,043	68,043	0
Other Financing Sources	3,418,087	4,785,454	5,177,388	2,545,856	2,545,856	0
Total Revenue	28,343,065	32,658,212	39,938,016	33,129,129	31,484,264	(1,644,865)
Fund Balance	49,857,112	55,365,098	61,569,968	47,815,551	43,480,081	(4,335,470)
TOTAL SOURCES	78,200,177	88,023,310	101,507,984	80,944,680	74,964,345	(5,980,335)
Salaries and Benefits	2,325,432	2,463,496	3,165,639	3,388,800	3,397,491	8,691
Services and Supplies	12,248,381	15,077,859	24,873,450	24,903,483	22,188,930	(2,714,553)
Other Charges	2,600,999	2,286,158	11,237,740	6,818,410	6,812,866	(5,544)
Fixed Assets	1,840,146	2,124,640	9,739,296	1,750,000	5,608,000	3,858,000
Other Financing Uses	4,965,823	4,623,197	4,627,032	4,095,569	4,363,386	267,817
Gross Appropriations	23,980,780	26,575,349	53,643,157	40,956,262	42,370,673	1,414,411
Intrafund Transfers	(404,158)	(242,005)	(70,724)	(89,189)	(89,189)	0
Net Appropriations	23,576,622	26,333,344	53,572,433	40,867,073	42,281,484	1,414,411
Contingencies/Dept Reserves	54,405,260	61,461,955	47,703,283	39,840,920	32,446,174	(7,394,746)
Non-General Fund Reserves	98,294	108,011	112,268	116,687	116,687	0
TOTAL REQUIREMENTS	78,080,177	87,903,310	101,387,984	80,824,680	74,844,345	(5,980,335)
NET COUNTY COST	(120,000)	(120,000)	(120,000)	(120,000)	(120,000)	0
Salary Resolution	17.00	17.00	20.00	20.00	20.00	0.00
Funded FTE	16.96	16.76	19.26	19.70	19.70	0.00

Budget Unit Summary FY 2016-17

4850B Airports

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Licenses, Permits and Franchises	15,500	15,500	15,500	15,500	15,500	0
Use of Money and Property	2,686,817	2,652,070	3,789,112	4,105,806	4,105,806	0
Intergovernmental Revenues	84,263	1,490,372	1,065,991		845,688	845,688
Charges for Services	13,798	13,571	29,500	29,500	29,500	0
Interfund Revenue					2,800,000	2,800,000
Miscellaneous Revenue	301,492	50,189	62,000	62,000	62,000	0
Other Financing Sources	18,096	44,099				0
Total Revenue	3,119,966	4,265,801	4,962,103	4,212,806	7,858,494	3,645,688
Fund Balance	1,104,534	1,424,129	709,366	688,080	688,080	0
TOTAL SOURCES	4,224,500	5,689,931	5,671,469	4,900,886	8,546,574	3,645,688
Salaries and Benefits	1,116,250	1,054,771	1,356,270	1,417,562	1,393,559	(24,003)
Services and Supplies	743,793	776,153	1,007,167	903,667	903,667	0
Other Charges	1,304,626	1,332,477	777,559	783,977	1,088,369	304,392
Fixed Assets	221,489	1,817,164	1,892,393		4,620,967	4,620,967
Gross Appropriations	3,386,158	4,980,565	5,033,389	3,105,206	8,006,562	4,901,356
Intrafund Transfers	(4,896)		(50,000)	(50,000)	(50,000)	0
Net Appropriations	3,381,262	4,980,565	4,983,389	3,055,206	7,956,562	4,901,356
Non-General Fund Reserves	843,237	709,366	688,080	1,845,680	590,012	(1,255,668)
TOTAL REQUIREMENTS	4,224,500	5,689,931	5,671,469	4,900,886	8,546,574	3,645,688
Salary Resolution	8.00	8.00	9.00	9.00	9.00	0.00
Funded FTE	8.00	8.00	9.00	9.00	9.00	0.00

Budget Unit Summary FY 2016-17

8500B Capital Projects

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Taxes	946,234	2,887,107	33,422,170	32,940,126	57,980,382	25,040,256
Use of Money and Property	(3,675)	5,082				0
Charges for Services	1,085	480				0
Interfund Revenue		43,939				0
Miscellaneous Revenue	30,150	3,491				0
Other Financing Sources	22,852,077	22,438,930	91,840,470	89,970,332	159,198,325	69,227,993
Total Revenue	23,825,870	25,379,029	125,262,640	122,910,458	217,178,707	94,268,249
Fund Balance	2,633,923	2,335,604	2,357,051	2,504,339	2,504,339	0
TOTAL SOURCES	26,459,793	27,714,633	127,619,691	125,414,797	219,683,046	94,268,249
Services and Supplies	7,274,765	6,090,541				0
Other Charges	7,033,213					0
Fixed Assets	9,816,211	19,267,041	125,115,352	121,684,487	216,522,709	94,838,222
Gross Appropriations	24,124,189	25,357,582	125,115,352	121,684,487	216,522,709	94,838,222
Net Appropriations	24,124,189	25,357,582	125,115,352	121,684,487	216,522,709	94,838,222
Contingencies/Dept Reserves	2,335,604	2,357,051	2,504,339	3,730,310	3,160,337	(569,973)
TOTAL REQUIREMENTS	26,459,793	27,714,633	127,619,691	125,414,797	219,683,046	94,268,249

Budget Unit Summary FY 2016-17

8200B Accumulated Capital Outlay Fund

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Use of Money and Property	1,434	622,615	500,000	500,000	500,000	0
Other Financing Sources	87,053,358					0
Total Revenue	87,054,792	622,615	500,000	500,000	500,000	0
Fund Balance		87,054,792	87,677,408	76,677,408	86,673,356	9,995,948
TOTAL SOURCES	87,054,792	87,677,407	88,177,408	77,177,408	87,173,356	9,995,948
Other Financing Uses			11,000,000	23,500,000	33,495,948	9,995,948
Gross Appropriations			11,000,000	23,500,000	33,495,948	9,995,948
Net Appropriations			11,000,000	23,500,000	33,495,948	9,995,948
Non-General Fund Reserves	87,054,792	87,677,407	77,177,408	53,677,408	53,677,408	0
TOTAL REQUIREMENTS	87,054,792	87,677,407	88,177,408	77,177,408	87,173,356	9,995,948

Budget Unit Summary FY 2016-17

8300B Courthouse Construction Fund

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Use of Money and Property	4,120	5,041	5,000	2,000	2,000	0
Charges for Services	1,106,861	1,101,694	1,100,000	1,100,000	1,100,000	0
Miscellaneous Revenue	57,437	5,342				0
Total Revenue	1,168,418	1,112,077	1,105,000	1,102,000	1,102,000	0
Fund Balance	957,831	841,246	818,053	546,949	546,949	0
TOTAL SOURCES	2,126,248	1,953,323	1,923,053	1,648,949	1,648,949	0
Services and Supplies	(60)					0
Other Charges	7,290	5,467				0
Other Financing Uses	1,277,773	1,129,802	1,376,104	1,368,379	1,368,379	0
Gross Appropriations	1,285,003	1,135,270	1,376,104	1,368,379	1,368,379	0
Net Appropriations	1,285,003	1,135,270	1,376,104	1,368,379	1,368,379	0
Contingencies/Dept Reserves		191,435				0
Non-General Fund Reserves	841,245	626,618	546,949	280,570	280,570	0
TOTAL REQUIREMENTS	2,126,248	1,953,323	1,923,053	1,648,949	1,648,949	0

Budget Unit Summary FY 2016-17

8400B Criminal Justice Construction Fund

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Use of Money and Property	13,388	15,741	15,000	15,000	15,000	0
Charges for Services	1,106,749	1,101,778	1,100,000	1,100,000	1,100,000	0
Miscellaneous Revenue	15,783	1,468				0
Total Revenue	1,135,919	1,118,987	1,115,000	1,115,000	1,115,000	0
Fund Balance	1,715,442	1,751,362	1,770,348	1,785,348	1,785,348	0
TOTAL SOURCES	2,851,361	2,870,348	2,885,348	2,900,348	2,900,348	0
Other Financing Uses	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	0
Gross Appropriations	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	0
Net Appropriations	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	0
Contingencies/Dept Reserves	86,067	160,487	53,986	53,986	53,986	0
Non-General Fund Reserves	1,665,295	1,609,861	1,731,362	1,746,362	1,746,362	0
TOTAL REQUIREMENTS	2,851,361	2,870,348	2,885,348	2,900,348	2,900,348	0

Budget Unit Summary FY 2016-17

1220B Real Property Services

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Use of Money and Property	294,093	482,310	362,351	371,245	371,245	0
Charges for Services	7,500	25,000	26,500	20,000	20,000	0
Interfund Revenue	2,524,603	2,422,754	2,483,328	2,512,604	2,512,604	0
Miscellaneous Revenue		4,700				0
Total Revenue	2,826,196	2,934,764	2,872,179	2,903,849	2,903,849	0
Fund Balance	1,761,201	1,587,578	1,519,327	837,669	837,669	0
TOTAL SOURCES	4,587,397	4,522,342	4,391,506	3,741,518	3,741,518	0
Salaries and Benefits	585,485	613,048	765,983	715,687	679,621	(36,066)
Services and Supplies	128,206	129,113	466,320	100,328	100,328	0
Other Charges	14,762,169	15,133,160	15,915,022	16,342,114	16,378,180	36,066
Other Financing Uses	3,525	3,038	4,312	4,419	4,419	0
Gross Appropriations	15,479,385	15,878,360	17,151,637	17,162,548	17,162,548	0
Intrafund Transfers	(12,479,565)	(12,875,344)	(13,446,102)	(14,107,001)	(14,107,001)	0
Net Appropriations	2,999,819	3,003,016	3,705,535	3,055,547	3,055,547	0
Contingencies/Dept Reserves	1,587,578	1,519,326	685,971	685,971	685,971	0
TOTAL REQUIREMENTS	4,587,397	4,522,342	4,391,506	3,741,518	3,741,518	0
NET COUNTY COST	0	(0)	0	0	0	0
Salary Resolution	4.00	4.00	4.00	4.00	4.00	0.00
Funded FTE	4.00	4.00	4.00	4.00	4.00	0.00

Budget Unit Summary FY 2016-17

1260B Agricultural Commissioner/Sealer

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Taxes					0	0
Licenses, Permits and Franchises	627,450	600,374	666,391	666,391	666,391	0
Fines, Forfeitures and Penalties	26,639	16,615				0
Intergovernmental Revenues	2,335,140	2,363,603	2,320,535	2,330,035	2,330,035	0
Charges for Services	177,877	183,663	192,200	192,200	192,200	0
Interfund Revenue		1,210				0
Miscellaneous Revenue	4,545	3,837	100	100	100	0
Total Revenue	3,171,650	3,169,302	3,179,226	3,188,726	3,188,726	0
Fund Balance	411,108	444,474	463,540	428,853	428,853	0
TOTAL SOURCES	3,582,758	3,613,776	3,642,766	3,617,579	3,617,579	0
Salaries and Benefits	3,805,874	4,002,214	4,318,570	4,475,092	4,401,371	(73,721)
Services and Supplies	146,531	173,124	402,568	359,200	359,200	0
Other Charges	491,223	499,126	589,588	597,796	642,387	44,591
Fixed Assets			28,000			0
Other Financing Uses	5,640	5,689	3,401	3,485	3,485	0
Gross Appropriations	4,449,268	4,680,153	5,342,127	5,435,573	5,406,443	(29,130)
Intrafund Transfers			(35,000)			0
Net Appropriations	4,449,268	4,680,153	5,307,127	5,435,573	5,406,443	(29,130)
Contingencies/Dept Reserves	260,536	260,536	260,536	270,036	355,511	85,475
TOTAL REQUIREMENTS	4,709,804	4,940,689	5,567,663	5,705,609	5,761,954	56,345
NET COUNTY COST	1,127,046	1,326,913	1,924,897	2,088,030	2,144,375	56,345
Salary Resolution	30.00	30.00	30.00	30.00	30.00	0.00
Funded FTE	28.65	28.91	28.91	28.78	28.78	0.00

Budget Unit Summary FY 2016-17

1240B Public Safety Communications

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Intergovernmental Revenues	2,662,015	2,662,015	2,662,015	2,662,015	2,662,015	0
Charges for Services	4,675,947	4,868,981	5,093,616	5,225,581	5,225,581	0
Interfund Revenue	8,519	10,529	8,944	10,235	10,235	0
Miscellaneous Revenue	98,815	169,931	80,000	80,000	80,000	0
Total Revenue	7,445,297	7,711,455	7,844,575	7,977,831	7,977,831	0
Fund Balance	291,886	316,918	599,042	316,641	316,641	0
TOTAL SOURCES	7,737,183	8,028,373	8,443,617	8,294,472	8,294,472	0
Salaries and Benefits	9,530,013	10,093,317	10,848,810	11,021,958	10,880,658	(141,300)
Services and Supplies	591,142	374,079	652,690	568,820	618,820	50,000
Other Charges	508,297	492,758	589,679	608,282	602,081	(6,201)
Fixed Assets	25,027		657,500		375,000	375,000
Other Financing Uses	28,713	28,992	27,330	27,868	23,256	(4,612)
Gross Appropriations	10,683,193	10,989,146	12,776,009	12,226,928	12,499,815	272,887
Intrafund Transfers	(371,000)	(321,358)	(1,042,518)	(278,615)	(703,615)	(425,000)
Net Appropriations	10,312,192	10,667,788	11,733,491	11,948,313	11,796,200	(152,113)
Contingencies/Dept Reserves	202,728	299,938	302,781	302,781	302,781	0
TOTAL REQUIREMENTS	10,514,920	10,967,726	12,036,272	12,251,094	12,098,981	(152,113)
NET COUNTY COST	2,777,737	2,939,352	3,592,655	3,956,622	3,804,509	(152,113)
Salary Resolution	58.00	59.00	59.00	59.00	59.00	0.00
Funded FTE	57.99	59.00	59.00	59.00	59.00	0.00

Budget Unit Summary FY 2016-17

3550B Structural Fire

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Taxes	5,390,390	5,711,591	5,179,124	5,425,621	5,425,621	0
Use of Money and Property	67,272	70,133	42,000	42,000	42,000	0
Intergovernmental Revenues	1,737,362	2,022,963	2,119,995	2,119,995	2,119,995	0
Charges for Services	324,191	296,130	290,000	290,000	290,000	0
Miscellaneous Revenue	43,417	56,415	18,683	18,683	18,683	0
Total Revenue	7,562,631	8,157,232	7,649,802	7,896,299	7,896,299	0
Fund Balance	2,398,983	3,704,478	4,947,436	4,947,436	4,947,436	0
TOTAL SOURCES	9,961,614	11,861,710	12,597,238	12,843,735	12,843,735	0
Services and Supplies	6,257,136	6,914,274	9,974,388	9,444,716	9,444,716	0
Gross Appropriations	6,257,136	6,914,274	9,974,388	9,444,716	9,444,716	0
Net Appropriations	6,257,136	6,914,274	9,974,388	9,444,716	9,444,716	0
Non-General Fund Reserves	3,704,478	4,947,436	2,622,850	3,399,019	3,399,019	0
TOTAL REQUIREMENTS	9,961,614	11,861,710	12,597,238	12,843,735	12,843,735	0

Budget Unit Summary FY 2016-17

3580B Fire Protection Services

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Taxes	47,324	603,284	4,349,392	1,500,000	4,500,000	3,000,000
Interfund Revenue	6,255,999	6,913,519	8,671,204	8,676,284	8,676,284	0
Miscellaneous Revenue	32,514	1,500	2,600	2,600	2,600	0
Total Revenue	6,335,837	7,518,304	13,023,196	10,178,884	13,178,884	3,000,000
TOTAL SOURCES	6,335,837	7,518,304	13,023,196	10,178,884	13,178,884	3,000,000
Salaries and Benefits	2,785	2,785	3,541	3,541	3,541	0
Services and Supplies	6,061,944	6,710,886	8,329,769	8,332,619	8,318,958	(13,661)
Other Charges	160,814	162,993	135,697	135,777	149,438	13,661
Fixed Assets	27,930	456,824	4,349,392	1,500,000	4,500,000	3,000,000
Other Financing Uses	82,364	184,815	182,903	182,911	182,911	0
Gross Appropriations	6,335,837	7,518,304	13,001,302	10,154,848	13,154,848	3,000,000
Intrafund Transfers			21,894	24,036	24,036	0
Net Appropriations	6,335,837	7,518,304	13,023,196	10,178,884	13,178,884	3,000,000
TOTAL REQUIREMENTS	6,335,837	7,518,304	13,023,196	10,178,884	13,178,884	3,000,000

Budget Unit Summary FY 2016-17

3560B County Service Area #1

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Taxes	2,395,733	2,560,388	2,414,758	2,529,693	2,529,693	0
Use of Money and Property	17,295	25,868	14,500	14,500	14,500	0
Intergovernmental Revenues	13,739	13,603	13,500	13,500	13,500	0
Charges for Services	91,974	91,884	93,925	93,925	93,925	0
Miscellaneous Revenue	67,123	1,749	4,000	4,000	4,000	0
Total Revenue	2,585,863	2,693,492	2,540,683	2,655,618	2,655,618	0
Fund Balance	2,398,126	2,924,927	3,459,459	3,459,459	3,459,459	0
TOTAL SOURCES	4,983,989	5,618,419	6,000,142	6,115,077	6,115,077	0
Services and Supplies	2,059,027	2,158,925	2,802,978	2,707,978	2,707,978	0
Other Charges	35	35	160	160	160	0
Fixed Assets			439,000			0
Gross Appropriations	2,059,062	2,158,960	3,242,138	2,708,138	2,708,138	0
Net Appropriations	2,059,062	2,158,960	3,242,138	2,708,138	2,708,138	0
Non-General Fund Reserves	2,924,927	3,459,459	2,758,004	3,406,939	3,406,939	0
TOTAL REQUIREMENTS	4,983,989	5,618,419	6,000,142	6,115,077	6,115,077	0

Budget Unit Summary FY 2016-17

7900B Department of Housing

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Taxes	1,000,000	22,297	5,745,200	6,917,500	17,437,500	10,520,000
Use of Money and Property	3,440,043	3,042,983	3,054,185	3,054,185	3,054,185	0
Intergovernmental Revenues	74,726,281	68,718,390	71,327,666	71,315,427	71,780,211	464,784
Charges for Services	348,480	212,599	165,500	165,500	165,500	0
Interfund Revenue	1,227,016	770,361	681,855	799,585	1,599,585	800,000
Miscellaneous Revenue	1,806,581	812,835	1,483,772	1,361,576	561,576	(800,000)
Other Financing Sources	3,010,000					0
Total Revenue	85,558,401	73,579,464	82,458,178	83,613,773	94,598,557	10,984,784
TOTAL SOURCES	85,558,401	73,579,464	82,458,178	83,613,773	94,598,557	10,984,784
Salaries and Benefits	6,097,298	6,264,831	7,017,075	7,034,603	7,499,387	464,784
Services and Supplies	3,565,083	2,684,066	2,775,108	2,474,793	2,474,793	0
Other Charges	76,277,968	64,906,167	73,376,577	74,367,473	84,887,473	10,520,000
Gross Appropriations	85,940,348	73,855,063	83,168,760	83,876,869	94,861,653	10,984,784
Intrafund Transfers			(447,486)			0
Net Appropriations	85,940,348	73,855,063	82,721,274	83,876,869	94,861,653	10,984,784
Contingencies/Dept Reserves	36,904	36,904	36,904	36,904	36,904	0
TOTAL REQUIREMENTS	85,977,252	73,891,967	82,758,178	83,913,773	94,898,557	10,984,784
NET COUNTY COST	418,851	312,503	300,000	300,000	300,000	0
Salary Resolution	56.00	56.00	56.00	11.00	14.00	3.00
Funded FTE	56.00	56.00	56.00	11.00	14.00	3.00

Budget Unit Summary FY 2016-17

1100B Board of Supervisors

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Miscellaneous Revenue	1,318	2,705				0
Total Revenue	1,318	2,705				0
Fund Balance	539,201	529,330	529,330	529,330	529,330	0
TOTAL SOURCES	540,519	532,035	529,330	529,330	529,330	0
Salaries and Benefits	2,781,015	3,412,562	4,198,649	4,309,503	4,211,208	(98,295)
Services and Supplies	203,902	237,407	398,422	398,422	398,422	0
Other Charges	226,548	274,891	294,266	298,322	304,170	5,848
Other Financing Uses	15,552	15,829	16,015	16,410	16,410	0
Gross Appropriations	3,227,017	3,940,690	4,907,352	5,022,657	4,930,210	(92,447)
Intrafund Transfers			(30,800)	(30,800)	(30,800)	0
Net Appropriations	3,227,017	3,940,690	4,876,552	4,991,857	4,899,410	(92,447)
TOTAL REQUIREMENTS	3,227,017	3,940,690	4,876,552	4,991,857	4,899,410	(92,447)
NET COUNTY COST	2,686,498	3,408,655	4,347,222	4,462,527	4,370,080	(92,447)
Salary Resolution	20.00	22.00	22.00	22.00	22.00	0.00
Funded FTE	20.00	22.00	22.00	21.85	21.85	0.00

Budget Unit Summary FY 2016-17

8450B Other Capital Construction Fund

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Fund Balance					12,000,000	12,000,000
TOTAL SOURCES					12,000,000	12,000,000
Fixed Assets					12,000,000	12,000,000
Gross Appropriations					12,000,000	12,000,000
Net Appropriations					12,000,000	12,000,000
TOTAL REQUIREMENTS					12,000,000	12,000,000

Budget Unit Summary FY 2016-17

1200B County Manager/Clerk of the Board

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Taxes	100,000	68,535	490,000	395,000	395,000	0
Intergovernmental Revenues	58,572	126,645	1,914,653	1,914,653	1,914,653	0
Charges for Services	102,519	116,128	55,250	55,250	55,250	0
Interfund Revenue	19,300	20,230	15,000	15,000	15,000	0
Miscellaneous Revenue	59,513	12,290				0
Total Revenue	339,904	343,829	2,474,903	2,379,903	2,379,903	0
Fund Balance	379,113	732,971	1,464,006	1,464,006	1,464,006	0
TOTAL SOURCES	719,017	1,076,800	3,938,909	3,843,909	3,843,909	0
Salaries and Benefits	3,922,796	4,173,163	5,884,680	5,942,713	6,304,039	361,326
Services and Supplies	1,749,222	1,293,756	4,545,876	4,545,876	4,539,119	(6,757)
Other Charges	657,542	723,731	762,233	762,233	754,771	(7,462)
Other Financing Uses	56,431	70,130	140,131	140,131	140,688	557
Gross Appropriations	6,385,992	6,260,780	11,332,920	11,390,953	11,738,617	347,664
Intrafund Transfers	(331,904)	(181,820)	(592,587)	(591,214)	(591,214)	0
Net Appropriations	6,054,088	6,078,960	10,740,333	10,799,739	11,147,403	347,664
Contingencies/Dept Reserves	160,000	574,104	1,105,139	1,105,139	1,105,139	0
TOTAL REQUIREMENTS	6,214,088	6,653,064	11,845,472	11,904,878	12,252,542	347,664
NET COUNTY COST	5,495,071	5,576,264	7,906,563	8,060,969	8,408,633	347,664
Salary Resolution	21.00	20.00	22.00	22.00	25.00	3.00
Funded FTE	20.97	20.00	22.00	22.00	25.00	3.00

Budget Unit Summary FY 2016-17

1280B Workforce and Enforcement Development

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Intergovernmental Revenues	5,109,853	5,233,011	7,372,593	7,372,593	0	(7,372,593)
Miscellaneous Revenue	3,255					0
Total Revenue	5,113,108	5,233,011	7,372,593	7,372,593	0	(7,372,593)
Fund Balance		60,000	60,000	60,000	0	(60,000)
TOTAL SOURCES	5,113,108	5,293,011	7,432,593	7,432,593	0	(7,432,593)
Salaries and Benefits	1,791,791	638,009	1,159,776	1,165,488	0	(1,165,488)
Services and Supplies	1,714,383	4,107,903	5,472,817	5,467,105	0	(5,467,105)
Other Charges	2,090,965	484,446	800,000	800,000	0	(800,000)
Other Financing Uses		455				0
Gross Appropriations	5,597,138	5,230,812	7,432,593	7,432,593	0	(7,432,593)
Net Appropriations	5,597,138	5,230,812	7,432,593	7,432,593	0	(7,432,593)
TOTAL REQUIREMENTS	5,597,138	5,230,812	7,432,593	7,432,593	0	(7,432,593)
NET COUNTY COST	484,030	(62,199)	0	0	0	0
Salary Resolution	21.00	1.00	1.00	0.00	0.00	0.00
Funded FTE	21.00	1.00	1.00	0.00	0.00	0.00

Budget Unit Summary FY 2016-17

1300B Assessor-County Clerk-Recorder

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Intergovernmental Revenues	10,833	30,979	25,000			0
Charges for Services	10,073,321	10,474,759	11,740,497	9,612,677	9,643,679	31,002
Miscellaneous Revenue	47,333	47,445	17,000	17,000	17,000	0
Total Revenue	10,131,487	10,553,183	11,782,497	9,629,677	9,660,679	31,002
Fund Balance	2,789,451	2,492,326	2,825,119	1,657,146	1,657,146	0
TOTAL SOURCES	12,920,938	13,045,509	14,607,616	11,286,823	11,317,825	31,002
Salaries and Benefits	14,982,199	15,565,527	18,943,462	18,508,804	18,758,112	249,308
Services and Supplies	4,270,643	3,618,379	7,546,802	6,023,890	6,030,119	6,229
Other Charges	989,664	980,947	1,314,630	1,344,981	1,435,335	90,354
Fixed Assets	370,269	213,693	430,000	200,000	231,002	31,002
Other Financing Uses	660,473	661,380	523,986	530,370	530,370	0
Gross Appropriations	21,273,248	21,039,926	28,758,880	26,608,045	26,984,938	376,893
Intrafund Transfers	(1,918,572)	(1,824,861)	(3,619,000)	(4,356,000)	(4,356,000)	0
Net Appropriations	19,354,677	19,215,065	25,139,880	22,252,045	22,628,938	376,893
Contingencies/Dept Reserves	970,483	476,277	500,000	500,000	500,000	0
TOTAL REQUIREMENTS	20,325,160	19,691,342	25,639,880	22,752,045	23,128,938	376,893
NET COUNTY COST	7,404,222	6,645,833	11,032,264	11,465,222	11,811,113	345,891
Salary Resolution	117.00	117.00	118.00	121.00	121.00	0.00
Funded FTE	116.87	116.87	117.45	120.45	120.45	0.00

Budget Unit Summary FY 2016-17

1400B Controller's Office

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Use of Money and Property	349					0
Intergovernmental Revenues	175,121	154,588	180,000	180,000	180,000	0
Charges for Services	1,703,887	1,814,432	1,576,393	1,556,920	1,556,920	0
Interfund Revenue	23,015	377,087	944,470	1,210	1,210	0
Miscellaneous Revenue	139,993	194,527	150,000	150,000	150,000	0
Total Revenue	2,042,364	2,540,635	2,850,863	1,888,130	1,888,130	0
Fund Balance	1,637,681	1,192,637	1,319,463	1,189,022	1,087,391	(101,631)
TOTAL SOURCES	3,680,045	3,733,272	4,170,326	3,077,152	2,975,521	(101,631)
Salaries and Benefits	5,529,963	6,537,187	8,880,497	8,116,256	7,991,675	(124,581)
Services and Supplies	565,417	1,220,095	2,001,288	1,055,461	1,055,461	0
Other Charges	2,777,287	2,234,052	3,737,136	3,170,379	3,218,085	47,706
Other Financing Uses	224,184	224,429	174,760	176,810	176,810	0
Gross Appropriations	9,096,852	10,215,763	14,793,681	12,518,906	12,442,031	(76,875)
Intrafund Transfers	(392,546)	(993,036)	(1,990,653)	(634,652)	(668,342)	(33,690)
Net Appropriations	8,704,305	9,222,728	12,803,028	11,884,254	11,773,689	(110,565)
Contingencies/Dept Reserves	78,959	622,688	985,760	985,760	985,760	0
TOTAL REQUIREMENTS	8,783,264	9,845,416	13,788,788	12,870,014	12,759,449	(110,565)
NET COUNTY COST	5,103,220	6,112,144	9,618,462	9,792,862	9,783,928	(8,934)
Salary Resolution	42.00	43.00	46.00	46.00	46.00	0.00
Funded FTE	41.95	43.00	46.00	45.87	45.87	0.00

Budget Unit Summary FY 2016-17

1500B Treasurer - Tax Collector

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Licenses, Permits and Franchises	3,063	3,149	3,650	3,650	3,650	0
Use of Money and Property	61,946	67,177	45,000	45,000	45,000	0
Charges for Services	5,196,688	6,011,332	4,629,654	4,629,654	4,974,990	345,336
Interfund Revenue	710,539	740,165	681,000	681,000	681,000	0
Miscellaneous Revenue	184,502	144,940	96,500	96,500	96,500	0
Total Revenue	6,156,737	6,966,763	5,455,804	5,455,804	5,801,140	345,336
Fund Balance	4,048,905	2,718,787	5,676,343	3,016,287	3,016,287	0
TOTAL SOURCES	10,205,642	9,685,550	11,132,147	8,472,091	8,817,427	345,336
Salaries and Benefits	6,239,467	6,381,374	8,077,587	8,353,069	8,339,937	(13,132)
Services and Supplies	1,129,782	1,003,803	3,137,351	2,996,378	3,296,024	299,646
Other Charges	2,564,331	755,222	3,716,626	1,080,329	1,184,705	104,376
Fixed Assets			142,000	142,000	50,000	(92,000)
Other Financing Uses	223,112	223,492	178,740	180,989	181,203	214
Gross Appropriations	10,156,692	8,363,892	15,252,304	12,752,765	13,051,869	299,104
Intrafund Transfers	(3,039,641)	(3,454,946)	(3,081,542)	(3,081,542)	(3,081,542)	0
Net Appropriations	7,117,052	4,908,946	12,170,762	9,671,223	9,970,327	299,104
Contingencies/Dept Reserves	156,689	201,359	301,359	301,359	301,359	0
TOTAL REQUIREMENTS	7,273,741	5,110,305	12,472,121	9,972,582	10,271,686	299,104
NET COUNTY COST	(2,931,902)	(4,575,244)	1,339,974	1,500,491	1,454,259	(46,232)
Salary Resolution	61.00	61.00	61.00	61.00	61.00	0.00
Funded FTE	61.00	61.00	61.00	61.00	61.00	0.00

Budget Unit Summary FY 2016-17

2000B Retirement Office - Information Only

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Miscellaneous Revenue	5,598,194	9,226,665				0
Other Financing Sources			11,873,401	12,019,200	12,019,200	0
Total Revenue	5,598,194	9,226,665	11,873,401	12,019,200	12,019,200	0
TOTAL SOURCES	5,598,194	9,226,665	11,873,401	12,019,200	12,019,200	0
Salaries and Benefits	3,682,600	4,093,674	4,814,704	4,960,503	4,895,146	(65,357)
Services and Supplies	1,801,601	1,809,550	3,349,213	3,349,213	3,414,570	65,357
Other Charges	113,993	117,393	209,484	209,484	209,484	0
Fixed Assets		3,206,047	3,500,000	3,500,000	3,500,000	0
Gross Appropriations	5,598,194	9,226,665	11,873,401	12,019,200	12,019,200	0
Net Appropriations	5,598,194	9,226,665	11,873,401	12,019,200	12,019,200	0
TOTAL REQUIREMENTS	5,598,194	9,226,665	11,873,401	12,019,200	12,019,200	0
Salary Resolution	21.00	23.00	24.00	24.00	24.00	0.00
Funded FTE	21.00	22.95	23.95	24.00	24.00	0.00

Budget Unit Summary FY 2016-17

1600B County Counsel

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Intergovernmental Revenues		88,337				0
Charges for Services	3,970,469	4,131,133	4,066,727	4,133,031	4,133,031	0
Interfund Revenue	4,742	2,858				0
Miscellaneous Revenue	112,618	15,248	10,000	10,000	10,000	0
Total Revenue	4,087,829	4,237,576	4,076,727	4,143,031	4,143,031	0
Fund Balance	2,311,574	2,433,229	2,441,481	2,441,481	2,441,481	0
TOTAL SOURCES	6,399,403	6,670,805	6,518,208	6,584,512	6,584,512	0
Salaries and Benefits	8,600,170	9,652,050	10,540,764	10,917,239	10,920,383	3,144
Services and Supplies	638,696	432,116	1,087,100	1,122,250	1,122,250	0
Other Charges	472,104	465,441	584,912	629,260	621,497	(7,763)
Fixed Assets			10,000	10,000	10,000	0
Other Financing Uses	25,641	26,098	26,401	27,060	27,060	0
Gross Appropriations	9,736,611	10,575,706	12,249,177	12,705,809	12,701,190	(4,619)
Intrafund Transfers	(1,958,429)	(1,804,932)	(1,950,100)	(2,021,500)	(2,016,293)	5,207
Net Appropriations	7,778,182	8,770,774	10,299,077	10,684,309	10,684,897	588
Contingencies/Dept Reserves	1,383,186	1,048,173	1,797,416	1,942,403	1,942,403	0
TOTAL REQUIREMENTS	9,161,368	9,818,947	12,096,493	12,626,712	12,627,300	588
NET COUNTY COST	2,761,965	3,148,142	5,578,285	6,042,200	6,042,788	588
Salary Resolution	42.00	43.00	43.00	43.00	43.00	0.00
Funded FTE	41.10	42.33	42.33	42.35	42.35	0.00

Budget Unit Summary FY 2016-17

1700B Human Resources Department

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Taxes			400,000	400,000	400,000	0
Intergovernmental Revenues	1,779	53,754				0
Charges for Services	171,258	177,966	225,412	225,412	225,412	0
Interfund Revenue	4,112,673	4,723,586	5,724,751	5,993,702	6,238,887	245,185
Miscellaneous Revenue	171,370	168,779	272,100	272,100	272,100	0
Other Financing Sources			250,000	250,000	250,000	0
Total Revenue	4,457,080	5,124,086	6,872,263	7,141,214	7,386,399	245,185
Fund Balance	668,032	992,387	1,042,069	692,069	692,069	0
TOTAL SOURCES	5,125,112	6,116,473	7,914,332	7,833,283	8,078,468	245,185
Salaries and Benefits	7,230,911	8,022,530	10,138,259	10,472,933	10,805,770	332,837
Services and Supplies	1,866,955	2,015,926	2,468,396	2,343,396	2,343,396	0
Other Charges	680,802	634,041	803,719	818,811	881,306	62,495
Fixed Assets		29,097	525,000	250,000	250,000	0
Other Financing Uses	30,210	30,495	39,802	40,794	41,155	361
Gross Appropriations	9,808,878	10,732,088	13,975,176	13,925,934	14,321,627	395,693
Intrafund Transfers	(1,938,624)	(1,284,782)	(1,493,423)	(1,548,499)	(1,603,499)	(55,000)
Net Appropriations	7,870,254	9,447,306	12,481,753	12,377,435	12,718,128	340,693
Contingencies/Dept Reserves	456,807	456,807	456,807	456,807	456,807	0
TOTAL REQUIREMENTS	8,327,061	9,904,113	12,938,560	12,834,242	13,174,935	340,693
NET COUNTY COST	3,201,948	3,787,641	5,024,228	5,000,959	5,096,467	95,508
Salary Resolution	52.00	52.00	57.00	58.00	58.00	0.00
Funded FTE	50.60	50.41	55.66	57.28	57.28	0.00

Budget Unit Summary FY 2016-17

1780B Shared Services

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Use of Money and Property	3,755	5,440	10,000	10,000	10,000	0
Charges for Services	7,664	6,937	7,532	7,532	7,532	0
Interfund Revenue	72,046	111,291	122,769	122,769	122,769	0
Miscellaneous Revenue	94,361	94,575	50,000	50,000	50,000	0
Other Financing Sources	2,796	453				0
Total Revenue	180,622	218,696	190,301	190,301	190,301	0
Fund Balance		3,604	127,611	23,642	23,642	0
TOTAL SOURCES	180,622	222,300	317,912	213,943	213,943	0
Salaries and Benefits	1,266,377	1,460,108	2,244,802	1,929,237	1,912,740	(16,497)
Services and Supplies	132,879	145,157	819,099	334,461	334,461	0
Other Charges	200,996	218,873	453,647	319,373	335,997	16,624
Fixed Assets	79,652					0
Other Financing Uses	6,776	7,778	10,018	10,269	10,269	0
Gross Appropriations	1,686,680	1,831,915	3,527,566	2,593,340	2,593,467	127
Intrafund Transfers	(164,414)	(117,550)	(1,574,882)	(699,882)	(699,882)	0
Net Appropriations	1,522,265	1,714,365	1,952,684	1,893,458	1,893,585	127
TOTAL REQUIREMENTS	1,522,265	1,714,365	1,952,684	1,893,458	1,893,585	127
NET COUNTY COST	1,341,643	1,492,065	1,634,772	1,679,515	1,679,642	127
Salary Resolution	12.00	13.00	12.00	12.00	12.00	0.00
Funded FTE	12.00	13.00	12.00	11.96	11.96	0.00

Budget Unit Summary FY 2016-17

1800B Information Services Department

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Taxes	629,993	4,843,286	9,311,252	8,000,000	8,000,000	0
Use of Money and Property	182,199	185,716	170,000	170,000	170,000	0
Intergovernmental Revenues	5,415,104	399,775	3,463,742			0
Charges for Services	2,716,801	1,566,237	2,685,723	1,867,589	1,867,589	0
Interfund Revenue	8,377,121	5,996,996	11,508,142	11,039,494	11,039,494	0
Miscellaneous Revenue	762,990	295,362				0
Total Revenue	18,084,208	13,287,372	27,138,859	21,077,083	21,077,083	0
Fund Balance	6,785,900	10,133,061	5,739,124	6,291,928	6,291,928	0
TOTAL SOURCES	24,870,108	23,420,433	32,877,983	27,369,011	27,369,011	0
Salaries and Benefits	18,451,025	21,492,178	23,875,326	24,709,105	24,220,761	(488,344)
Services and Supplies	39,708,934	46,901,641	65,744,919	42,724,300	42,724,300	0
Other Charges	1,607,186	1,967,728	3,152,881	3,250,400	3,126,922	(123,478)
Fixed Assets	2,818,899	2,393,651	2,083,608	2,525,000	2,525,000	0
Other Financing Uses	509,243	388,120	531,608	536,391	509,388	(27,003)
Gross Appropriations	63,095,287	73,143,319	95,388,342	73,745,196	73,106,371	(638,825)
Intrafund Transfers	(48,358,240)	(55,325,988)	(68,802,287)	(53,344,045)	(52,705,220)	638,825
Net Appropriations	14,737,047	17,817,331	26,586,055	20,401,151	20,401,151	0
Contingencies/Dept Reserves	10,133,061	5,603,102	6,291,928	6,967,860	6,967,860	0
TOTAL REQUIREMENTS	24,870,108	23,420,433	32,877,983	27,369,011	27,369,011	0
Salary Resolution	115.00	113.00	120.00	120.00	120.00	0.00
Funded FTE	114.50	112.45	119.45	119.50	119.50	0.00

Budget Unit Summary FY 2016-17

1920B Grand Jury

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Salaries and Benefits	58,637	58,970	63,067	65,209	65,209	0
Services and Supplies	434,450	398,152	48,922	48,922	48,922	0
Other Charges	539	479	600	600	600	0
Net Appropriations	493,626	457,601	112,589	114,731	114,731	0
TOTAL REQUIREMENTS	493,626	457,601	112,589	114,731	114,731	0
NET COUNTY COST	493,626	457,601	112,589	114,731	114,731	0

Budget Unit Summary FY 2016-17

8000B Non-Departmental Services

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Taxes	477,851,650	509,389,511	480,361,364	481,507,964	500,062,182	18,554,218
Licenses, Permits and Franchises	416,193	436,337	436,337	436,337	436,337	0
Fines, Forfeitures and Penalties	212,806	149,019				0
Use of Money and Property	8,223,321	7,876,841	6,915,014	6,983,783	8,852,651	1,868,868
Intergovernmental Revenues	4,670,798	14,614,948	1,811,499	1,824,226	1,824,226	0
Charges for Services	630,085	(229,302)	727,713	727,713	727,713	0
Interfund Revenue	4,421,123	4,732,130	4,360,023	4,360,023	4,360,023	0
Miscellaneous Revenue	3,206,481	1,511,889	237,009	236,937	236,937	0
Other Financing Sources	115,241,162	1,499,389				0
Total Revenue	614,873,618	539,980,760	494,848,959	496,076,983	516,500,069	20,423,086
Fund Balance	261,123,363	312,620,785	346,393,215	253,020,072	312,225,943	59,205,871
TOTAL SOURCES	875,996,981	852,601,545	841,242,174	749,097,055	828,726,012	79,628,957
Salaries and Benefits	54,779,440	13,961,444	23,843,000	23,843,000	42,570,000	18,727,000
Services and Supplies	44,179,482	48,682,333	62,967,218	36,052,861	38,954,145	2,901,284
Other Charges	1,297,695	4,470,953	40,313,748	13,586,384	59,770,324	46,183,940
Fixed Assets		9,513,983				0
Other Financing Uses	112,259,421	24,874,321	96,961,973	41,648,863	86,868,088	45,219,225
Gross Appropriations	212,516,038	101,503,034	224,085,939	115,131,108	228,162,557	113,031,449
Intrafund Transfers	(1,422,707)	(721,958)	(737,888)	(737,888)	(737,888)	0
Net Appropriations	211,093,331	100,781,076	223,348,051	114,393,220	227,424,669	113,031,449
Contingencies/Dept Reserves	326,146,308	377,345,951	177,505,651	147,131,640	115,735,659	(31,395,981)
TOTAL REQUIREMENTS	537,239,639	478,127,027	400,853,702	261,524,860	343,160,328	81,635,468
NET COUNTY COST	(338,757,342)	(374,474,518)	(440,388,472)	(487,572,195)	(485,565,684)	2,006,511

Budget Unit Summary FY 2016-17

8900B Debt Service Fund

	FY 2013-14 Actuals	FY 2014-15 Actuals	FY 2015-16 Adopted	FY 2016-17 Revised	FY 2016-17 Recomm	FY 2016-17 Change
Use of Money and Property	90,501	112,852				0
Miscellaneous Revenue	327,384	30,448				0
Other Financing Sources	30,710,550	29,898,794	30,612,604	56,497,038	54,958,177	(1,538,861)
Total Revenue	31,128,436	30,042,094	30,612,604	56,497,038	54,958,177	(1,538,861)
Fund Balance	17,479,255	18,294,593	18,755,450	19,349,861	19,349,861	0
TOTAL SOURCES	48,607,691	48,336,687	49,368,054	75,846,899	74,308,038	(1,538,861)
Services and Supplies		15,907	17,000	17,000	17,000	0
Other Charges	30,313,097	29,565,330	30,001,193	55,858,837	54,319,976	(1,538,861)
Gross Appropriations	30,313,097	29,581,237	30,018,193	55,875,837	54,336,976	(1,538,861)
Net Appropriations	30,313,097	29,581,237	30,018,193	55,875,837	54,336,976	(1,538,861)
Non-General Fund Reserves	18,294,594	18,755,450	19,349,861	19,971,062	19,971,062	0
TOTAL REQUIREMENTS	48,607,691	48,336,687	49,368,054	75,846,899	74,308,038	(1,538,861)



FY 2016-17 Recommended Budget

ATTACHMENT G

FY 2015-17 Children, Youth and Families Budget



The County of San Mateo
CHILDREN, YOUTH
AND FAMILIES BUDGET
FY 2015-2017





THE COUNTY OF SAN MATEO
CHILDREN, YOUTH AND FAMILIES BUDGET
FY 2015-2017

BOARD OF SUPERVISORS

DAVE PINE, 1st District • CAROLE GROOM, 2nd District • DON HORSLEY, 3rd District • WARREN SLOCUM, 4th District • ADRIENNE J. TISSIER, 5th District

The County of San Mateo Board of Supervisors would like to take this opportunity to thank and acknowledge the dedicated County staff, agency and nonprofit partners who collaborate to deliver the high quality services that benefit San Mateo County children, youth and their families.

THE COUNTY OF SAN MATEO

The County of San Mateo supports over 160,000 residents under the age of 18 with resources, funding, and specialized programs that improve their quality of life, help their families, and give them the solid foundation they need to be happy, healthy, successful members of our community.



2015-2017 BUDGET

The County of San Mateo's two-year budget for 2015 – 2017 allocates more than half a billion dollars for programs that directly benefit children and their families.

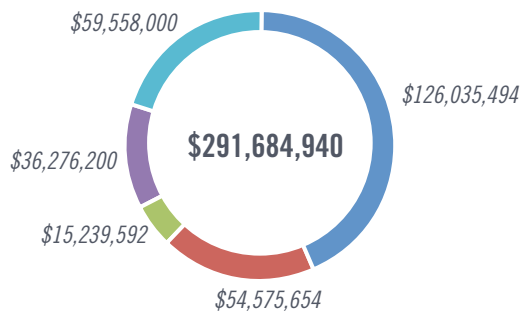
The County of San Mateo provides the Children, Youth and Families Budget to keep our residents informed about how government dollars are used to finance, support and meet the needs of young people and their families.

This report summarizes budgets across every County department, and shows how we leverage Measure A, state and federal funding. While the report is focused on spending and programs, it also documents the personal stories of some of the many people the County has helped.

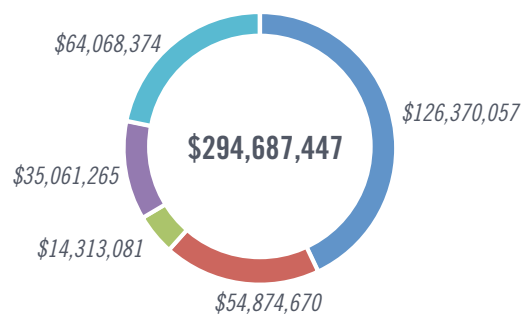
San Mateo County's Shared Vision 2025 is a community-generated blueprint for the county's future that commits us to creating a more Collaborative, Prosperous, Healthy, Safe, Livable and Environmentally Conscious community by the year 2025.

For more information about the resources the County allocates for programs and services provided to children, youth and families, please visit the County's website at <http://cmo.smcgov.org/budget-and-performance>.

BUDGETED FY 2015-16
TOTAL REQUIREMENTS BY FUNDING SOURCE



BUDGETED FY 2016-17
TOTAL REQUIREMENTS BY FUNDING SOURCE



- State Funding
- Federal Funding
- Measure A
- Other Revenue
- Net County Cost

THE BIG LIFT

Goal: To increase the percentage of third grade students who read proficiently from 50 percent to 80 percent by 2020.

The Big Lift, is a partnership between the County of San Mateo, Silicon Valley Community Foundation and the San Mateo County Office of Education to help the 50 percent of San Mateo county children who are not reading proficiently by third grade. The County of San Mateo has committed \$15 million of Measure A funding to the Big Lift. The effort involves a collaboration of more than 300 educators, nonprofits, businesses, government and foundation leaders working together to transform early learning.

The Big Lift offers high-quality preschool with additional programs focused on reducing chronic absence, ending summer learning loss, and encouraging families and the broader community to participate in activities that promote literacy.

Starting in the four target communities of South San Francisco, Jefferson Elementary, Cabrillo, and La Honda-Pescadero, The Big Lift has provided nearly 900 children with new or enhanced pre-school spaces, implemented summer learning programs and engaged parents in activities that support their child's education. The Big Lift plans to expand to other communities in the future.

To learn more about The Big Lift visit:
www.thebiglift.org

STRONGER PRESCHOOL FOUNDATIONS

Melanie is a 4-year-old dual language learner who lives with her dad and attends a Big Lift preschool in Montara. Before she started attending The Big Lift preschool program, her days lacked consistency and she spent most of her time watching TV. "When she came to our program three months ago, she rarely spoke. Now I see her talking with other children, speaking up at circle time and talking to teachers. She also recognizes numbers and some of the letters in her name," explains her teacher. Her dad is happy because he can work more hours and bring more stability to their family.



"Every morning, Melanie wakes up and asks me with great excitement "Is this a school day?"



SAN MATEO COUNTY LIBRARY (SMCL)

The Summer Learning program provides enriching experiences to address the achievement gap and support the Big Lift's goal of increasing the reading proficiency of third-graders by preventing learning loss through the summer. Extra grant funding helps engage families in summer learning by providing free meals for adults in addition to kids so that families can eat together.



LITTLE LIBRARIES

Little Libraries are a way for communities to share books and encourage reading. They are charming little houses located throughout the county that hold donated books. Volunteer groups from Google, Genentech, SAP, Microsoft and others worked with Hands On Bay Area to build the Little Libraries. To date, more than 150 little libraries have been constructed.

MEASURE A

The County of San Mateo invests in programs serving youth and families including: boosting school safety, improving libraries, raising literacy, and improving foster care and juvenile mental health services. These programs have been funded by Measure A, a half-cent sales tax approved by voters in 2012.

LITERACY AND LEARNING

Measure A funding is allocated for library repairs, redesign, and new library facilities throughout the county.



SCHOOL RESOURCE OFFICER PROGRAM

The county sheriff deputies assigned to schools maintain a secure learning environment. Officers conduct campus walk-throughs, provide security and crowd control for school functions, and educate students and families on crime and drug prevention.

EARLY INTERVENTION SERVICES

The County funds mental illness, emotional disturbance and substance abuse interventions for children and youth. These efforts involve cooperation between the County Health System, Probation, Human Services Agency, schools and school districts.



SUMMER READING PROGRAMS

The County provides literacy opportunities to over 58,000 children, teenagers and families by promoting the enjoyment and importance of learning through a variety of enrichment activities.

ADVOCACY FOR FOSTER CHILDREN

Court Appointed Special Advocates (CASA) is a non-profit organization that trains volunteers to mentor and advocate for individual foster youth. Mentors facilitate academic performance and personal skill development through activities including writers workshops, clothing design camps and sports leagues.



For more information about Measure A, visit cmo.smcgov.org/MeasureA

MEASURE A 2013-2023
LOCAL FUNDS
LOCAL NEEDS
WWW.SMCGOV.ORG

HEALTHY COMMUNITY

The County of San Mateo provides access to medical care and community support for healthy lifestyles, so that families can live longer, happier lives.



CALIFORNIA CHILDREN'S SERVICES (CCS)

Social workers in the CCS program help support children with long-term illness or disabilities by providing ongoing support and helping them find affordable health care. Single mother, Guadalupe Lara, and her two special needs boys, Ivan and Isaac, became homeless in 2011. The program helped her and her family get back on their feet.

"I met Mitchell Eckstein when my children started attending CCS. Mitchell became a big part of my family's life. He made sure that my children were well taken care of and that I was able to support my family. He inspired me to go back and finish school."

—Guadalupe Lara

WOMEN, INFANT AND CHILDREN PROGRAM (WIC)

The County helps mothers and their families get nutritious food and support. Nadia and her young family faced many challenges during her pregnancy and after her son's birth. With assistance from the Health System and her counselor Ana, Nadia was able to navigate this difficult time and see her son gain weight in a normal pattern.

"Ana, you have been so helpful with all my questions about breastfeeding, I have talked to so many moms that just give up and turn to formula but you always give me positive feedback on breastfeeding. Thank you!"

—Nadia

BEHAVIORAL HEALTH

Half of all cases of mental illness begin by age 14 and 75 percent of cases begin by age 24. Behavioral Health and Recovery Services, a division within the Health System, provides mental health support services to children and youth.

Fiorella, a high school student, struggled with depression and suicidal thoughts. Following a psychiatric hospitalization, she began to work with a behavioral health clinician to learn new coping skills to manage stressful situations. She is now back in school and looking forward to the future.

"I'm the happiest I've ever been. I've learned how to stop putting myself down and stopping the bad thoughts by replacing my bad coping methods with good, healthy ones."

—Fiorella

SAFE COMMUNITY

County of San Mateo law enforcement agencies respond to emergencies and keep neighborhoods safe by preventing crime, accidents and unsafe behavior.



JUVENILE SERVICES FAMILY PRESERVATION PROGRAM (FPP)

The FPP focuses on youth in the juvenile justice system with criminal charges that resulted from behaviors related to emotional or mental health issues, and who are at high risk of being placed out of home. The program's primary goal is to keep youth in their homes by expanding the use of intensive supervision, support services and community-based resources.

LAW ENFORCEMENT

The San Mateo County Sheriff's Activities League (SAL) and the Juvenile Services Division of the Probation Department run a variety of programs that encourage positive behaviors while strengthening the bond between law enforcement and youth.

SAL offers tutoring and competitive sports, which create opportunities to thrive academically and learn teamwork, good sportsmanship, and discipline.

"David loves playing soccer and joined the SAL soccer league a few years ago. He was doing poorly in school and he could not continue playing until his grades improved. The SAL tutoring program helped David acquire good study habits by providing him with free tutoring. Today, David is getting A grades and he tutors other children that are struggling in school."

—SAL Program Staff



PROBATION PARENT PROGRAMS

The Probation Parent Program serves parents of children 12 years old and over who have been referred by the courts and probation services. The Parent Project® (www.parentproject.com) is a parent training program designed specifically for parents of strong-willed or out-of-control teens. The curriculum teaches prevention, identification and intervention strategies for destructive adolescent behaviors. Parents learn how to increase communication, create positive parent-teen relationships, improve children's school performance, intervene with substance abuse and apply techniques for active listening and discipline.

PROSPEROUS COMMUNITY

The County of San Mateo's Human Services Agency offers a wide variety of services to support the economic self-sufficiency, education, safety and well-being of children and their families.

The County offers programs that help parents find jobs, and ensure that the necessities of nutritious food, clothing and shelter are met.



HUMAN SERVICES AGENCY CHILDREN'S FUND

The Children's Fund helps stabilize and improve the lives of low-income children and families by providing dental care, enrichment activities and other services. The Fund also sponsors community-building events that bring smiles to children's faces. Toy drives and donations of Halloween costumes are well received by the children, while drives for school supplies fill a critical need. One fun event is Stuff the Bus, where thousands of toys are collected to fill a San Mateo County Sheriff's bus. The toys are distributed to low-income children during the holiday season.



SCIENCE, TECHNOLOGY, ENGINEERING AND MATH (STEM)

This program is aimed at preparing children for college and prosperous careers of their own. In 2005, the Board of Supervisors established the Innovation Fund, providing competitive grants for outstanding school programs in science, technology, engineering and math. Each year, the County awards multiple grants of up to \$5,000 to fourth, fifth and sixth-grade teachers doing innovative teaching in the STEM fields.

FAMILY RESOURCE CENTERS (FRCs)

FRCs are school and community based locations where children and families can access services to help them thrive in school and at home. FRCs provide prevention and early intervention services such as after-school activities, parent support groups and workshops, counseling and referrals to food, medical, housing and child care.

CHILDREN AND FAMILY SERVICES

The Foster Care program matches caring families with children and youth who need safe, temporary homes. The County of San Mateo is also a full-service adoption agency that works with birth parents, adoptive parents and adoptive children.

CHILD PROTECTIVE SERVICES

HSA offers frontline services to combat child abuse. The Emergency Response Unit operates a 24-hour child abuse hotline, staffed 365 days a year. The Unit ensures timely investigation of serious allegations of abuse or neglect and takes legal action when necessary.

LIVABLE COMMUNITY

The County of San Mateo promotes community engagement through programs that encourage smarter growth near transit hubs to build affordable, livable and connected communities.

County libraries are at the heart of connecting families to their communities. Libraries offer many activities that bring parents and children together to learn, play, be creative and interact with other members of the community.



Children enjoying a fun-filled day at Coyote Point Park's Magic Mountain Playground.



SAN MATEO COUNTY LIBRARIES

County libraries offer more than books. They are safe, calm community spaces where children can expand their knowledge, receive help with homework, and exercise their creativity through storytelling, dance and musical performances.



TALK, READ, SING.

This program encourages parents to improve the quantity and quality of language spoken with their infants and toddlers. The program encourages parents to talk, read and sing with their children to increase interactive language throughout the day.

SUMMER LEARNING CHALLENGE

Young children reading below grade level benefit from this program through an array of hands-on learning opportunities including field trips, free daily lunches and snacks, home libraries for all participants, and family engagement events.



HELPNOW

The popular Library Systems Kids website, <http://kids.smcl.org>, HelpNow provides live homework assistance online, seven days a week.

ENVIRONMENTALLY CONSCIOUS COMMUNITY

The County of San Mateo helps children/youth learn the importance of maintaining the beauty and integrity of our shared natural environment through educational activities, special events and interactive websites.

The Parks Department, Department of Public Works and Office of Sustainability offer programs that encourage parents and children to conserve and protect natural resources.



ENVIRONMENTAL CONSCIOUSNESS

The San Mateo County Sheriff's Activities League's (SAL) newest program, the SAL Clean Team!, focuses on cleaning and beautifying the North Fair Oaks area, while also improving relationships with residents and merchants.

Youth (ages 7-15) are given the opportunity to make a difference in the community through clean-up events and outreach and education to the local neighborhood about ecology, recycling and pollution.



NATURE EXPLORATION

The Parks Department encourages youth and their families to explore the natural environment through a variety of events and programs that are hands-on, educational and activity based. These activities are Department sponsored and in partnership with community organizations, including park friends groups, the San Mateo County Historical Society and the Parks Foundation. Activities include: Citizen Science-BioBlitzes, nature/history hikes, Park Ranger reading time in libraries, naturalist-led activities, volunteer events, internships, and scout leadership/life achievement opportunities.

AVIATION AND STEM

The Public Works Department promotes interest in aviation through its partnership with the San Carlos Airport and its annual Airport Day, a free community event that draws crowds of children with airport tours, unique aircraft, food trucks, a scavenger hunt, play areas and airplane and helicopter rides. Movie Night, a free event featuring aviation-related children's movies, brings families together while promoting aviation. The Airport provides parking and the staging area for volunteer aircraft of the Young Eagles. This Experimental Aircraft Association provides free airplane rides to kids between the ages of 8 and 17 to encourage interest in aviation and STEM.



OFFICE OF SUSTAINABILITY

Through activities promoting environmental consciousness, the Office of Sustainability encourages kids to learn responsible use of natural resources and find practical ways to make a difference. The RecycleWorks Kids interactive website, <http://www.recycleworks.org/kids>, offers environmental education through games and provides other online resources to continue learning such as: museums, parks, and recycling centers.

COLLABORATIVE COMMUNITY

The County of San Mateo brings together government organizations with local businesses, schools, nonprofit organizations and community groups to seek their input and help guide policy impacting youth services.

The County also collaborates with business and nonprofit agencies to develop internships and job training programs that help disadvantaged young people prepare for a fulfilling working life.



DEMOCRACY LIVE!

The Student Election Officer Program allows high school students to experience Election Day first-hand. Students get an inside look at American democracy in action by serving as Student Election Officers on Election Day.

Student Election Officers are critical members of the Election Day team and provide support to Elections Staff, assist voters and participate in polling place operations.

YOUTH COMMISSION

The San Mateo County Youth Commission is advisory to the County of San Mateo Board of Supervisors. The Commission increases awareness of issues affecting youth through participation on committees and County Boards and Commissions. Youth Commissioners make policy recommendations and develop projects that serve the community. The Youth Commission has 25 members between the ages of 13-21 who reside or attend school in San Mateo County.



Selina studies at San Francisco State University and plans to attend UCSF's medical school to study neuroscience and neurology. As a participant of STEP, Selena enjoyed an internship for Health IT with coach and supervisor, Tamara Muccia.

SUPPORTED TRAINING AND EMPLOYMENT PROGRAM (STEP)

STEP provides internships and employment skills training in County departments for current, non-minor dependents, and young people who have aged out of foster care. Interns gain hands-on experience working in a professional setting, get personal guidance from a mentor, gain academic credit and/or transcript notations, and build a professional resume. It is a partnership between the Human Resources Department and the Human Services Agency.



The County of San Mateo
CHILDREN, YOUTH
AND FAMILIES BUDGET
FY 2015-2017

Prepared by
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The County of San Mateo
CHILDREN, YOUTH
AND FAMILIES BUDGET
BUDGET DETAIL
FY 2015-2017



THE COUNTY OF SAN MATEO INVEST IN CHILDREN, YOUTH AND FAMILIES

The County of San Mateo invites you to explore the following pages of The Children, Youth and Families Budget, which detail the County's investment of taxpayer resources in programs and services that will make a positive impact on children. This budget allows you to search for individual programs, compare spending by Shared Vision 2025 outcome and find detailed budget information about the program that matters most to you.

Shared Vision 2025 is the County's plan to make communities more Collaborative, Prosperous, Healthy and Safe, Livable and Environmentally Conscious, by the year 2025. Organized by these five outcome areas, this budget details services and programs provided to children, youth and families with the goal of improving the community for all of San Mateo County's residents.

The Children, Youth and Families Budget is a reflection of County and community priorities. The County of San Mateo Board of Supervisors, with input from the community, are committed to investing in children and their families. In 2008, the Board of Supervisors codified their commitment by adopting the Bill of Rights for Children and Youth. These rights serve as a statement of commitment and vision for providing services to children and youth. Written in collaboration with youth, The Bill of Rights declares that the young people of our County hold specific rights by virtue of their age and stage of mental and social development. These rights help provide guidance to policy decisions that impact how we invest in children, youth and families.



BILL OF RIGHTS FOR CHILDREN AND YOUTH OF SAN MATEO COUNTY

These rights include the opportunity of every young person to:

1. Have a healthy mind, body and spirit that enable them to maximize their potential.
2. Develop a healthy attachment to a parent, guardian, or caregiver, and an ongoing relationship with a caring and supportive adult.
3. Ensure their essential needs are met- nutritious food, shelter, clothing, health care, and accessible transportation.
4. Have a safe and healthy environment, including homes, schools, neighborhoods and communities.
5. Have access to a 21st century education that promotes success in life, in future careers and a love of life-long learning.
6. Have training in life skills that will prepare them to live independently, be self-sufficient and contribute to their community.
7. Have employment opportunities with protections from unfair labor practices.
8. Have freedom from mistreatment, abuse and neglect.
9. Have a voice in matters that affect them.
10. Have a sense of hope for their future.

THE CRITERIA USED TO DEFINE CHILDREN, YOUTH AND FAMILY PROGRAMS:

- "Children" and "youth" are defined as persons under age 18. However, some programs for Foster Youth serve clients up to age 21. When program spending for youth under age 18 cannot be separated from spending on clients up to age 21, the entire program cost is included.
- Spending for programs where adults receive money based on the presence of a child or youth, are included.
- Spending for programs that benefit the general public, even if those programs benefit children and youth, are not included.
- Programs that indirectly benefit children and youth are not included.
- Capital projects are not included.

CHILDREN, YOUTH AND FAMILIES BUDGET - BUDGET DETAIL FISCAL YEAR 2015-2016

Department Name	Program Title	Description of Services	Number Served (per fiscal year)	Total Requirements (in dollars)	State Funding (in dollars)	Federal Funding (in dollars)	Measure A (in dollars)	Other Revenue (in dollars)	Net County Cost (in dollars)
HEALTH AND SAFETY COMMUNITY									
First 5 San Mateo County	First 5 San Mateo County (F5SMC)	Provides services to children from the prenatal stage through age 5, their families and service providers. Services include the following: technical assistance and coaching for early learning programs; workforce development; kindergarten transition programs; health access and utilization; early identification of children with special needs; prenatal and newborn home visits; intensive support for high risk families; and parent services and community education.	10,297	6,968,359	6,803,704	0	0	164,655	0
Health	Family Health Services	<p>Home Visiting Services provides support for pregnant women and parents. Mothers receive assistance with making medical appointments, returning to school, nutrition, immunization, breastfeeding, child development, parenting and accessing resources for daily living, mental health and substance abuse supports. Targeted services are available for teen parents and African-American families.</p> <p>California Children Services provides assistance to children who have long-term illnesses and/or disabilities. Assistance includes the following: special medical care fees; referrals to specialists; and occupational and physical therapy for children.</p> <p>Child Health Services coordinates care for foster children, administers an annual event that provides children with free dental check-ups and helps low-income children receive immunizations, free check-ups, and tests for overexposure to lead.</p> <p>Women Infant Children/Nutrition Services provides nutrition and breastfeeding education to low-income pregnant women and new mothers. The program also distributes vouchers for nutritious foods to low-income pregnant women and new mothers.</p> <p>Chronic Disease and Injury Prevention (CDIP) provides coordination and oversight of tobacco prevention activities, including informing and educating the public, reducing smoking depicted in movies and cooperating in retail sting operations. CDIP also collaborates with a community partner to improve health outcomes and graduation rates for Pacific Islander students at San Mateo High School.</p>	44,281	32,093,489	13,525,686	5,707,435	1,330,662	1,336,044	10,193,662

Department Name	Program Title	Description of Services	Number Served (per fiscal year)	Total Requirements (in dollars)	State Funding (in dollars)	Federal Funding (in dollars)	Measure A (in dollars)	Other Revenue (in dollars)	Net County Cost (in dollars)
Health	Fair Oaks Health Center	Provides outpatient children and adolescent primary medical care, including physical examinations, acute care and immunizations. The Health Center also offers family counseling/ education on nutrition, physical activity, dental care and asthma.	21,415	6,279,845	2,088,368	0	0	4,191,478	0
Health	Full Service Partnership Services	Offers intensive community based wrap-around services to children.	161	6,056,298	4,524,625	695,416	0	54,272	781,985
Health	Regional Mental Health Clinics	Provides outpatient mental health services to children and families.	857	5,053,406	1,734,922	2,031,697	783,629	221,289	281,869
Health	39th Avenue Family Health Center	Offers outpatient primary medical care, including physical examinations, acute care and immunizations. Fluoride treatment for children at risk for cavities, mental health services for children, peer support and group therapy for high risk teens, group sessions for children with behavioral issues and a multidisciplinary program for weight management in children are all services provided by the 39th Avenue Family Health Center.	16,757	4,576,016	1,304,431	0	0	3,271,585	0
Health	Pre to Three / Partners for Safe and Healthy Children	Offers outpatient mental health services to abused children.	477	3,972,693	1,274,136	1,025,829	919,985	6,722	746,021
Health	School Based Mental Health Team	Offers educationally related mental health/IEP services to children.	470	3,940,521	1,023,850	1,005,526	0	1,254,464	656,681
Health	Canyon Oaks Youth Center	Canyon Oaks Youth Center offers residential treatment to the youth.	24	3,602,969	352,120	440,150	0	1,494,526	1,316,173
Health	Health Coverage Unit/Children's Health Initiative	Seeks universal health coverage for children in San Mateo County by enrolling children in all available public healthcare coverage programs, including a local program (Healthy Kids) created by the Board of Supervisors to cover children with household incomes below 400% FPL who do not qualify for other federal and state programs.	37,754	2,652,803	0	0	0	2,652,803	0
Health	Youth Case Management / Youth to Adult Transition	Assists youth with hospital or residential placement and provides mental health services to young adults.	636	2,353,280	793,556	807,518	269,185	62,265	420,756
Health	Juvenile Justice Mental Health Team - Youth Services Center	The Juvenile Justice Mental Health Team provides mental health services to the juvenile justice population.	485	1,773,338	83,430	104,287	0	63,951	1,521,670
Health	Child Abuse Treatment Services	Provides outpatient treatment services for children and families impacted by abuse.	271	1,641,102	697,811	872,264	0	43,894	27,133

Department Name	Program Title	Description of Services	Number Served (per fiscal year)	Total Requirements (in dollars)	State Funding (in dollars)	Federal Funding (in dollars)	Measure A (in dollars)	Other Revenue (in dollars)	Net County Cost (in dollars)
Health	Correctional Health Services	Provides comprehensive health services at the Youth Services Center, Camp Kemp and Camp Glenwood. Health services include initial health assessments, screenings for communicable, chronic and acute illnesses, mental health assessment referrals, preventive care, including vaccinations and health education, clinical care, dental care, obstetrics, and routine childhood health care. Correctional Health Services also provides meal planning, preparation and service, nutritional education, obesity prevention and general nutritional services at Canyon Oaks and the facilities mentioned above.	1,776	1,556,906	319,205	0	0	2,700	1,235,001
Health	Therapeutic Day School Program	Provides intensive adolescent school based mental health services.	73	1,546,356	295,468	369,335	0	488,842	392,711
Health	Sequoia Teen Wellness Center	Offers outpatient adolescent primary medical care, including physical examinations, acute care and immunizations. The Teen Wellness Center also provides confidential reproductive health services for adolescents.	4,100	1,273,164	368,586	0	0	904,578	0
Health	Screening and Assessment of Early Onset Mental Illness	Offers mental health screenings, assessments and treatment for transitional age youth with bipolar disorders or early onset psychosis.	128	1,260,720	802,989	3,736	408,264	0	45,731
Health	In-Home Supportive Services	Offers in-home care services to disabled children.	243	1,227,749	306,937	613,875	0	0	306,937
Health	Daly City Youth Center	Offers outpatient adolescent primary medical care, including physical examinations, acute care and immunizations. The Youth Center also provides confidential reproductive health services for adolescents.	4,363	1,223,812	264,341	0	0	959,471	0
Health	Child Welfare/ Mental Health Team	The Child Welfare/Mental Health Team provides outpatient mental health services to the child welfare population.	182	1,186,235	295,921	369,901	0	12,451	507,962
Health	Therapeutic Behavioral Services and Crisis In-Home Support Services	Offers short-term treatment services for severely emotionally disturbed youth at risk of placement in an institution or intensive residential program.	102	1,182,904	409,413	511,767	0	0	261,724
Health	Daly City Clinic	Offers outpatient primary medical care, including physical examinations, acute care and immunizations. The Daly City Clinic also provides comprehensive dental care for children/teens.	4,104	1,154,329	259,944	0	0	894,386	0
Health	Coastside Clinic	Provides outpatient pediatric primary medical care, including physical examinations, acute care and immunizations.	3,557	1,105,287	347,594	0	0	757,694	0
Health	Early Childhood Community Team	Delivers comprehensive prevention, early intervention and treatment services to families with young children ages 0 to 5.	49	1,049,384	367,032	22,352	660,000	0	0

Department Name	Program Title	Description of Services	Number Served (per fiscal year)	Total Requirements (in dollars)	State Funding (in dollars)	Federal Funding (in dollars)	Measure A (in dollars)	Other Revenue (in dollars)	Net County Cost (in dollars)
Health	South San Francisco Clinic	Provides outpatient primary medical care, including physical examinations, acute care and immunizations.	3,552	926,988	232,256	0	0	694,732	0
Health	Health Policy and Planning-Get Healthy San Mateo County Task Force	Get Healthy San Mateo County (GHSMC) works collaboratively with community partners to prevent childhood obesity and other health risks.	Unknown	808,746	0	0	0	200,000	608,746
Health	AOD Prevention Partnerships	Community capacity building and environmental prevention of alcohol and drug use partnership cities (Daly City, Pacifica, San Mateo, Half Moon Bay, La Honda/Pescadero, Redwood City, East Palo Alto).	878	750,000	0	750,000	0	0	0
Health	Adolescent Outpatient	Provides outpatient alcohol and drug treatment services to youth.	164	685,817	0	147,086	240,549	0	298,182
Health	Youth Trauma Intervention	Offers early intervention services for youth who have experienced trauma.	247	592,250	0	0	592,250	0	0
Health	Perinatal Residential	Offers alcohol and drug treatment services for women who are pregnant or have children age 0-5. The children accompany their mothers, day care is provided and parenting skills are included in the treatment.	45	517,880	0	472,585	0	0	45,295
Health	Healthcare for the Homeless	Provides homeless and migrant seasonal farm workers, and their families, access to comprehensive health care.	Seen in other clinics	485,349	0	0	0	485,349	0
Health	Mental Health First Aid and Parent Partnership services	Provides training and intensive support for parents of adolescents. Trains school personnel to identify children with high risk for mental illness.	1,000	391,331	0	0	391,331	0	0
Health	Intensive out-of-County Placements	Provides out-of-County intensive mental health services at residential treatment centers.	24	360,580	144,232	180,290	0	0	36,058
Health	Perinatal Day Treatment	Day treatment services for women with alcohol and drug treatment services who are pregnant or have children ages 0-5. The children accompany their mothers, daycare is provided and parenting skill are included in treatment.	75	329,127	0	198,958	0	0	130,169
Health	Public Health	Delivers mobile health services that include immunizations and other healthcare needs.	961	265,012	213,366	0	0	1,287	50,359
Health	Keller Center	Provides forensic medical exams of suspected child victims of sexual assault and forensic interviewing of children who are victims of physical child abuse, domestic violence or witness crimes in general. A Deputy District Attorney is assigned to a multi-disciplinary team that conducts the investigations in a collaborative fashion.	36	247,149	102,756	0	0	144,394	0
Health	Middle Schools Services	School-based outpatient services for middle school students	26	194,826	171,517	15,515	0	0	7,794
Health	Pescadero	Provides outpatient pediatric primary medical care, including physical examinations, acute care and immunizations.	133	168,940	0	0	158,719	10,221	0

Department Name	Program Title	Description of Services	Number Served (per fiscal year)	Total Requirements (in dollars)	State Funding (in dollars)	Federal Funding (in dollars)	Measure A (in dollars)	Other Revenue (in dollars)	Net County Cost (in dollars)
Health	Health Policy and Planning-Youth Development	Youth development efforts include offering youth-specific programs and services, familiarizing staff with the concept of youth development, developing uniform policies for providing services to youth and supporting the Youth Commission.	Unknown	147,941	0	0	0	0	147,941
Health	Adolescent Residential	Provides care for youth who are concurrently being provided outpatient or drug and alcohol treatment that is funded by Drug MediCal.	4	100,000	0	0	100,000	0	0
Health	Juvenile Sexual Responsibility	Offers mental health services for juvenile sexual offenders.	21	99,465	27,268	27,269	0	44,928	0
Health	Prevention-Club Live / Friday Night Live	Training and technical assistance to after school programs designed to reduce youth alcohol and drug use.	325	95,248	0	95,248	0	0	0
Health	Daly City Youth Health Center	Provides mental health services to youth at the Daly City Youth Health Center and high school campuses in the Jefferson Union High School District.	132	84,872	19,686	24,608	0	5,534	35,044
Health	Emergency Medical Services	Provides car seats to low income families, assists local fitting stations with materials and supplies, serves as an educational resource, provides public referrals to car seat fitting stations that are located within the County, provides classroom instruction on head and spinal cord injury prevention and provides coordination and oversight of the pediatric component of the County emergency medical services system, including the development of pediatric pre-hospital treatment policies and protocols.	1,000	55,000	0	0	0	55,000	0
Health	Environmental Health Services	The Pollution Prevention Program provides in-class educational presentations on watershed ecology, pollution prevention, urban runoff, impacts of used motor oil and storm drains. Environmental Health Services also issues permits and inspects tobacco retailers to help educate and ensure that tobacco products are not sold to children. Beach Water Quality ensures that high use creeks and lagoons, where parents tend to allow their children to play away from the surf, are within minimum bacteriological standards for beach use.	4,300	11,690	11,690	0	0	0	0
Coroner's Office	Save-A-Life	Educates at-risk youth on the tragic effects of risky behavior.	130	6,000	0	0	0	6,000	0
Coroner's Office	Every 15 Minutes/ Sober Prom	Educates high school students on the risks of drinking and driving.	3,000	300	0	0	0	300	0
Coroner's Office	Trauma Bear	Comforts and distracts children from potentially traumatic situations.	2	200	0	0	0	200	0

Department Name	Program Title	Description of Services	Number Served (per fiscal year)	Total Requirements (in dollars)	State Funding (in dollars)	Federal Funding (in dollars)	Measure A (in dollars)	Other Revenue (in dollars)	Net County Cost (in dollars)
District Attorney	Keller Center	Provides forensic medical exams of suspected child victims of sexual assault, and forensic interviewing of children who are victims of physical child abuse, domestic violence, or witness crimes taking place. A Deputy District Attorney is assigned to a multi-disciplinary team who conducts the investigations in a collaborative fashion.	77	15,390	0	0	0	0	15,390
District Attorney	Case Investigations and Prosecutions	The Child Abduction and Recovery program locates and recovers children illegally taken from their families, while also providing them with support and legal assistance in court.	21	14,390	14,390	0	0	0	0
District Attorney	Victims Center	Provides support and escort services to children testifying in court.	20	2,236	805	1,431	0	0	0
Probation	Supervision Services	Monitors youth on probation and also provides case management, mentoring, treatment, legal help and other assistance.	400	23,271,600	8,984,721	720,111	75,000	919,346	12,572,422
Probation	Juvenile Services	Monitors youth on formal and informal probation. The funds are administered through contracts with Community Based Organizations (CBOs) that provide services and programs such as case management; mentoring; mental health counseling; alcohol and drug treatment; behavioral skills development; after-school enrichment; conflict resolution; victim impact awareness; parenting classes; leadership training; and other assistance to youth and their families. The budget in this category also includes contracts associated with the Juvenile Justice Crime Prevention Act (JJCPA) and Juvenile Probation and Camps Funding (JPCF).	2,300	997,072	997,072	0	0	0	0
Probation	Institutions Services	Provides programming services, including a yoga and creative arts curriculum, meditation, mental health counseling, legal education, mentoring, gang education and intervention, and vocational programming.	1,900	607,262	607,262	0	0	0	0
Sheriff's Office	Patrol Bureau	The San Mateo County Sheriff's Activities League (SAL) provides many at-risk youth opportunities to participate in programs that guide them toward their full potential, while fostering relationships between deputies, youth and families in the community. Programs focus on building the bond between deputies and youth; leadership training; mentoring; SAL Healthy Kids (i.e., being active & eating healthy); and character development. The School Resources Unit places deputies in local schools to provide guidance to students. The Sheriff's Youth Program operates various programs, such as DARE and the Sheriff's Star Camp. These programs benefit underprivileged or at-risk youth by educating them about drug awareness and gang prevention.	3,500	2,727,578	0	150,000	501,052	295,097	1,781,429
Health and Safety Community Totals			176,835	129,691,205	49,771,088	17,364,189	6,430,626	21,700,459	34,424,844

Department Name	Program Title	Description of Services	Number Served (per fiscal year)	Total Requirements (in dollars)	State Funding (in dollars)	Federal Funding (in dollars)	Measure A (in dollars)	Other Revenue (in dollars)	Net County Cost (in dollars)
PROPEROUS COMMUNITY									
Child Support Services	Child Support Services	Establishes and enforces child and medical support orders which include provisions for paternity, monetary support and health insurance.	14,746	11,522,123	3,934,453	7,479,580	0	108,090	0
Human Services	Children & Family Services-Basic Allocation	Services to prevent abuse and neglect, strengthen families and ensure that children have permanent homes: Child Abuse Hotline, Abuse/Neglect Investigations, Family Reunification and Maintenance, Foster Parent Recruitment and Training, Adoptions, Safely Surrendered Baby Program, and housing for Emancipated Foster Youth. Measure A funds and collaboration with Department of Housing and the City of South San Francisco will provide a housing units for AB12 (foster youth ages 18-21 years) and former foster youth.	4,532	45,874,962	16,362,182	15,473,650	2,391,900	602,558	11,044,672
Human Services	Eligibility Determination	Ensures that eligible children and youth have access to CalWORKs support, Medi-Cal health insurance and CalFresh (i.e., food stamps) and nutrition services.	70,120	31,074,906	19,670,007	5,858,275	193,045	18,018	5,335,561
Human Services	Foster Care Aid Payments	Supports children while they are in their temporary placements in licensed foster homes, group homes or with relative caregivers until reunification with their families or a permanent placement can be made.	548	17,606,031	11,391,201	2,978,825	0	2,536,185	699,820
Human Services	Welfare Aid Payment	Offers temporary cash assistance to low-income families with children.	3,000	17,240,000	15,084,482	1,676,054	0	0	479,464
Human Services	Adoption Aid Payments	Provides federal subsidies to encourage the adoption of special needs children and remove the financial disincentives for families to adopt.	493	5,361,000	2,680,500	2,251,620	0	0	428,880
Human Services	Child Care Subsidy for At-Risk Families	Supports low-income parents in CalWORKs with child care assistance. Children & Family Services and other programs participate in self-sufficiency activities, such as job interviews, job training and vocational education.	750	5,239,745	5,162,897	0	0	0	76,848
Human Services	Homeless and Safety Net Services	Provides an array of safety net services through partnerships with community agencies such as the Core Service Agencies and homeless service providers. Supportive services include food, emergency housing assistance, homeless shelter services, and transportation.	7,500	5,053,773	0	430,123	3,060,874	0	1,562,776
Human Services	Family Resource Centers	Delivers counseling, crisis intervention and case management services to eight (8) high-need schools to ensure the healthy development of children. Staff also connect families to housing, food, health insurance and supportive counseling. Measure A funds expand the service areas to five (5) school districts and provides flexibility to assign staff as determined by need.	3,000	4,020,078	820,986	0	1,397,147	200,000	1,601,945

Department Name	Program Title	Description of Services	Number Served (per fiscal year)	Total Requirements (in dollars)	State Funding (in dollars)	Federal Funding (in dollars)	Measure A (in dollars)	Other Revenue (in dollars)	Net County Cost (in dollars)
Human Services	San Mateo County Receiving Home	The licensed shelter facility provides emergency placement for up to 30 days for children ages 6-17 in a home-like environment. In addition to shelter, the Receiving Home facilitates health, mental health, case management and education services.	80	2,630,830	968,601	894,482	0	0	767,747
Human Services	Foster Care Youth Employment Services	Provides foster youth ages 17-21, who also reside in San Mateo County, case management services that can include educational, vocational and employment services. Extensive services and support related to post-secondary education and training enrollment is also provided. In some circumstances, youth placed out of the County will receive linkage case management services from Foster Care Youth Employment Services.	145	2,419,131	189,097	168,856	1,000,000	0	1,061,178
Human Services	Jobs for Youth	Offers employment services, including job search, skills-building workshops, individual résumé reviews and interview practice. Staff engage local employers to create internships and employment opportunities for youth.	2,700	359,044	0	0	0	0	359,044
Human Services	STEM Programs	Provides hands-on Science, Technology, Engineering and Math (STEM) education for K-12 youth in afterschool and in-school programs. Promotes teacher innovation in STEM education and expanded learning opportunities to low income, under-represented STEM minorities and foster youth to prepare them for STEM career pathways.	2,015	322,279	0	0	0	0	322,279
Human Services	Homework Centers	Offers a school-based environment in which K-6 youth receive tutoring in core academic subjects and development of study skills. Local schools design and implement the curriculum modules.	2,300	300,000	0	0	0	0	300,000
Human Services	Children's Fund	Provides goods and services to children, youth and teens in need when referred by County staff or community organizations. This donation-driven program provides school supplies, enrichment activities, holiday gifts, and dental and orthodontal care not available through public funds.	6,000	256,661	0	0	0	0	256,661
Prosperous Community Totals			117,929	149,280,563	76,264,406	37,211,465	8,042,966	3,464,851	24,296,875

ENVIRONMENTALLY CONSCIOUS COMMUNITY

Parks	Parks Acquisition, Conservation & Development	The Student Conservation Corps offers youth an internship opportunity with its park training program.	20	57,500	0	0	0	57,500	0
Parks	Youth Development	Partners with the Boy and Girl Scouts to provide achievement projects that serve the community.	60	15,000	0	0	0	0	15,000
Parks	Volunteerism	Partners with schools and youth groups to provide volunteer opportunities at each of the County's parks.	400	10,000	0	0	0	0	10,000
Parks	Community Engagement and Environmental Education	Takes families on special hikes, tours, and to special presentations and citizen science events.	388	12,000	0	0	0	0	12,000

Department Name	Program Title	Description of Services	Number Served (per fiscal year)	Total Requirements (in dollars)	State Funding (in dollars)	Federal Funding (in dollars)	Measure A (in dollars)	Other Revenue (in dollars)	Net County Cost (in dollars)
Parks	Environmental Education	Includes both educational and on-site programs at the following locations: Woodside Store, Sanchez Adobe, Folger Stable and Fitzgerald Marine Reserve.	5,876	10,000	0	0	0	0	10,000
Parks	Environmental Education	Offers Memorial Park naturalist programs.	1,327	8,000	0	0	0	0	8,000
Public Works	Airports	Offers a free movie night event that features a large projection screen showcasing aviation-themed movies (e.g., Disney's Planes, Flight of the Navigator, etc.) for kids.	500	10,000	0	0	0	10,000	0
Public Works	Airports	Hosts a Kids Day at the Airport; Kids Day is an annual educational event to promote an interest in aviation careers.	200	6,000	0	0	0	6,000	0
Public Works	Airports	Young Eagles - The Experimental Aircraft Association provides free airplane rides to kids between the ages of 8 and 17. This is to encourage interest in aviation and STEM. The Airport provides parking and staging area for volunteer aircraft.	350	200	0	0	0	200	0
Office of Sustainability	Recycle Works Program	Provides resources and assistance with conservation and waste reduction for administrators, educators and students in San Mateo County.	5,000	772,881	0	0	0	0	772,881
Environmentally Conscious Community Totals			14,121	901,581	0	0	0	73,700	827,881

LIVABLE COMMUNITY

Library	County Library	The Library offers a full range of services and materials for children, including various library materials, events, activities, and educational support.	61,349	11,131,083	0	0	366,000	10,765,083	0
Livable Community Totals			61,349	11,131,083	0	0	366,000	10,765,083	0

COLLABORATIVE COMMUNITY

Assessor-County Clerk-Recorder	Democracy Live!	Provides students an Election Day opportunity to serve their community and learn about the practice of voting.	200	28,000	0	0	0	19,600	8,400
Human Resources	Talent Acquisition	Supported Training & Employment Program (STEP), an internship program for emancipated foster care youth between the ages 18 to 21.	35	539,507	0	0	400,000	139,507	0
Human Resources	Employee Benefits and Wellness	Offers child care services at the County's Child Care Center.	101	113,000	0	0	0	113,000	0
Collaborative Community Totals			249,979	680,507	0	0	400,000	272,107	8,400

Grand Totals			620,213	\$291,684,940	\$126,035,494	\$54,575,654	\$15,239,592	\$36,276,200	\$59,558,000
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CHILDREN, YOUTH AND FAMILIES BUDGET - BUDGET DETAIL FISCAL YEAR 2016-2017

Department Name	Program Title	Description of Services	Number Served (per fiscal year)	Total Requirements (in dollars)	State Funding (in dollars)	Federal Funding (in dollars)	Measure A (in dollars)	Other Revenue (in dollars)	Net County Cost (in dollars)
HEALTH AND SAFETY COMMUNITY									
First 5 San Mateo County	First 5 San Mateo County (F5SMC)	Provides services to children from the prenatal stage through age 5, their families and service providers. Services include the following: technical assistance and coaching for early learning programs; workforce development; kindergarten transition programs; health access and utilization; early identification of children with special needs; prenatal and newborn home visits; intensive support for high risk families; and parent services and community education.	9,485	7,218,661	7,218,661	0	0	0	0
Health	Family Health Services	<p>"Home Visiting Services provides support for pregnant women and parents. Mothers receive assistance with making medical appointments, returning to school, nutrition, immunization, breastfeeding, child development, parenting and accessing resources for daily living, mental health and substance abuse supports. Targeted services are available for teen parents and African-American families.</p> <p>California Children Services provides assistance to children who have long-term illnesses and/or disabilities. Assistance includes the following: special medical care fees; referrals to specialists; and occupational and physical therapy for children.</p> <p>Child Health Services coordinates care for foster children, administers an annual event that provides children with free dental check-ups and helps low-income children receive immunizations, free check-ups, and tests for overexposure to lead.</p> <p>Women Infant Children/Nutrition Services provides nutrition and breastfeeding education to low-income pregnant women and new mothers. The program also distributes vouchers for nutritious foods to low-income pregnant women and new mothers.</p> <p>Chronic Disease and Injury Prevention (CDIP) provides coordination and oversight of tobacco prevention activities, including informing and educating the public, reducing smoking depicted in movies and cooperating in retail sting operations. CDIP also collaborates with a community partner to improve health outcomes and graduation rates for Pacific Islander students at San Mateo High School.</p>	44,281	33,205,766	13,635,343	5,711,121	1,430,595	1,269,874	11,158,833

Department Name	Program Title	Description of Services	Number Served (per fiscal year)	Total Requirements (in dollars)	State Funding (in dollars)	Federal Funding (in dollars)	Measure A (in dollars)	Other Revenue (in dollars)	Net County Cost (in dollars)
Health	Fair Oaks Children's Health Center	Provides outpatient children and adolescent primary medical care, including physical examinations, acute care and immunizations. The Health Center also offers family counseling/ education on nutrition, physical activity, dental care and asthma.	21,415	6,450,725	2,259,002	0	0	4,191,723	0
Health	Full Service Partnership Services	Offers intensive community based wrap-around services to children.	161	6,177,424	4,524,625	695,416	0	54,272	903,111
Health	Regional Mental Health Clinics	Provides outpatient mental health services to children and families.	857	5,245,371	1,734,922	2,031,697	816,617	221,289	440,846
Health	39th Avenue Family Health Center	Offers outpatient primary medical care, including physical examinations, acute care and immunizations. Fluoride treatment for children at risk for cavities, mental health services for children, peer support and group therapy for high risk teens, group sessions for children with behavioral issues and a multidisciplinary program for weight management in children are all services provided by the 39th Avenue Family Health Center.	16,757	4,719,278	1,436,081	0	0	3,283,197	0
Health	Pre to Three / Partners for Safe and Healthy Children	Offers outpatient mental health services to abused children.	477	4,132,348	1,274,136	1,025,829	919,985	6,722	905,676
Health	School Based Mental Health Team	Offers educationally related mental health/IEP services to children.	470	4,089,943	1,023,850	1,005,526	0	1,254,464	806,103
Health	Canyon Oaks Youth Center	Canyon Oaks Youth Center offers residential treatment to the youth.	24	3,729,279	352,120	440,150	0	1,494,526	1,442,483
Health	Youth Case Management / Youth to Adult Transition	Assists youth with hospital or residential placement and provides mental health services to young adults.	636	2,406,473	793,556	807,518	269,185	62,265	473,949
Health	Juvenile Justice Mental Health Team - Youth Services Center	The Juvenile Justice Mental Health Team provides mental health services to the juvenile justice population.	485	1,839,592	83,430	104,287	0	63,951	1,587,924
Health	Child Abuse Treatment Services	Provides outpatient treatment services for children and families impacted by abuse.	271	1,673,924	697,811	872,264	0	43,894	59,955
Health	Health Coverage Unit/Children's Health Initiative	Seeks universal health coverage for children in San Mateo County by enrolling children in all available public healthcare coverage programs, including a local program (Healthy Kids) created by the Board of Supervisors to cover children with household incomes below 400% FPL who do not qualify for other federal and state programs.	16,190	1,635,562	0	0	0	1,635,562	0

Department Name	Program Title	Description of Services	Number Served (per fiscal year)	Total Requirements (in dollars)	State Funding (in dollars)	Federal Funding (in dollars)	Measure A (in dollars)	Other Revenue (in dollars)	Net County Cost (in dollars)
Health	Correctional Health Services	Provides comprehensive health services at the Youth Services Center, Camp Kemp and Camp Glenwood. Health services include initial health assessments, screenings for communicable, chronic and acute illnesses, mental health assessment referrals, preventive care, including vaccinations and health education, clinical care, dental care, obstetrics, and routine childhood health care. Correctional Health Services also provides meal planning, preparation and service, nutritional education, obesity prevention and general nutritional services at Canyon Oaks and the facilities mentioned above.	1,815	1,612,400	319,205	0	0	2,700	1,290,495
Health	Therapeutic Day School Program	Provides intensive adolescent school based mental health services.	73	1,603,224	295,468	369,335	0	488,842	449,579
Health	In-Home Supportive Services	Offers in-home care services to disabled children.	298	1,449,514	362,378	724,758	0	0	362,378
Health	Sequoia Teen Wellness Center	Offers outpatient adolescent primary medical care, including physical examinations, acute care and immunizations. The Teen Wellness Center also provides confidential reproductive health services for adolescents.	4,100	1,315,428	407,009	0	0	908,419	0
Health	Screening and Assessment of Early Onset Mental Illness	Offers mental health screenings, assessments and treatment for transitional age youth with bipolar disorders or early onset psychosis.	128	1,285,934	802,989	3,736	408,264	0	70,945
Health	Daly City Youth Health Center	Offers outpatient adolescent primary medical care, including physical examinations, acute care and immunizations. The Youth Center also provides confidential reproductive health services for adolescents.	4,363	1,264,831	299,246	0	0	965,585	0
Health	Child Welfare/Mental Health Team	The Child Welfare/Mental Health Team provides outpatient mental health services to the child welfare population.	182	1,230,557	295,921	369,901	0	12,451	552,284
Health	Therapeutic Behavioral Services and Crisis In-Home Support Services	Offers short-term treatment services for severely emotionally disturbed youth at risk of placement in an institution or intensive residential program.	102	1,206,562	409,413	511,767	0	0	285,382
Health	Daly City Clinic	Offers outpatient primary medical care, including physical examinations, acute care and immunizations. The Daly City Clinic also provides comprehensive dental care for children/teens.	4,104	1,186,232	288,480	0	0	897,752	0
Health	Coastside Clinic	Provides outpatient pediatric primary medical care, including physical examinations, acute care and immunizations.	3,557	1,140,933	380,939	0	0	759,994	0
Health	Early Childhood Community Team	Delivers comprehensive prevention, early intervention and treatment services to families with young children ages 0 to 5.	49	1,057,172	367,032	22,352	660,000	0	7,788
Health	South San Francisco Clinic	Provides outpatient primary medical care, including physical examinations, acute care and immunizations.	3,552	951,701	255,150	0	0	696,550	0

Department Name	Program Title	Description of Services	Number Served (per fiscal year)	Total Requirements (in dollars)	State Funding (in dollars)	Federal Funding (in dollars)	Measure A (in dollars)	Other Revenue (in dollars)	Net County Cost (in dollars)
Health	Health Policy and Planning-Get Healthy San Mateo County Task Force	Get Healthy San Mateo County (GHSMC) works collaboratively with community partners to prevent childhood obesity and other health risks.	Unknown	808,746	0	0	0	200,000	608,746
Health	AOD Prevention Partnerships	Community capacity building and environmental prevention of alcohol and drug use partnership cities (Daly City, Pacifica, San Mateo, Half Moon Bay, La Honda/Pescadero, Redwood City, East Palo Alto).	900	750,000	0	750,000	0	0	0
Health	Adolescent Outpatient	Provides outpatient alcohol and drug treatment services to youth.	167	699,533	0	147,086	240,549	0	311,898
Health	Youth Trauma Intervention	Offers early intervention services for youth who have experienced trauma.	272	592,250	0	0	592,250	0	0
Health	Perinatal Residential	Offers alcohol and drug treatment services for women who are pregnant or have children age 0-5. The children accompany their mothers, day care is provided and parenting skills are included in the treatment.	46	528,238	0	472,585	0	0	55,653
Health	Healthcare for the Homeless	Provides homeless and migrant seasonal farm workers, and their families, access to comprehensive health care.	Seen in other clinics	488,007	0	0	0	488,007	0
Health	Mental Health First Aid and Parent Partnership services	Provides training and intensive support for parents of adolescents. Trains school personnel to identify children with high risk for mental illness.	1,000	400,908	0	0	400,908	0	0
Health	Adolescent Residential	Provides out-of-County intensive mental health services at residential treatment centers.	15	386,250	0	0	386,250	0	0
Health	Intensive out-of-County Placements		24	360,580	144,232	180,290	0	0	36,058
Health	Perinatal Day Treatment	Day treatment services for women with alcohol and drug treatment services who are pregnant or have children ages 0-5. The children accompany their mothers, daycare is provided and parenting skill are included in treatment.	75	335,710	0	198,958	0	0	136,752
Health	Public Health	Delivers mobile health services that include immunizations and other healthcare needs.	559	282,909	240,380	0	0	981	41,548
Health	Public Health	Provides forensic medical exams of suspected child victims of sexual assault and forensic interviewing of children who are victims of physical child abuse, domestic violence or witness crimes in general. A Deputy District Attorney is assigned to a multi-disciplinary team that conducts the investigations in a collaborative fashion.	961	265,012	213,366	0	0	1,287	50,359
Health	Keller Center	School-based outpatient services for middle school students	36	253,151	109,500	0	0	143,651	0
Health	Middle Schools Services	Provides outpatient pediatric primary medical care, including physical examinations, acute care and immunizations.	26	198,723	171,517	15,515	0	0	11,691

Department Name	Program Title	Description of Services	Number Served (per fiscal year)	Total Requirements (in dollars)	State Funding (in dollars)	Federal Funding (in dollars)	Measure A (in dollars)	Other Revenue (in dollars)	Net County Cost (in dollars)
Health	Pescadero	Youth development efforts include offering youth-specific programs and services, familiarizing staff with the concept of youth development, developing uniform policies for providing services to youth and supporting the Youth Commission.	133	169,343	0	0	158,719	10,624	0
Health	Health Policy and Planning-Youth Development	Provides care for youth who are concurrently being provided outpatient or drug and alcohol treatment that is funded by Drug MediCal.	Unknown	147,941	0	0	0	0	147,941
Health	Juvenile Sexual Responsibility	Offers mental health services for juvenile sexual offenders.	21	101,454	27,268	27,269	0	44,928	1,989
Health	Prevention-Club Live / Friday Night Live	Training and technical assistance to after school programs designed to reduce youth alcohol and drug use.	375	97,153	0	95,248	0	0	1,905
Health	Daly City Youth Health Center	Provides mental health services to youth at the Daly City Youth Health Center and high school campuses in the Jefferson Union High School District.	132	86,569	19,686	24,608	0	5,534	36,741
Health	Emergency Medical Services	Provides car seats to low income families, assists local fitting stations with materials and supplies, serves as an educational resource, provides public referrals to car seat fitting stations that are located within the County, provides classroom instruction on head and spinal cord injury prevention and provides coordination and oversight of the pediatric component of the County emergency medical services system, including the development of pediatric pre-hospital treatment policies and protocols.	1,000	55,000	0	0	0	55,000	0
Health	Environmental Health Services	The Pollution Prevention Program provides in-class educational presentations on watershed ecology, pollution prevention, urban runoff, impacts of used motor oil and storm drains. Environmental Health Services also issues permits and inspects tobacco retailers to help educate and ensure that tobacco products are not sold to children. Beach Water Quality ensures that high use creeks and lagoons, where parents tend to allow their children to play away from the surf, are within minimum bacteriological standards for beach use.	4,300	6,680	6,680	0	0	0	0
Coroner's Office	Save-A-Life	Educates at-risk youth on the tragic effects of risky behavior.	130	6,000	0	0	0	6,000	0
Coroner's Office	Every 15 Minutes/ Sober Prom	Educates high school students on the risks of drinking and driving.	3,000	300	0	0	0	300	0
Coroner's Office	Trauma Bear	Comforts and distracts children from potentially traumatic situations.	2	200	0	0	0	200	0
District Attorney	Keller Center	Provides forensic medical exams of suspected child victims of sexual assault, and forensic interviewing of children who are victims of physical child abuse, domestic violence, or witness crimes taking place. A Deputy District Attorney is assigned to a multi-disciplinary team who conducts the investigations in a collaborative fashion.	77	15,390	0	0	0	0	15,390

Department Name	Program Title	Description of Services	Number Served (per fiscal year)	Total Requirements (in dollars)	State Funding (in dollars)	Federal Funding (in dollars)	Measure A (in dollars)	Other Revenue (in dollars)	Net County Cost (in dollars)
District Attorney	Case Investigations and Prosecution and Victim Services	The Child Abduction and Recovery program locates and recovers children illegally taken from their families, while also providing them with support and legal assistance in court.	21	14,390	14,390	0	0	0	0
District Attorney	Victims Center	Provides support and escort services to children testifying in court.	20	2,236	805	1,431	0	0	0
Probation	Supervision Services	Monitors youth on probation and also provides case management, mentoring, treatment, legal help and other assistance.	400	23,271,600	8,984,721	720,111	75,000	919,346	12,572,422
Probation	Juvenile Services	Monitors youth on formal and informal probation. The funds are administered through contracts with Community Based Organizations (CBOs) that provide services and programs such as case management; mentoring; mental health counseling; alcohol and drug treatment; behavioral skills development; after-school enrichment; conflict resolution; victim impact awareness; parenting classes; leadership training; and other assistance to youth and their families. The budget in this category also includes contracts associated with the Juvenile Justice Crime Prevention Act (JJCPA) and Juvenile Probation and Camps Funding (JPCF).	2,300	\$997,072	\$997,072	0	0	0	0
Probation	Institutions Services	Provides programming services, including a yoga and creative arts curriculum, meditation, mental health counseling, legal education, mentoring, gang education and intervention, and vocational programming.	1,900	607,262	607,262	0	0	0	0
Sheriff's Office	Patrol Bureau	The San Mateo County Sheriff's Activities League (SAL) provides many at-risk youth opportunities to participate in programs that guide them toward their full potential, while fostering relationships between deputies, youth and families in the community. Programs focus on building the bond between deputies and youth; leadership training; mentoring; SAL Healthy Kids (i.e., being active & eating healthy); and character development. The School Resources Unit places deputies in local schools to provide guidance to students. The Sheriff's Youth Program operates various programs, such as DARE and the Sheriff's Star Camp. These programs benefit underprivileged or at-risk youth by educating them about drug awareness and gang prevention.	3,500	2,755,574	0	150,000	504,734	295,097	1,805,743
Healthy and Safe Community Totals			155,224	132,513,015	51,053,647	17,478,758	6,863,056	20,484,987	36,632,566

PROSPEROUS COMMUNITY

Child Support Services	Child Support Services	Establishes and enforces child and medical support orders which include provisions for paternity, monetary support and health insurance.	14,302	11,778,846	3,934,453	7,479,580	0	364,813	0
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Department Name	Program Title	Description of Services	Number Served (per fiscal year)	Total Requirements (in dollars)	State Funding (in dollars)	Federal Funding (in dollars)	Measure A (in dollars)	Other Revenue (in dollars)	Net County Cost (in dollars)
Human Services	Children & Family Services-Basic Allocation	Services to prevent abuse and neglect, strengthen families and ensure that children have permanent homes: Child Abuse Hotline, Abuse/Neglect Investigations, Family Reunification and Maintenance, Foster Parent Recruitment and Training, Adoptions, Safely Surrendered Baby Program, and housing for Emancipated Foster Youth. Measure A funds and collaboration with Department of Housing and the City of South San Francisco will provide a housing units for AB12 (foster youth ages 18-21 years) and former foster youth.	4,100	46,751,850	15,756,198	15,619,418	2,406,139	350,008	12,620,087
Human Services	Eligibility Determination	Ensures that eligible children and youth have access to CalWORKs support, Medi-Cal health insurance and CalFresh (i.e., food stamps) and nutrition services.	79,592	30,972,235	19,283,431	5,860,205	63,067	20,182	5,745,350
Human Services	Foster Care Aid Payments	Supports children while they are in their temporary placements in licensed foster homes, group homes or with relative caregivers until reunification with their families or a permanent placement can be made.	548	17,610,907	11,396,077	2,978,825	0	2,536,185	699,820
Human Services	Welfare Aid Payment	Offers temporary cash assistance to low-income families with children.	2,771	17,240,000	15,084,482	1,676,054	0	0	479,464
Human Services	Adoption Aid Payments	Provides federal subsidies to encourage the adoption of special needs children and remove the financial disincentives for families to adopt.	510	5,361,000	2,680,500	2,251,620	0	0	428,880
Human Services	Child Care Subsidy for At-Risk Families	Supports low-income parents in CalWORKs with child care assistance. Children & Family Services and other programs participate in self-sufficiency activities, such as job interviews, job training and vocational education.	750	5,274,617	5,197,769	0	0	0	76,848
Human Services	Homeless and Safety Net Services	Provides an array of safety net services through partnerships with community agencies such as the Core Service Agencies and homeless service providers. Supportive services include food, emergency housing assistance, homeless shelter services, and transportation.	7,500	4,798,913	0	443,027	2,730,719	0	1,625,168
Human Services	Family Resource Centers	Delivers counseling, crisis intervention and case management services to eight (8) high-need schools to ensure the healthy development of children. Staff also connect families to housing, food, health insurance and supportive counseling. Measure A funds expand the service areas to five (5) school districts and provides flexibility to assign staff as determined by need.	3,100	4,190,395	831,591	0	1,484,100	200,000	1,674,704
Human Services	San Mateo County Receiving Home	The licensed shelter facility provides emergency placement for up to 30 days for children ages 6-17 in a home-like environment. In addition to shelter, the Receiving Home facilitates health, mental health, case management and education services.	77	2,700,961	962,812	918,327	0	0	819,822

Department Name	Program Title	Description of Services	Number Served (per fiscal year)	Total Requirements (in dollars)	State Funding (in dollars)	Federal Funding (in dollars)	Measure A (in dollars)	Other Revenue (in dollars)	Net County Cost (in dollars)
Human Services	Foster Care Youth Employment Services	Provides foster youth ages 17-21, who also reside in San Mateo County, case management services that can include educational, vocational and employment services. Extensive services and support related to post-secondary education and training enrollment is also provided. In some circumstances, youth placed out of the County will receive linkage case management services from Foster Care Youth Employment Services.	145	1,455,624	189,097	168,856	0	0	1,097,671
Human Services	Jobs for Youth	Offers employment services, including job search, skills-building workshops, individual résumé reviews and interview practice. Staff engage local employers to create internships and employment opportunities for youth.	2,800	370,036	0	0	0	0	370,036
Human Services	STEM Programs	Provides hands-on Science, Technology, Engineering and Math (STEM) education for K-12 youth in afterschool and in-school programs. Promotes teacher innovation in STEM education and expanded learning opportunities to low income, under-represented STEM minorities and foster youth to prepare them for STEM career pathways.	2,015	340,104	0	0	0	0	340,104
Human Services	Homework Centers	Offers a school-based environment in which K-6 youth receive tutoring in core academic subjects and development of study skills. Local schools design and implement the curriculum modules.	2,300	300,000	0	0	0	0	300,000
Human Services	Children's Fund	Provides goods and services to children, youth and teens in need when referred by County staff or community organizations. This donation-driven program provides school supplies, enrichment activities, holiday gifts, and dental and orthodontal care not available through public funds.	6,500	262,773	0	0	0	0	262,773
Prosperous Community Totals			127,010	149,408,261	75,316,410	37,395,912	6,684,025	3,471,188	26,540,727

ENVIRONMENTALLY CONSCIOUS COMMUNITY

Parks	Parks Acquisition, Conservation & Development	The Student Conservation Corps offers youth an internship opportunity with its park training program.	20	57,500	0	0	0	57,500	0
Parks	Youth Development	Partners with the Boy and Girl Scouts to provide achievement projects that serve the community.	60	15,000	0	0	0	0	15,000
Parks	Volunteerism	Partners with schools and youth groups to provide volunteer opportunities at each of the County's parks.	400	10,000	0	0	0	0	10,000
Parks	Community Engagement and Environmental Education	Takes families on special hikes, tours, and to special presentations and citizen science events.	388	12,000	0	0	0	0	12,000
Parks	Environmental Education	Includes both educational and on-site programs at the following locations: Woodside Store, Sanchez Adobe, Folger Stable and Fitzgerald Marine Reserve.	5,876	10,000	0	0	0	0	10,000
Parks	Environmental Education	Offers Memorial Park naturalist programs.	1,327	8,000	0	0	0	0	8,000

Department Name	Program Title	Description of Services	Number Served (per fiscal year)	Total Requirements (in dollars)	State Funding (in dollars)	Federal Funding (in dollars)	Measure A (in dollars)	Other Revenue (in dollars)	Net County Cost (in dollars)
Public Works	Airports	Offers a free movie night event that features a large projection screen showcasing aviation-themed movies (e.g., Disney's Planes, Flight of the Navigator, etc.) for kids.	500	10,000	0	0	0	10,000	0
Public Works	Airports	Hosts a Kids Day at the Airport; Kids Day is an annual educational event to promote an interest in aviation careers.	200	6,000	0	0	0	6,000	0
Public Works	Airports	Young Eagles - The Experimental Aircraft Association provides free airplane rides to kids between the ages of 8 and 17. This is to encourage interest in aviation and STEM. The Airport provides parking and staging area for volunteer aircraft.	350	200	0	0	0	200	0
Office of Sustainability	Recycle Works Program	Provides resources and assistance with conservation and waste reduction for administrators, educators and students in San Mateo County.	5,000	772,881	0	0	0	0	772,881
Environmentally Conscious Community Totals			14,121	901,581	0	0	0	73,700	827,881
LIVABLE COMMUNITY									
Library	County Library	The Library offers a full range of services and materials for children, including various library materials, events, activities, and educational support.	61,349	11,131,083	0	0	366,000	10,765,083	0
Livable Community Totals			61,349	11,131,083	0	0	366,000	10,765,083	0
COLLABORATIVE COMMUNITY									
Assessor-County Clerk-Recorder	Democracy Live!	Provides students an Election Day opportunity to serve their community and learn about the practice of voting.	600	84,000	0	0	0	16,800	67,200
Human Resources	Talent Acquisition	Supported Training & Employment Program (STEP), an internship program for emancipated foster care youth between the ages 18 to 21.	35	539,507	0	0	400,000	139,507	0
Human Resources	Employee Benefits and Wellness	Offers child care services at the County's Child Care Center.	100	110,000	0	0	0	110,000	
Collaborative Community Totals			735	733,507	0	0	400,000	266,307	67,200
Grand Totals			358,439	\$294,687,447	\$126,370,057	\$54,874,670	\$14,313,081	\$35,061,265	\$64,068,374